

**Budget and Work Plan 2017** 



### Operating Budget For Calendar and Fiscal Year 2017

Kurt M. Weigle President & CEO

Anthony G. Carter
Finance and Administration Director

Sabrina D. Smith
Finance and Administration Manager

Richard G. McCall
Operations Director

Leigh M. Ferguson
Economic Development Director

**Devona Dolliole**Communications Director



### BOARD OF COMMISSIONERS Budget 2017

### **Allison Tiller**

Chair

Joseph Bruno, Jr.

Vice-Chair

**Kevin Kelly** 

Secretary

Gary Blossman

Commissioner

Michelle Craig

Commissioner

Carla Major

Commissioner

**Tod Chambers** 

Treasurer

**Judy Barrasso** 

Immediate Past Chair

Jade Brown Russell

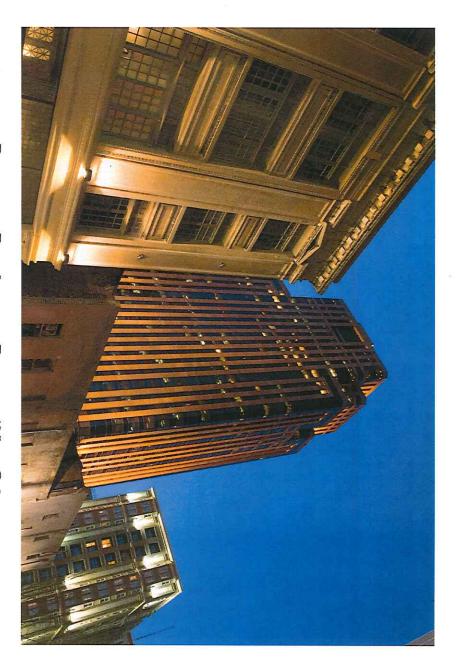
Commissioner

**Bill Hines** 

Commissioner

**Cleveland Spears** 

Commissioner



Downtown Development District of New Orleans

### Mission

stimulating, innovative heart of the Crescent City. To drive the development of Downtown New Orleans and be the catalyst for a prosperous,

We do this by:

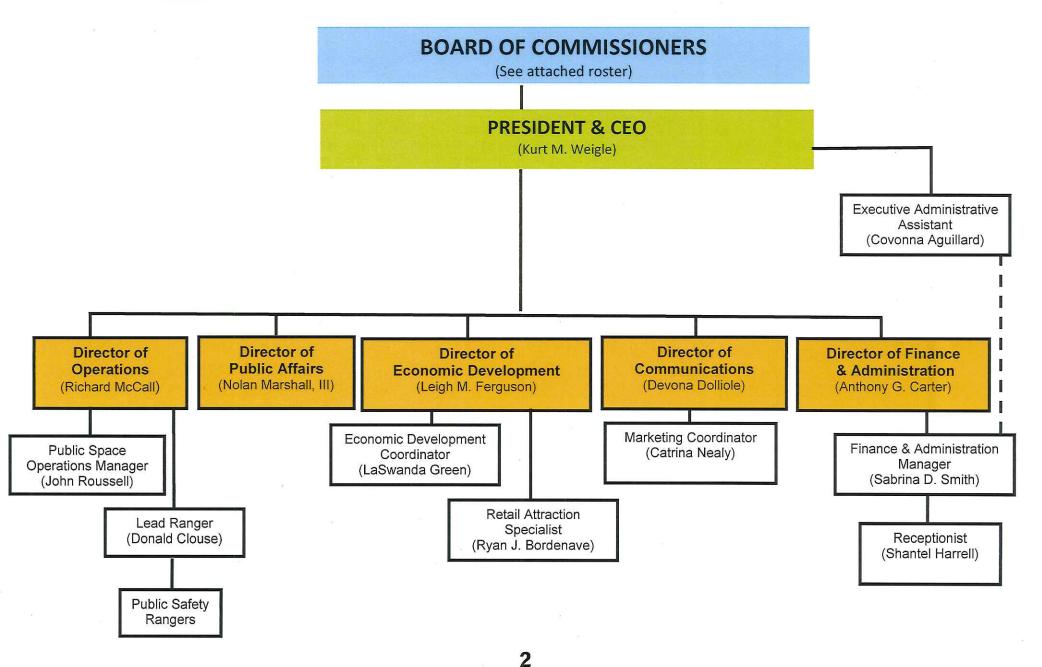
- Cultivating economic development in such industries as bioscience, the arts, digital media and tourism
- Ensuring Downtown is clean and safe
- Serving as a voice and advocate for Downtown's future.
- Promoting Downtown as a world-class destination for residents and visitors

### Downtown Vision

such as bioscience, the arts and digital media. Streets bustle with neighbors and visitors alike and retail as Downtown becomes a magnet for a population involved in industries of the mind engine for the region's economy. Historic and contemporary buildings glow with new residences of the New Orleans experience comes into focus. around the world are drawn to a dynamic, seductive Downtown where the unique cultural mosaic participating in the arts, music, dining, shopping and daily business of Downtown. People from Downtown New Orleans will be celebrated as the vibrant hub of America's beloved city and the



### DOWNTOWN DEVELOPMENT DISTRICT ORGANIZATIONAL CHART – 2017



## 2017 DDD Budget (Proposed)

# Introduction and Discussion of Goals

submit the enclosed 2017 Work Plan and Budget to the City Council. The DDD's 2017 Work Plan is associated with these priorities. consistent with board-adopted priorities and will make substantial progress toward achieving the goals The Board of Commissioners and management of the Downtown Development District are pleased

private, armed patrol evenings and overnight. The DDD will maintain its current level of police detail and attention to periodic hot-spots, primarily auto break-ins & thefts. hours in 2017, to allow for continued pro-active patrols, quality of life enforcement, crime prevention Expenditures for public safety increase by 43% in 2017. This includes full funding for the DDD's new

Downtown with citation issuing authority, should the City provide such an individual. Holiday lighting on impacting Downtown. Funds have been made available for a full-time, dedicated Sanitation Ranger for development, and the creation of a low barrier outdoor shelter to better address homelessness services underneath the interstate overpasses, sidewalk improvement grants, park and open space Canal Street will be expanded at the end of 2017 to include the newly revitalized area from Crozat St. to Additional funds have been allocated to sidewalk cleaning for the purpose of providing additional

in the interest of improving traffic flow & quality of life. Other key priority areas improved mobility via vehicