

CITY OF NEW ORLEANS

QualityofLifeSTAT

May 15th, 2014 (Reporting Period: April 2014)

www.nola.gov/opa



Agenda

- Introduction and Announcements
- Open and Effective Government
- Sustainable Communities
- Public Safety
- Children and Families



Purpose and Scope

Purpose: The Landrieu Administration developed a strategic framework to map out the City's overall direction. The framework links services, programs, strategies, objectives, and goals to the City's mission, values, and vision, and incorporates performance measures to assess performance.

In QualityofLifeSTAT, City leaders and managers review key performance results related to citizens' quality of life. In order to improve results, City leaders and managers review and assess progress achieved, overall trend data, and the likelihood of meeting performance targets. For programs at risk of not meeting targets, leaders and managers identify prospects and tactics for performance improvement, and make adjustments to operational plans as needed. To account to citizens and Councilmembers for the spending of resources provided, QualityofLifeSTAT meetings are open to the public.

Scope: QualityofLifeSTAT focuses on Citywide topics that lead to a perception of neglect and are reported frequently to multiple sources (e.g. 311, Councilmembers, department heads, the NOPD, and at community meetings). QualityofLifeSTAT does not focus on performance managed in other STAT programs or initiatives, nor does it include in depth discussions of complaints about specific locations.

Questions and Comments: Index cards are available to the public at the sign-in table, which can be used to submit questions and comments or to report specific issues. Throughout the meeting, completed cards will be reviewed. General questions and comments may be discussed by the group and specific issues will be assigned to departments.



City Strategic Framework

Mission

The City of New Orleans delivers excellent service to its citizens with courage, competence and compassion.

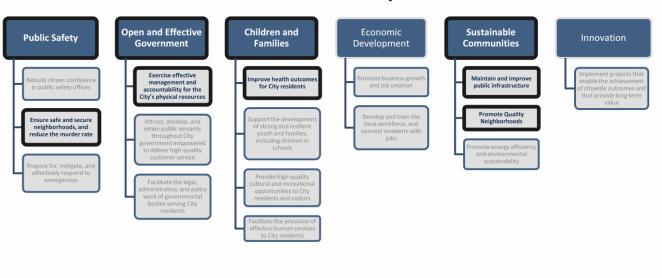
Values

Integrity, Excellence, Transparency, Teamwork, Responsiveness, Innovation, Diversity and Inclusion

Vision

New Orleans is a model city. We are a unified city. We are a creative city.

Result Area Goals and Objectives



4

Open and Effective Government

Goal: Ensure sound fiscal management and transparency, promote effective, customer-driven services and foster active citizen engagement in City government.

Objectives and Strategies Outcome Measures Exercise effective management and accountability for the City's Bond ratings Effectively steward the City's financial resources Manage the City's information and analyze the City's 2. performance data Manage vendor relationships and provide oversight of City 4. Responsibly support the City's capital assets Attract, develop, and retain public servants throughout City Rate of employee turnover government empowered to deliver high-quality customer service Percent of employees engaged and satisfied Cultivate a high-quality City workforce Provide fair and reasonable benefits to City employees and Facilitate the legal, administrative, and policy work of governmental • Percent of citizens satisfied with overall government services bodies serving City residents Govern the City with integrity and accountability 1. Defend the City's legal interests 2. 3. Promote civic engagement

4.

organizations

Facilitate, link, and leverage resources with external



311 Dashboard -



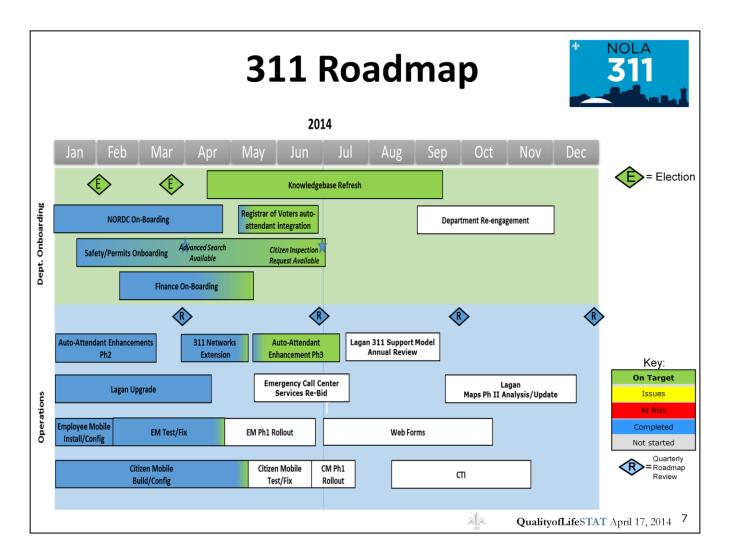
Request Closure Rates Still Biggest Challenge

Existing Onboarded Departments											
Onboarding Metrics	Code Enforce	DPW Maint.	DPW Parking	DPW Traffic	Health	мтсв	Parkways	Sanitation	Taxi	EMS	
Timeliness to Close Requests (Closed cases	82%	97%	76%	70%	29%	N/A	85%	58%	3%	100%	
meeting target > 80%, 50-80%, <50%)		\nearrow	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	1	1	N/A	\setminus	\wedge	/	\vee	
Request Closure Rate (Closed Cases >= New Cases Yes/No)	N	N	N	N	Y	Y	N	N	Υ	Υ	
Backlog to Closed Requests	0.5	58.3	2.0	18.7	0.1	0.1	5.5	0.8	0.4	0.0	
Ratio (<5, 5-7, >=8)	/	\wedge	\bigvee	Z	5	-/\		\nearrow	7		
Notes	Note: Closures reflect Lagan, not LAMA.	Address case backlog.	Junked vehicle is backlogged for pick-ups	Addressing case backlog. Streetlights and street name signs biggest movers.	-	Establish Expected Days to Close Target(s).	Budget is constrained.	Sanitation is distributing recycle cans while working through backlog.	Addressing through lost and found cases since CPNC renewal is concluded.	Launched 12/18/13	

Department Adoption Rate										
Adoption Metrics	Code	DPW Maint.	DPW	DPW Traffic	II a a lab	мтсв	Parkways	Sanitation	Taxi	EMS
	Enforce	DPW Maint.	Parking	DPW Traπic	Health					
Current Month	100.00%	N/A	91.00%	100.00%	83.00%	100.00%	100.00%	100.00%	N/A	100.00%
90d Average	94.00%	77.00%	91.00%	99.00%	83.00%	100.00%	100.00%	100.00%	95.00%	100.00%
DAR Ava To-Data	02.000/2	77 000%	02 000%	08 000%	93 000%	100 000/2	100 000/2	100 000/2	QE 000%	100 000/2

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311 will contact the Health Department in May to help them work through their 311 timeliness issues. DPW current month DAR was reported late, and increased to 83% in April.



Sustainable Communities

Goal: Support sustainable communities that integrate quality housing, transportation, schools, commercial development, energy efficiency, parks and green space, flood protection and cultural assets.

Outcome Measures Objectives and Strategies Maintain and improve public infrastructure Percent of citizens satisfied with condition of streets

- Maintain and improve road surface infrastructure 1.
- 2. Consistently implement Complete Streets philosophy in streets investments
- 3. Effectively administer the City's capital improvements program
- 4. Optimize the City's subsurface drainage infrastructure to ensure • resilient neighborhoods
- Mean travel time to work
- Percentage of workers commuting to work by means other than driving alone
- Percent of citizens satisfied with drainage/flood control
- Percent of citizens satisfied with public transportation
 - Percent of citizens satisfied with traffic congestion

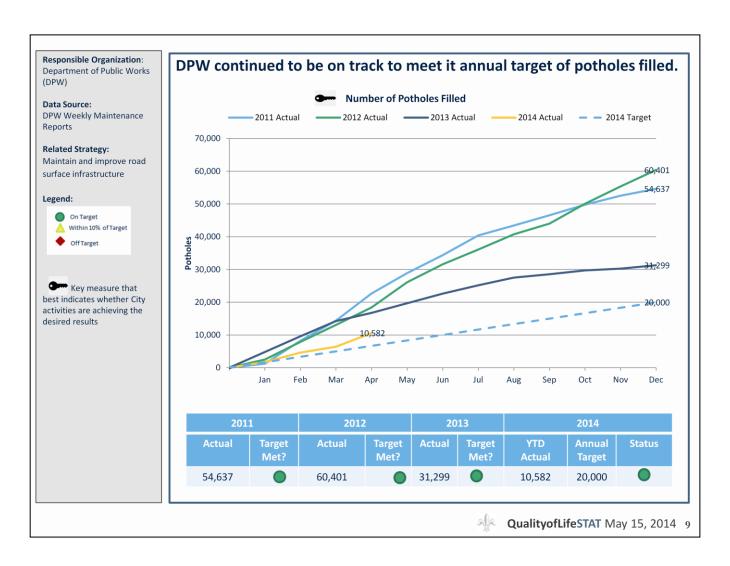
Promote Quality Neighborhoods

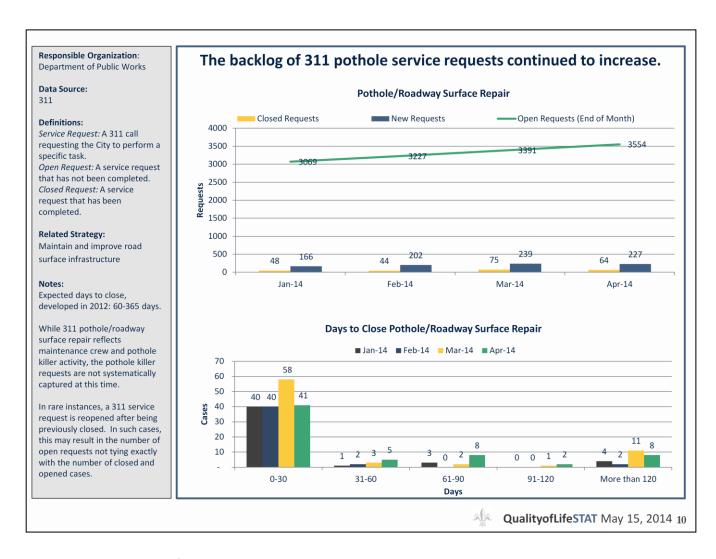
- Reduce blighted properties by 10,000 by the end of 2014 1.
- 2. Provide effective sanitation services to residents and businesses •
- 3. Protect and preserve parks and other green spaces
- 4. Regulate land use to support safe, vibrant neighborhoods and preserve historic properties
- Percent of citizens satisfied with control of abandoned houses
- Percent of citizens satisfied with parks and recreation
- Percent of citizens satisfied with control of trash and litter / trash pickup
- Percent of citizens satisfied with life in New Orleans
- ParkScore (based on acreage, service and investment, and
- Percent of citizens satisfied with zoning

Promote energy efficiency and environmental sustainability

- 1. Restore the City's marshes and coastline
- 2. Promote green energy and other sustainability measures
- 3. Remediate brownfields, lead, and other environmental hazards
- Percent of days with healthy air quality
- Number of health based drinking water violations
- Number of certified green buildings
- Number of land acres in Orleans Parish







A substantial portion of the 311 pothole backlog were service requests that will require more intensive work than is currently budgeted by DPW maintenance.

Department of Public Works

Data Source: 311

Related Strategy:

Maintain and improve road surface infrastructure

Note:

In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.

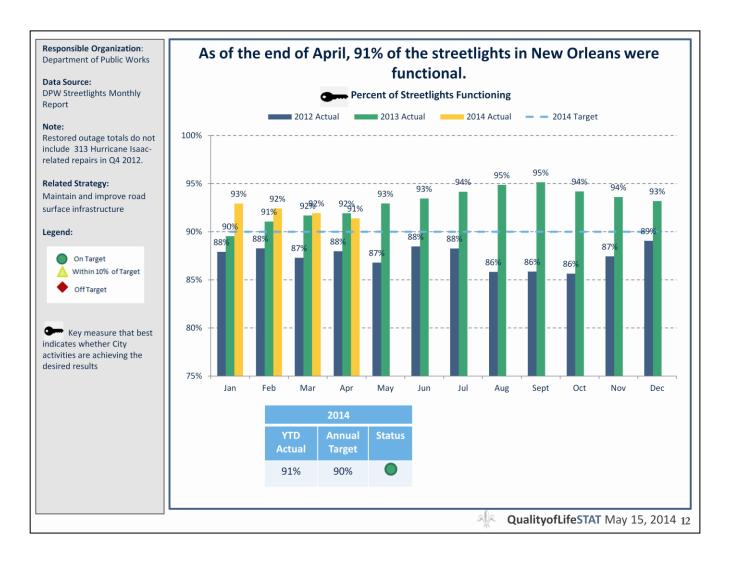
Most other DPW maintenance 311 service requests backlogs increased.

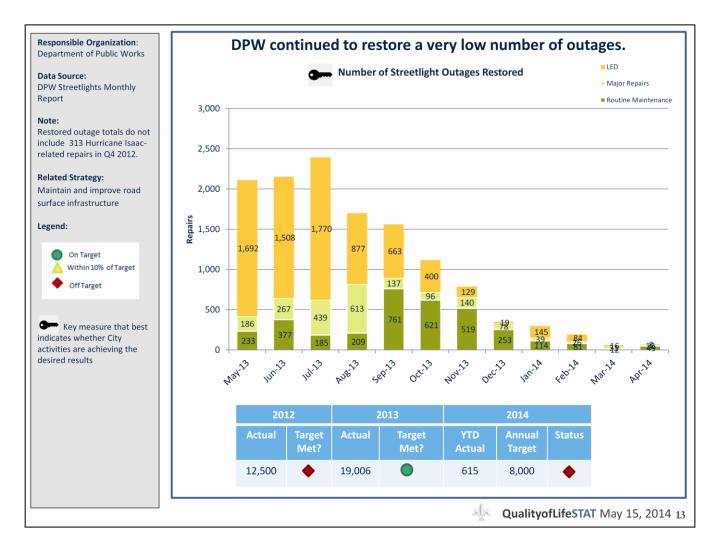
Service Request (SR)	Open SRs (2/1)	New SRs	Closed SRs	Open SRs (2/28)	Δ from Prior Period	Avg. Age of Open SR	Avg. Days to Close
Manhole Cover Maintenance	168	16	16	168	0	481	96
Road Shoulder Repair	272	1	8	279	7	424	1
Sidewalk Repair	689	17	39	720	31	492	10
Subsidence	270	20	48	299	29	160	16

311 Issues

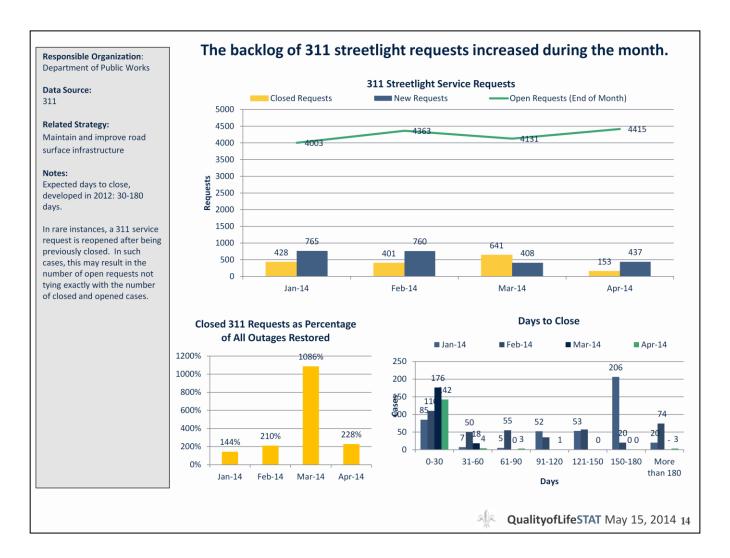
Responsible Parties	Issue/Status	Due
M. Jernigan	Service request expected days to close are set to 365 days. Need to review and revise.	Past Due
M. Nolan	Significant case backlog exists. Resources/funding unavailable to address requests. 6,481 open cases at end of November 2013.	Ongoing
M. Jernigan	Identify Interim case status for service requests that have up to 365 day turn-around time. A 311 team member can help with this task if necessary.	Q4 2014

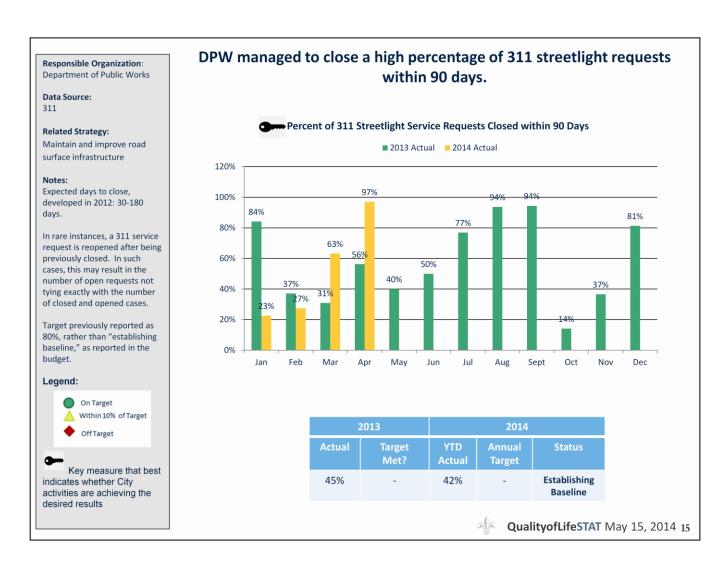


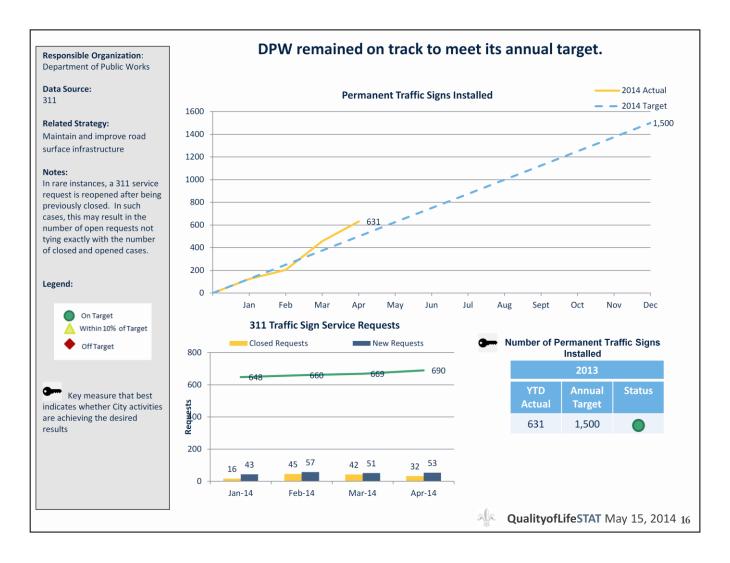


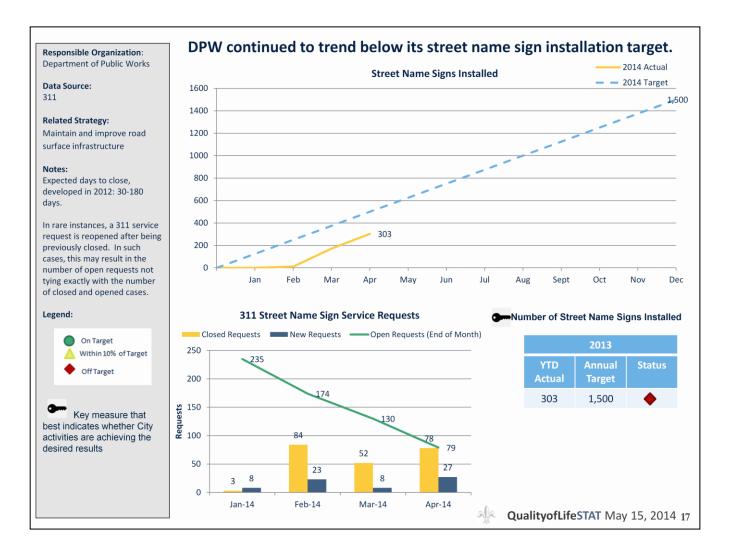


Though City Council approved the use of \$14.7M "Energy Smart" funds for LED installations, those funds are not expected to free up for use until July at the earliest. The funds must be used specifically towards existing routine outages that have not yet been upgraded to LED's, which accounts for 40-50% of the current outages.









Responsible Organization: Department of Public Works

Data Source:

Related Strategy:

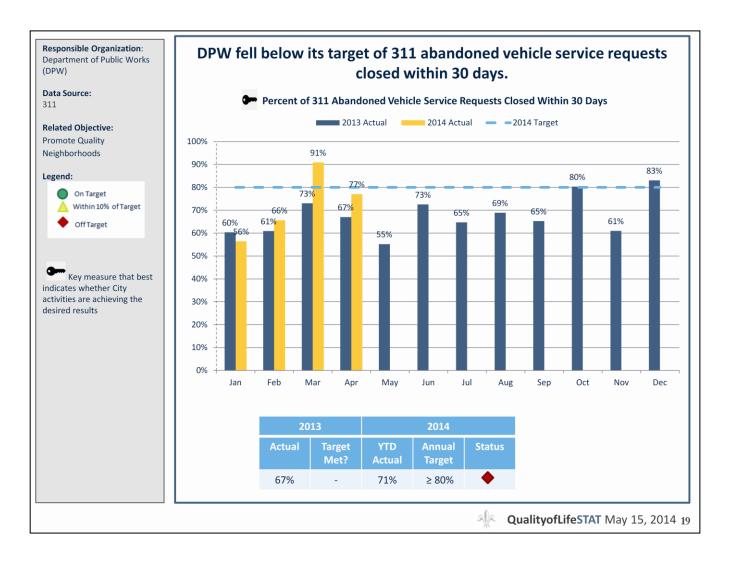
Maintain and improve road surface infrastructure

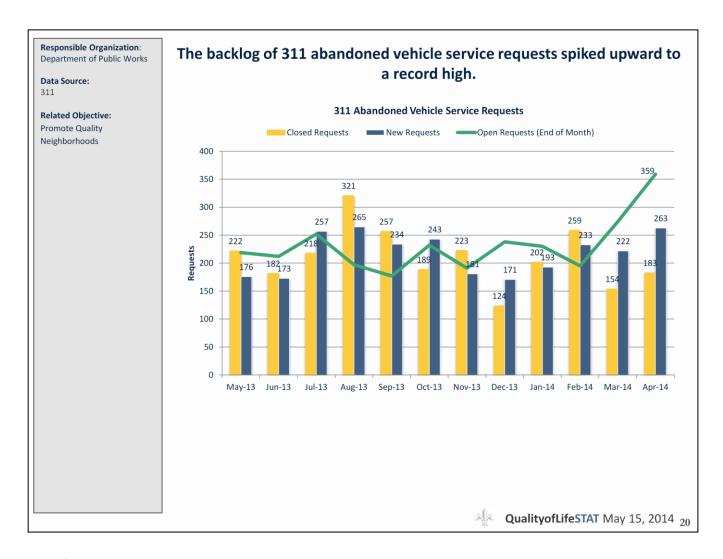
In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.

Road surface marking and traffic signal 311 service request backlogs increased slightly.

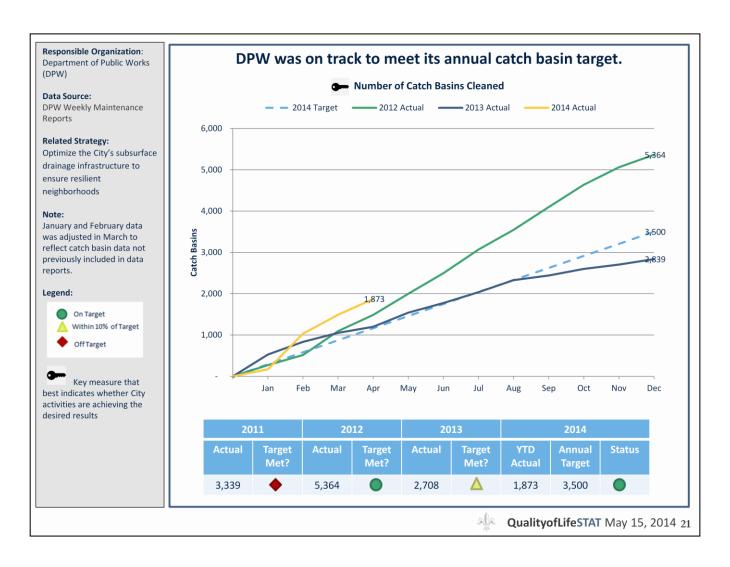
Service Request (SR)	Open SRs (4/1)	New SRs	Closed SRs	Open SRs (4/30)	Δ from Prior Period	Avg. Age of Open	Avg. Days to Close
Road Surface Marking	90	1	11	100	10	310	0
Traffic Signal	361	38	40	363	2	249	43

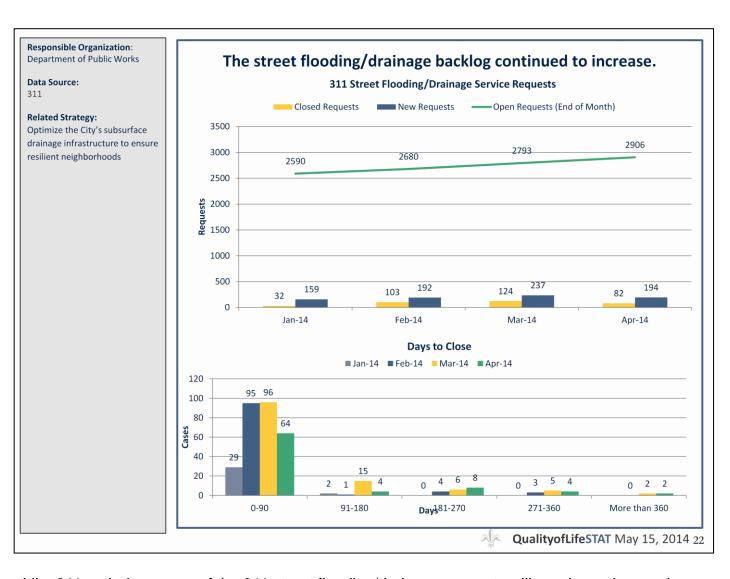






DPW fell behind over the past two months due to special events season. However, they anticipate the backlog decreasing going into the summer months.





Like 311 potholes, many of the 311 street flooding/drainage requests will require major repair work for which resources are not currently adequate to address. The CAO proposed an "Adopta-Catch-Basin" program be initiated in conjunction with the citizen mobile device rollout so that not only will citizens be able to submit service requests, but that citizens can take the initiative to aid in the cleaning of catch basins of their choosing.

Sewerage and Water Board of New Orleans (SWB)

Data Source:

Sewerage and Water Board of New Orleans

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Customer Service Report Indicators of Metric Results April 2014

Operations Support	Goal	Goal Met	Within Control Limits	Trend
Billian Assument / Bassanahla				
Billing Accuracy / Reasonable				
	Meters Read			
	Estimated Bills			
	High Bill Complaints			
	Adjusted Bills			
Problem Resolution	Customer Contacts			
	Call Wait Time			
	Abandoned Calls			
	Emergency Abandoned Calls			
	Low Water Pressure			
	Water System Leaks			
	Sewer System Leaks			
Collections Effectiveness	Accounts Off for Non-Payment			
	Receivables 30 to 120 Days Old			
	Receivables 120 Days and Older			

Green = Favorable Variance
Yellow = Minimal Variance / No Action Recommended



Sewerage and Water Board of **New Orleans**

Data Source:

Sewerage and Water Board of **New Orleans**

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Meters Read as a Percentage of Total Meters

Constituency:

Customer Ratepayers

Currently Meeting Goal: Yo

Objective: Provide Accurate Bills

Process Operating Within Control Limits: Goal: Read 98% or more of meters each month

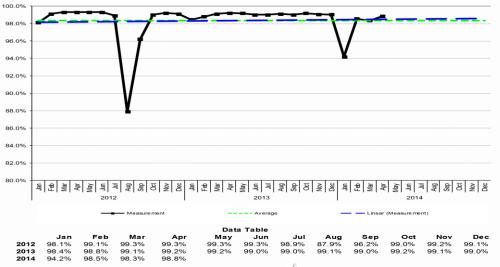
Trend: Favorable

Analysis

The purpose of the customer billing and collection processes is to collect revenues from customer accounts that are billed according to the service rules and are based upon accurate metered consumption. Obtaining an accurate reading is the first step in that process. Staff has maintained a reading rate near or above the goal since since April 2010 except for two months affected by Hurricane Isaac.

Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



Sewerage and Water Board of New Orleans

Data Source:

Sewerage and Water Board of **New Orleans**

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Bills Estimated as a Percentage of Total Bills

EUM Attribute: Customer Satisfaction

Constituency: **Customer Ratepavers**

Currently Meeting Goal: Close

Description: Provides reliable, responsive, and affordable services in line with explicit, customer-accepted service levels. Receives timely customer feedback to maintain responsiveness to customer needs and emergencies.

Objective: Provide Accurate

Goal: Bill Accounts Bills

With Less Than 2% Estimated

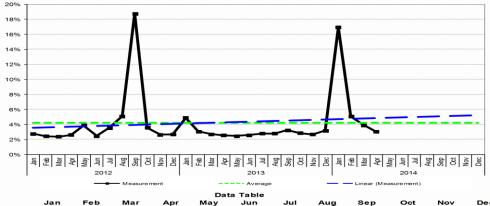
Process Operating Within Control Limits: Trend: Close

Analysis

A bill is estimated if the meter is not read by the designated billing date. Bills are also estimated when a meter is read and the reliability of the reading is doubtful and the account is placed on an exception report. If the reading is not verified by the billing date, the bill will be estimated. Spikes in estimated bills usually occur when the Meter Reading department is unable to read a large section of meters during extreme weather.

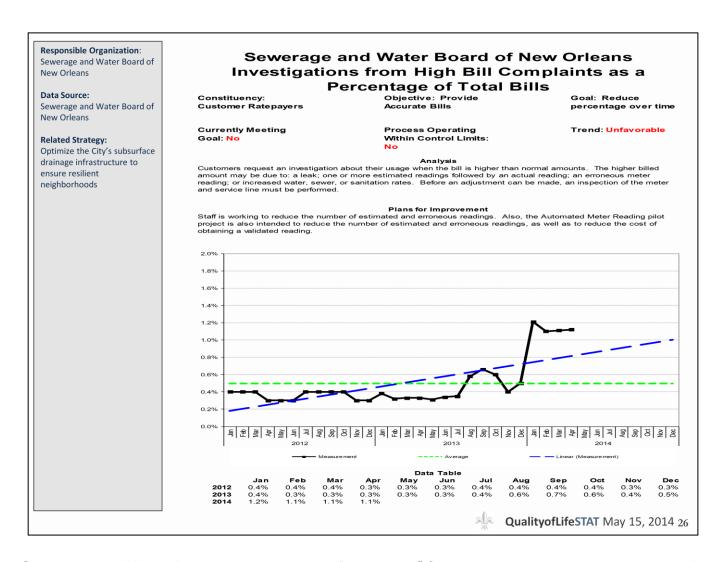
Plans for Improvement

Current plans are focused on obtaining readings for accounts each month and verifying the reliability of each reading. Future plans will focus on advanced matering infrastructure that allows for readings to be obtained automatically several times daily.



Jun 2.5% 2.6% **May** 3.9% Dec 2.4% 2.7% 3.9% 2.8% 4.9% 2.5% 3.1% 2.6% 2.6% 3.6% 2.8% 18.8% 3.3% 3.6% 2.9% 2012 2013 16.9%





Sewerage and Water Board conjectures that "rate shock" from the recent rate increases, as well as faulty meter readings are to blame for this unfavorable trend.

Responsible Organization: Sewerage and Water Board of **New Orleans**

Sewerage and Water Board of **New Orleans**

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Bills Adjusted as a Percentage of Total Bills Computed

Constituency: Customer Ratepayers

Objective: Provide Accurate Bills

Goal: Reduce percentage over time

Currently Meeting Goal: No

Process Operating
Within Control Limits:

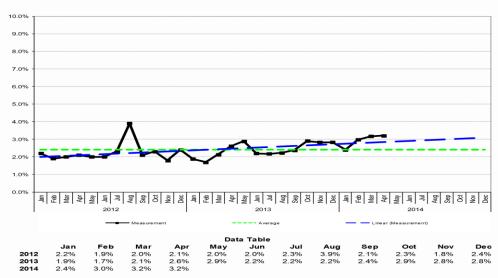
Trend: Unfavorable

Analysis

Customers request adjustments to their bill due to higher than normal amounts. The higher billed amount may be due to; a leak; one or more estimated readings followed by an actual reading; an erroneous meter reading; or increased water, sewer, or sanitation rates. Before an adjustment can be made, an inspection of the meter and service line must be performed.

Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



Sewerage and Water Board of **New Orleans**

Data Source:

Sewerage and Water Board of **New Orleans**

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans **Total Inbound Customer Contacts**

Constituency: Customer Ratepayers

Currently Meeting Goal:Close

Objective: Provide Timely Information and Respond Promptly to Requests

Process Operating Within Control Limits: Yes

Goal: Reduce Triggers of **Customer Calls**

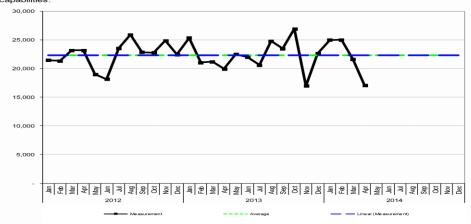
Trend: Close

Analysis

Customers contact the Sewerage and Water Board to start or end service; to request information about their bill; to report concerns about their water service, sewer connection, street flooding, or solid waste sanitation service; and other matters. The Call Center for emergency repairs is operated continously, while the Call Center for billing and non-emergency issues is operated from 7 AM to 7 PM. Call volumes can vary significantly month to month.

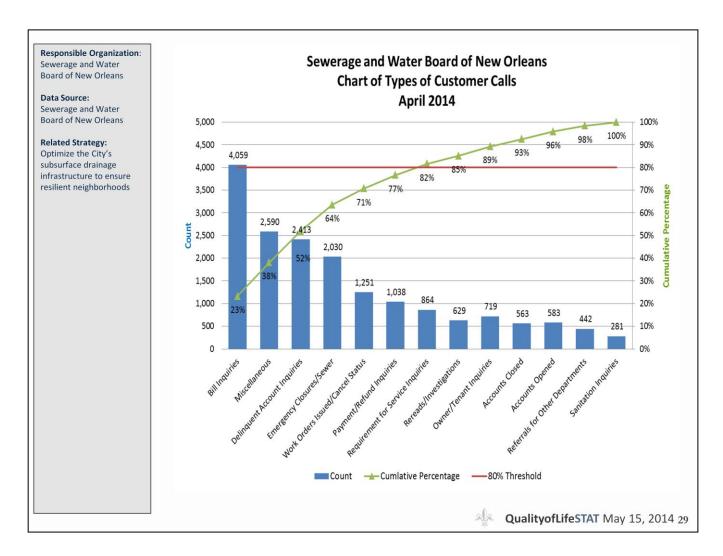
Plans for Improvement

Staff is analyzing the events that trigger calls in order to determine methods to reduce the volume. Short term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response



	Data Table											
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2012	21,447	21,313	23,164	23,164	18,977	18,149	23,545	25,870	22,818	22,773	24,842	22,438
2013	25,331	21,051	21,194	19,937	22,446	21,994	20,602	24,764	23,439	26,892	16,980	22,610
2014	24,945	24,992	21,579	17,032								





Sewerage and Water Board is currently revamping their billing system, and anticipate being able to break-down "Miscellaneous" customer calls into more applicable categories as soon as July.

Sewerage and Water Board of **New Orleans**

Data Source:

Sewerage and Water Board of **New Orleans**

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans **Average Call Wait Time**

Constituency: Customer Ratepayers Objective: Provide Accurate Bills

Goal: Reduce over

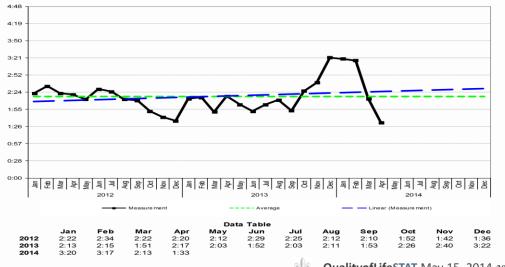
Currently Meeting Goal: Ye

Process Operating Within Control Limits: Trend: Close

Analysis
Customers contact the Sewerage and Water Board to start or end service; to request information about their bill; to report concerns about their water service, sewer connection, street flooding, or solid waste sanitation service; and other matters. The Call Center for emergency repairs is operated continously, while the Call Center for billing and non-emergency issues is operated from 7 AM to 7 PM. Call volumes can vary simplification to provide the property of the control of th significantly month to month.

Plans for Improvement

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Sewerage and Water Board of New Orleans

Data Source:

Sewerage and Water Board of New Orleans

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Calls Abandoned by Customers as a Percentage of Total

Constituency: Customer Ratepayers

Currently Meeting Goal:

Objective: Provide Timely Information and Respond Promptly to Requests

Process Operating
Within Control Limits:
Yes

Goal: Respond to calls with less than 5% abandoned

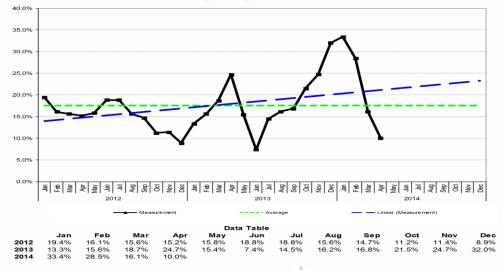
Trend: Unfavorable

Analysis

Customers abandon their call after waiting for an amount of time considered inconvenient, which varies from customer to customer. Some portion of the volume of abandoned calls is from customers calling and hanging up on multiple occasions. Staff is addressing this issue as a top priority. The telephone system was recently upgraded. Since the upgrade the the Telephone Center has experienced malfunctions. Staff and AT&T are dedicated to correcting these problems.

Plans for Improvement

In order to resolve the significant increase in abandoned calls, additional employees have been hired and are being trained. Call rollover time has been reduced from 3 minutes to 20 seconds. Medium term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities.



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Sewerage and Water Board of **New Orleans**

Data Source:

Sewerage and Water Board of **New Orleans**

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans **Emergency Calls Abandoned by Customers as a** Percentage of Total Emergency Calls

Constituency: Customer Ratepayers

Currently Meeting

Objective: Provide Timely Information and Respond Promptly to Requests

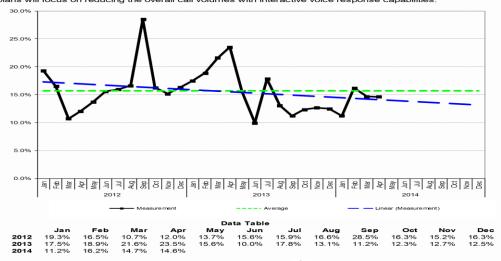
Process Operating Within Control Limits: Goal: Respond to calls with less than 5% abandoned

Trend: Favorable

Analysis

Customers abandon their call after waiting for an amount of time considered inconvenient, which varies from customer to customer. Some portion of the volume of abandoned calls is from customers calling and hanging up on multiple occasions. Staff is addressing this issue as a top priority. The telephone system was recently upgraded. Since the upgrade the the Telephone Center has experienced malfunctions. Staff and AT&T are dedicated to correcting these problems.

Plans for Improvement
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Responsible Organization: Sewerage and Water Board of New Orleans

Data Source:

Sewerage and Water Board of New Orleans

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Total Service Requests about Low Water Pressure

Constituency: Customer Ratepayers

Currently Meeting

Objective: Provide Timely Information and Respond Promptly to Requests

Process Operating Within Control Limits: Yes Goal: Reduce Number of Service Requests

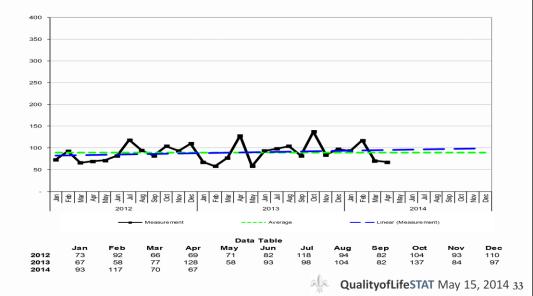
Trend: Close

Analysis

Customers contact the Sewerage and Water Board to request resolution to low water pressure. System pressure can be impaired by power failures at the treatment plants, by water main breaks, and by certain types of repair activities.

Plans for Improvement

Staff continues to make repairs to the water system to reduce the number of occasions of low pressure.



Sewerage and Water Board of New Orleans

Data Source:

Sewerage and Water Board of New Orleans

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Total Service Requests for Water System Leaks

Constituency: Customer Ratepayers

Currently Meeting
Goal: Yes

Objective: Provide Timely Information and Respond Promptly to Requests

Process Operating Within Control Limits:Yes Goal: Reduce Number of Service Requests

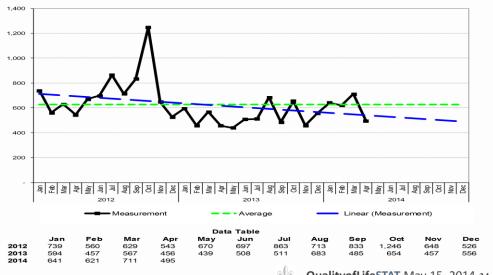
Trend: Favorable

Analysis

Customers contact the Sewerage and Water Board to request repairs to leaking mains, services and fire hydrants.

Plans for Improvement

Staff is working with FEMA to expand beyond point repairs to line replacements for water mains with high frequency of failure.



AA

Sewerage and Water Board of New Orleans

Data Source:

Sewerage and Water Board of New Orleans

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Total Service Requests for Sewer System Leaks

Constituency: Customer Ratepayers

Currently Meeting Goal: Close

Objective: Provide Timely Information and Respond Promptly to Requests

Process Operating Within Control Limits: Yes Goal: Reduce Number of Service Requests

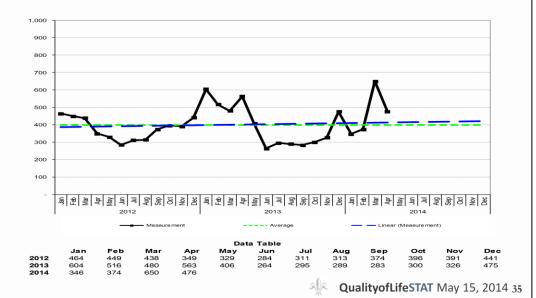
Trend: Close

Analysis

Customers contact the Sewerage and Water Board to request repairs to leaking sewer collection mains and service lines.

Plans for Improvement

Staff has recently expanded the use of Networks Department field staff focused on sewer system repairs.



Sewerage and Water Board of **New Orleans**

Data Source:

Sewerage and Water Board of **New Orleans**

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans **Total Accounts Turned Off for Non-Payment**

Constituency: Customer Ratepayers

Currently Meeting Goal: Not Applicable

Objective: Ensure Collection of Payments for Services Provided

Process Operating Within Control Limits: Yes

Goal: None Established

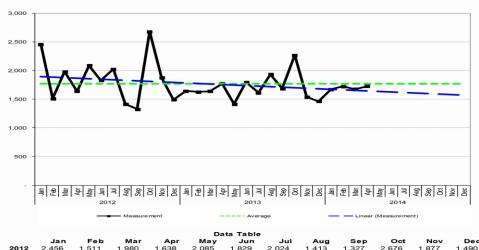
Trend: Favorable

Analysis

Customers accounts are turned-off for non-payment for balances more than \$50 and over sixty days past due. The number of accounts turn-off for non-payment has increased by approximately 34% from September 2013.

Plans for Improvement

Staff is monitoring the number of accounts turned-off for non-payment to determine trend directions. No actions are contemplated at this time.



Data Table y Jun 5 1,829 5 1,795 **Jan** 2,456 1,641 Mar 1,980 1,638 Apr 1,638 1,770 1,727 Jul 2,024 1,613 **Aug** 1,413 1,932 **Nov** 1,877 1,540 May 2,085 **Sep** 1,327 2,676 2,265 1,490 1,461 1 628 1,687



Sewerage and Water Board of **New Orleans**

Sewerage and Water Board of New Orleans

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Water and Sewer Receivables 30 to 120 Days Old

EUM Attribute: Financial Viability Description: Establishes and maintains an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues

Constituency: Customer Ratepayers

Goal: Not Applicable

Objective: Efficient use of resources in providing services

Goal: None established

Currently Meeting Process Operating Within Trend: Favorable

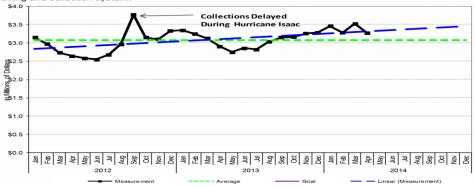
Analysis

Control Limits: Ye

Water and sewer accounts receivable that are 30 to 120 days old are handled by internal staff using service disconnection. When those accounts are turned-off and final bills sent, the remaining balances after 30 days are sent to a collection agency. The uncollectable balances for 2007 and 2008 were higher than normal due to accounts that remained open for vacated facilities and were written off in 2011 and 2012, .

Plans for Improvement

It appears that the higher post-Katrina accounts receivable balances have been resolved through standard collection practices and that annual collection rates now exceed 98% of annual billings. Staff intends to use standard process improvement methods to continue collection practices pending implementation of new billing and collection system.



 Jan
 Feb
 Mar
 Apr
 May
 Jun
 Aug
 Sep
 Oct
 Nov
 Dec

 2012
 \$3,149
 \$2.973
 \$2,735
 \$2,643
 \$2,643
 \$2,864
 \$2,678
 \$2,966
 \$3,770
 \$3,149
 \$3,104
 \$3,327

 2013
 \$3,348
 \$3,280
 \$3,127
 \$2,907
 \$2,748
 \$2,860
 \$2,819
 \$3,149
 \$3,161
 \$3,258
 \$3,287

 2014
 \$3,458
 \$3,280
 \$3,521
 \$3,271
 \$2,748
 \$2,860
 \$2,819
 \$3,031
 \$3,149
 \$3,161
 \$3,258
 \$3,287
 Data Table



Sewerage and Water Board of New Orleans

Data Source:

Sewerage and Water Board of **New Orleans**

Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

Sewerage and Water Board of New Orleans Water and Sewer Receivables 120 Days and Older

EUM Attribute: Financial Viability Description: Establishes and maintains an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues

Constituency: Customer Ratepayers

Objective: Efficient use of resources in providing services Goal: None established

Currently Meeting Goal: Not Applicable

Trend: Favorable

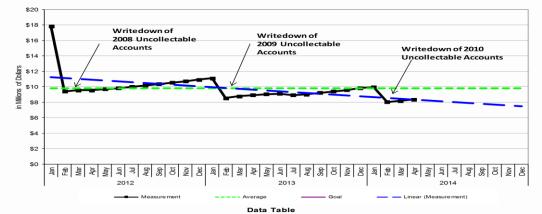
Process Operating Within Control Limits:

Analysis

Water and sewer accounts receivable that are 120 days and older are handled by a collection agency. When those accounts remain uncollected after three years, the balances are written off as part of an annual process. The uncollectable balances for 2007 and 2008, which were written off early in 2011 and 2012, were higher than normal due to accounts that remained open post-Katrina for residences and businesses but were not occupied.

Plans for Improvement

It appears that the higher post-Katrina accounts receivable balances have been resolved through standard collection practices and that annual collection rates now exceed 98% of annual billings. Staff intends to use standard process improvement methods to continue collection practices pending implementation of new billing and collection system.



 May
 Jun
 Jul
 Aug

 \$ 9.710
 \$ 9.818
 \$ 9.995
 \$ 10.176

 \$ 9.055
 \$ 9.113
 \$ 8.939
 \$ 9.029
 Apr Oct Nov Dec 2012 \$17.811 2013 \$11.104 \$ 9.400 \$ 8.552 \$ 9.558 \$ 9.557 \$ 8.766 \$ 8.928 \$10.360 \$10.553 \$10.724 \$10.931 \$ 9.224 \$ 9.398 \$ 9.585 \$ 9.839 \$ 8.032 \$ 8.185



Sustainable Communities

Goal: Support sustainable communities that integrate quality housing, transportation, schools, commercial development, energy

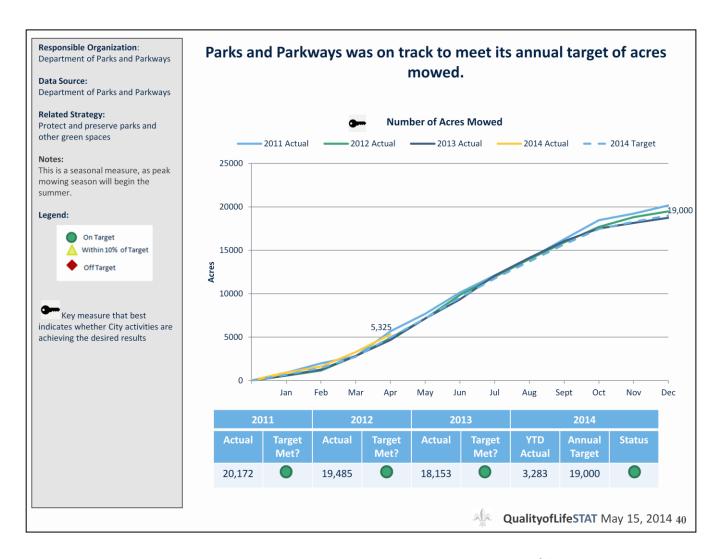
efficiency, parks and green space, flood protection and cultural assets. **Outcome Measures Objectives and Strategies** Maintain and improve public infrastructure Percent of citizens satisfied with condition of streets Maintain and improve road surface infrastructure Mean travel time to work 2. Consistently implement Complete Streets philosophy in streets Percentage of workers commuting to work by means other than investments driving alone 3. Effectively administer the City's capital improvements program Percent of citizens satisfied with drainage/flood control 4. Optimize the City's subsurface drainage infrastructure to ensure • Percent of citizens satisfied with public transportation resilient neighborhoods Percent of citizens satisfied with traffic congestion **Promote Quality Neighborhoods** Percent of citizens satisfied with control of abandoned houses Reduce blighted properties by 10,000 by the end of 2014 Percent of citizens satisfied with parks and recreation 1. Percent of citizens satisfied with control of trash and litter / 2. Provide effective sanitation services to residents and businesses • 3. Protect and preserve parks and other green spaces trash pickup Regulate land use to support safe, vibrant neighborhoods and Percent of citizens satisfied with life in New Orleans preserve historic properties ParkScore (based on acreage, service and investment, and Percent of citizens satisfied with zoning Promote energy efficiency and environmental sustainability Percent of days with healthy air quality 1. Restore the City's marshes and coastline Number of health based drinking water violations 2. Promote green energy and other sustainability measures Number of certified green buildings

3.

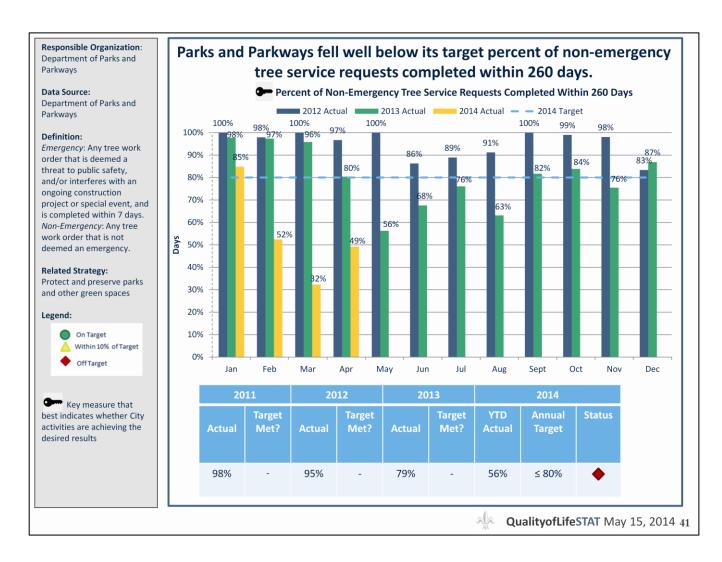
Remediate brownfields, lead, and other environmental hazards



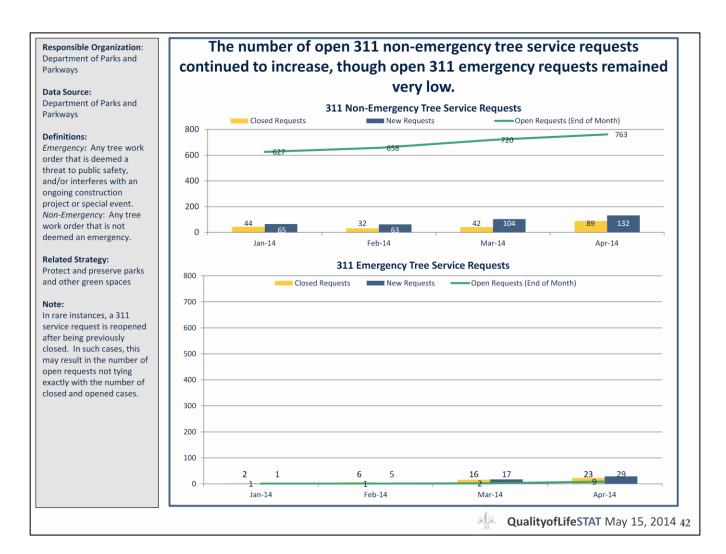
Number of land acres in Orleans Parish



Parks and Parkways attributes their consistency to their contractors, as P&P's in-house equipment are aging.



Parks and Parkways does not anticipate that they will make much progress on non-emergency tree requests with the current aging equipment at their disposal.



Department of Parks and Parkways

Data Source:

311

Related Strategy:

Protect and preserve parks and other green spaces

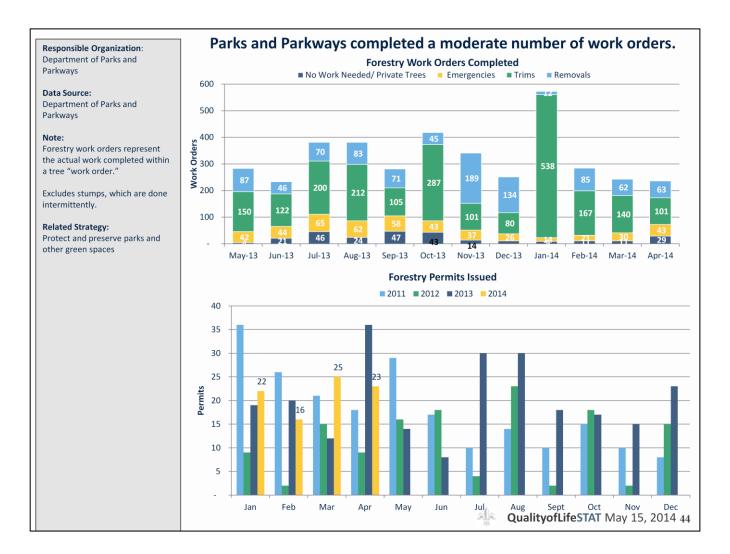
Note:

In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.

Parks and Parkways' 311 grass and park maintenance open requests were very low and at zero, respectively.

Service Request (SR)	Open SRs (4/1)	New SRs	Closed SRs	Open SRs (4/30)	Δ from Prior Period	Avg. Age of Open	Avg. Days to Close
Grass Service	1	23	35	3	2	21	0
Park Maintenance	0	5	5	0	0	0	0

AAA



Responsible Organization: Department of Sanitation Department of Parks and Parkways

Data Source:

Department of Sanitation Department of Parks and Parkways

Definition:

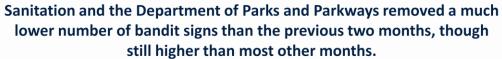
Bandit sign: A flyer or advertisement posted on a public row in an unauthorized location

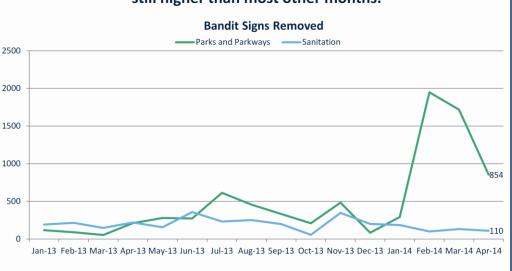
Related Strategies:

Provide effective sanitation services to residents and businesses Protect and preserve parks and other green spaces

Note:

Bandit sign spike in February and March due to election signs.





Action Items

Date	Responsible Parties	Action Item	Due	Status
7/12/12	E. Delarge, D. Macnamara, C. Sylvain- Lear; J. Williams	Pursue civil actions against repeat bandit sign offenders	Ongoing	Summons issued to owner of Discount Tree Cutting 10/29. Trial date rescheduled for late March. Defendant failed to appear in March; an additional \$5,000 fee has been added to the citation, and an attachment has been issued for his arrest. The trial was rescheduled for June 12th.



Responsible Organization: Department of Sanitation

New Orleans Police Department

Data Source:

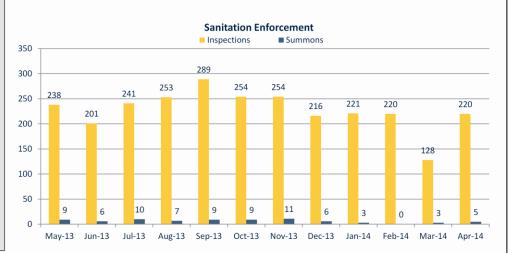
Department of Sanitation

Additional inspections performed and summons issued by the District New Orleans Police Department Quality of Life Officers are not included in the totals.

Related Strategy:

Provide effective sanitation services to residents and businesses

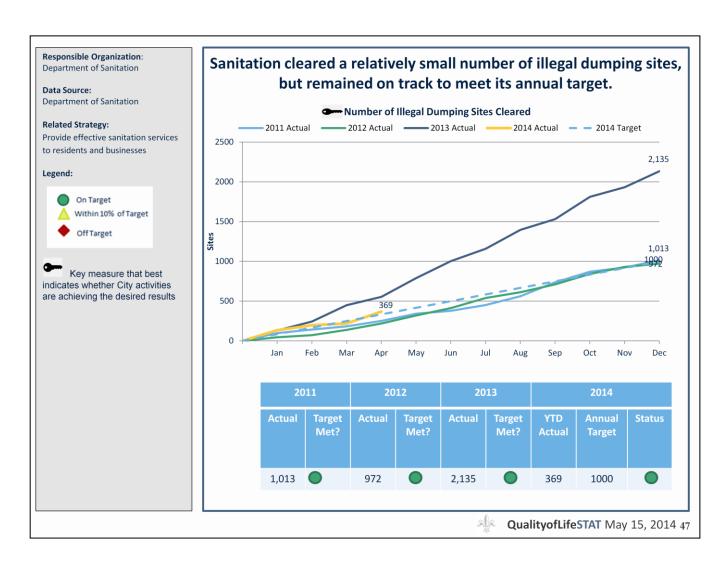


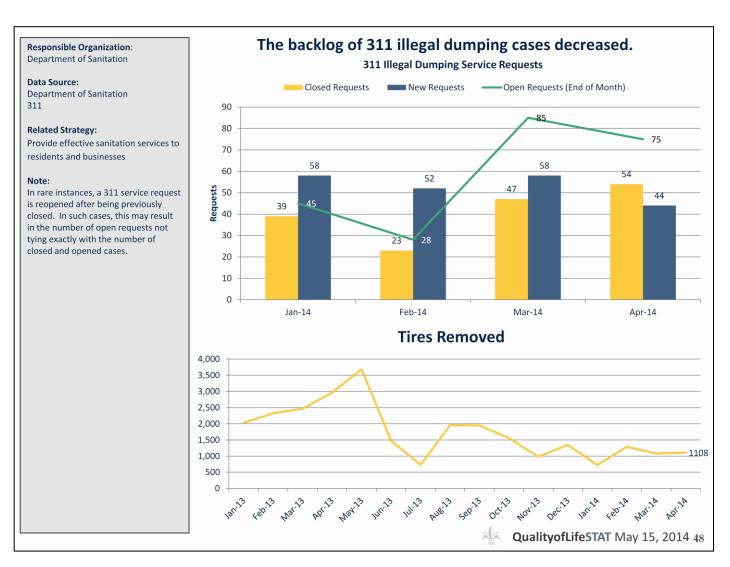


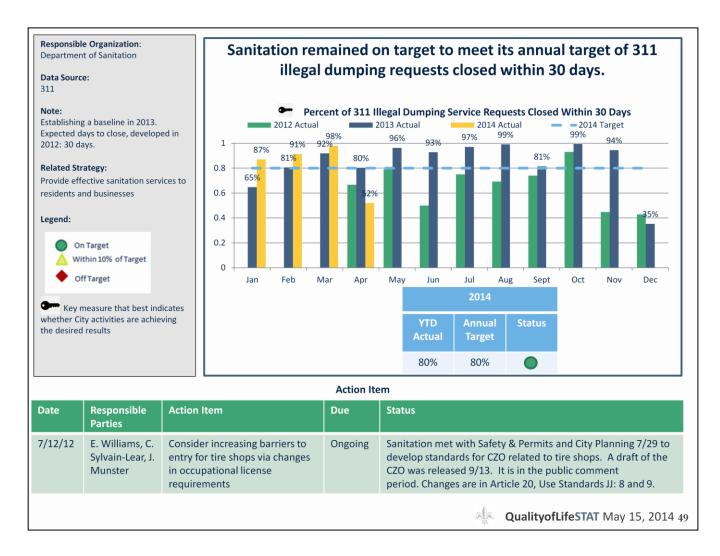
Action Items

Date	Responsible Parties	Action Item	Due	Status
3/14	D. Macnamara	Research feasibility of utilizing cameras and electronic processing of citations	Ongoing	Once Sanitation Rangers are allowed to issue citations, (per the action item below), Law can move forward with this.
7/12/12	E. Williams, C. Sylvain-Lear	Draft ordinance authorizing Sanitation Rangers to issue citations for sanitation issues	Ongoing	A bill which would allow for Sanitation Rangers to issue citations has passed committee.
3/20/2014	E. Kerkow; C. Sylvain-Lear; D. MacNamara	Place cameras in spots with frequent illegal dumping	Ongoing	IT infrastructure is sufficient to support this project. Once Sanitation Rangers are allowed to issue citations, (per the action item above), this can move forward.



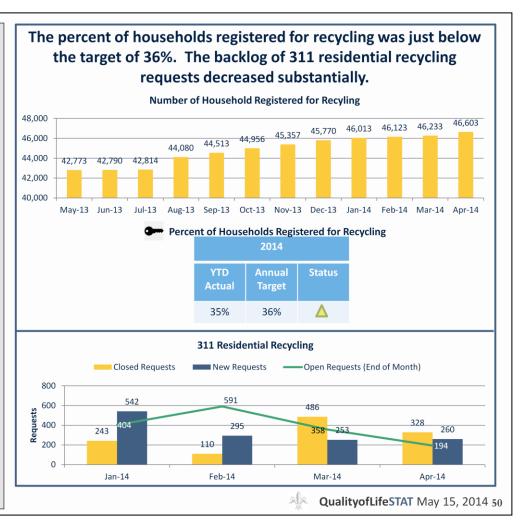






The CAO asked the Law Department to explore the ability to shut down illegal tire shops in order to mitigate tire dumping, which can present a risk to public health, in addition to being unsightly and illegal.

Responsible Organization: Department of Sanitation vendors Data Source: 311 **Related Strategy:** Provide effective sanitation services to residents and businesses In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases. Sanitation is working closely with their vendor to improve the 311 closure rate for recycling requests. **Definitions:** Household: Every household in New Orleans Parish receiving sanitation service. Household Registered for Recycling: Every household that is not only registered for recycling, but has received a recycling cart. Legend: On Target Within 10% of Target Off Target Key measure that best indicates whether City activities are achieving the desired results



Responsible Organization: Department of Sanitation and vendors

Data Source:

311

Expected days to close, developed in 2012: 14-30 days.

Related Strategy:

Provide effective sanitation services to residents and businesses

In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.

Other sanitation 311 service requests remained at a manageable level, with most types of requests having an average age of less than a month.

Service Request (SR)	Open SRs (4/1)	New SRs	Closed SRs	Open SRs (4/30)	Δ from Prior Period	Avg. Age of Open	Avg. Days to Close
Dead Animal Pickup (Vendor)	7	11	24	20	13	27	2
Large Item Pickup (Vendor)	55	151	189	93	38	24	24
Trash/Garbage Pickup (Vendor)	126	260	328	194	68	23	9
Change Size of Trash Cart	2	3	5	4	2	2	27
Damage Caused By Contractor	12	15	10	7	-5	11	7
Missed Collection	26	80	60	46	20	53	4
Repair Trash Cart	25	45	29	41	16	32	6
Replace Trash Cart	4	28	30	6	2	14	7
Start Trash Service	37	149	121	65	28	79	8
Stop Trash Service	16	2	1	15	-1	1	0
Trash/Garbage Pickup	5	6	4	3	2	2	0

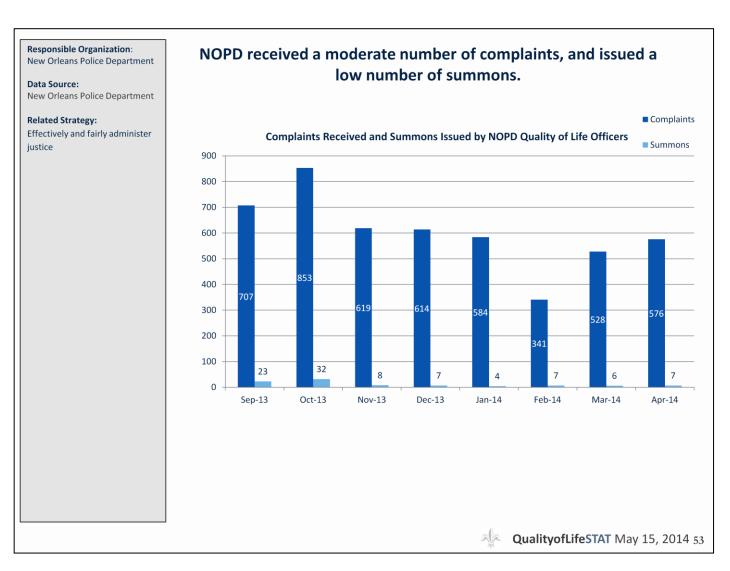


Public Safety

Goal: Ensure the public's safety and serve our citizens with respect and dignity.

Objectives and Strategies		Outcome Measures			
1. 2. 3.	Reform NOPD policies and operations Employ proactive policing and positive community engagement Support oversight entities to promote transparency, accountability, and trust	 Citizens reporting feeling safe in their neighborhood (NOCC survey) Percent of citizens reporting confidence in NOPD (NOCC survey) 			
1. 2. 3. 4. 5. 6.	Prevent illegal activity Intervene when conflicts occur to resolve them non-violently Enforce the law with integrity Effectively and fairly administer justice Rehabilitate the incarcerated so that they do not recidivate Coordinate the criminal justice system	 Rate of homicide per 100,000 population Rate of violent crime per 100,000 population Rate of property crime per 100,000 population Felony recidivism rates Percent of citizens rating police protection fair, good, or very good (UNO Quality of Life Survey) Average number of days from case acceptance to disposition by the court Number of fatal traffic accidents per 100,000 population 			
Pre 1. 2.	pare for, mitigate, and effectively respond to emergencies Respond to emergencies, including fire and medical, effectively Plan and prepare for disasters	 Fires per 100,000 population Fatalities due to fire Percent of citizens rating fire protection fair, good, or very good (UNO Quality of Life Survey) Cardiac arrest with pulse at delivery to hospital Percent of City plans, procedures, and other strategies that are National Incident Management System (NIMS) compliant 			





New Orleans Police Department, DPW, Code Enforcement, Sanitation Department, Department of Parks and Parkways

Data Source:

311

Related Objective:

Employ proactive policing and positive community engagement

In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.

With the exception of 311 abandoned vehicle service requests, the number of open service requests was very low and stable. However, the average age of open items remained high.

NOPD Priority 311 Service Requests

Service Requests with Priority High – Very High

Service Request (SR)	Open SRs (4/1)	New SRs	Closed SRs	Open SRs (4/30)	Δ from Prior Period	Avg. Age of Open	Avg. Days to Close
Abandoned Vehicle Reporting/Removal	34	38	9	63	29	37	27
Code Enforcement General Request	0	13	9	4	4	2	1
Illegal Dumping Reporting	3	7	3	7	4	21	46
Large Item Trash/Garbage Pickup	0	0	0	0	N/A	N/A	60
Park Maintenance	0	0	0	0	N/A	N/A	1
Pothole/Roadway Surface Repair	6	0	0	6	0	175	53
Rodent Complaint	0	0	0	0	N/A	N/A	6
Street Flooding/Drainage	1	0	0	1	0	744	N/A
Street Light	1	0	0	1	0	135	249
Traffic Sign	2	0	0	2	0	234	8
Traffic Signal	2	0	0	2	0	192	N/A
Trash/Garbage Pickup	0	0	0	0	N/A	N/A	11
Tree Service	1	0	1	0	-1	N/A	105
Tree Service Emergency	0	0	0	0	N/A	N/A	13



New Orleans Police Department, DPW, Code Enforcement, Sanitation Department, Department of Parks and Parkways

Data Source:

NOPD

Related Objective:

Employ proactive policing and positive community engagement

The Police Department led a Quality of Life sweep of 12 businesses in April, which resulted in 4 businesses receiving summonses.

April Quality of Life Sweep Results

7th District

- 7 businesses inspected, resulting in 3 summonses issued.
 - 1 summons issued for no tire manifest
 - · 1 summons issued for no tire manifest, failure to remit taxes, no permit displayed
 - 1 summons for no tire manifest

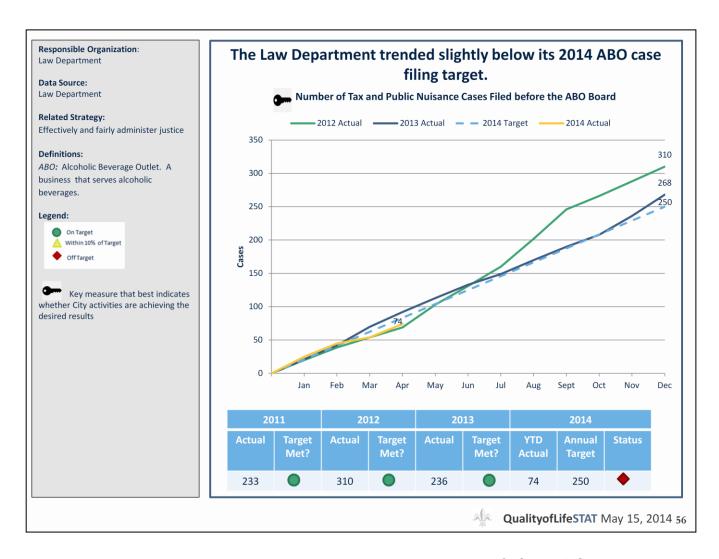
6th District

- 4 businesses inspected, resulting in 1 summonses issued.
 - 1 summons issued for no occupational license

1st District

• 1 business was inspected, with no summons issued.





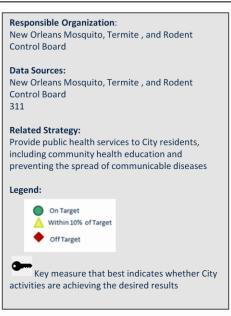
The Law Department announced that they have prosecuted over half of the ABO's in the city, and that ABO's have largely gotten the message that the City will not tolerate ABO violations.

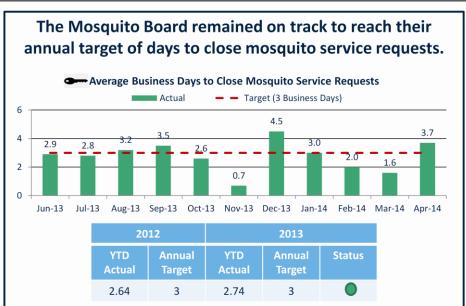
Children and Families

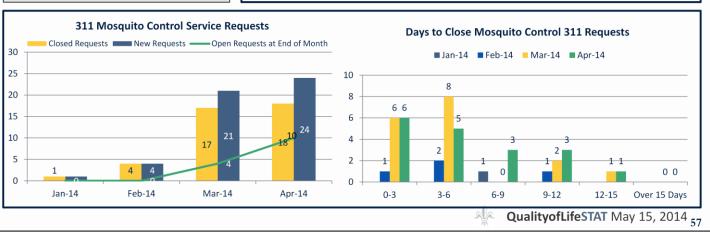
Goal: Promote the health and well-being of youth and families by ensuring that quality educational, economic, health and recreational programming opportunities are available for all.

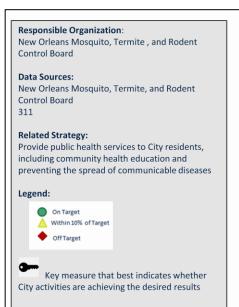
Objectives and Strategies	Outcome Measures			
 Improve health outcomes for City residents Improve access to healthcare for city residents (including access to mental health services) Provide public health services to City residents, including community health education and preventing the spread of communicable diseases 	 Rate of low birth weight babies County Health Ranking (University of Wisconsin) American Fitness Index ranking (metro) (American College of Sports Medicine) Percent of citizens rating health services fair, good, or very good (UNO Quality of Life Survey) 			
 Support the development of strong and resilient youth and families, including children in schools Support increased student achievement and school success, including closing achievement gaps Encourage the development of strong and resilient families Support the social and emotional needs of youth 	 High school graduation rate LEAP test passage rates Teen pregnancy rate 			
Provide high-quality cultural and recreational opportunities to City residents and visitors 1. Support cultural institutions and experiences 2. Provide recreational opportunities to residents	Percent of Citizens satisfied with culture and recreational opportunities (UNO Quality of Life Survey)			
 Facilitate the provision of effective human services to City residents Provide quality, secure housing to residents and reduce homelessness Ensure a safety net of needed services is available to all residents Ensure residents' access to a variety of healthy nutritional options Honor the service of veterans and wounded warriors by recognizing their unique needs 	 Homeless Point-in-Time count Food Insecurity Rate (US Department of Agriculture, Feeding America) Percent of population with low access to a grocery store Percent of citizens rating services for the poor fair, good, or very good (UNO Quality of Life Survey) 			

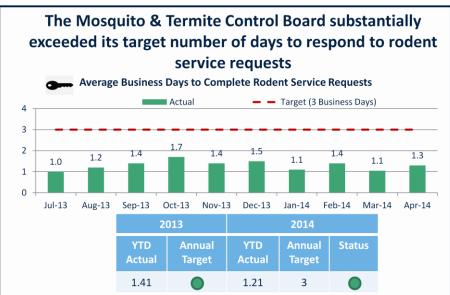


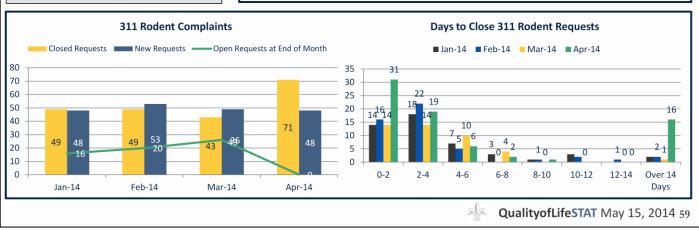












Contacts:

(Please call NOLA 311 for any specific complaints or requests)

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 - Ann Macdonald, Director aemacdonald@nola.gov

- Sewerage & Water Board of New Orleans -
 - Robert "Bob" Miller, Deputy Director rmiller@swbno.org

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- New Orleans Police Department -
 - Jonette Williams jrwilliams@nola.gov
- Law Department -
 - Dan MacNamara dmacnamara@nola.gov
 - Eraka Williams evwilliams@nola.gov



Evaluation Form

- Are you a city employee or a member of the public?
- On a scale 1-5, how useful was this meeting to you (1= least useful and 5= most useful)?
- What's working?
- What's not working?

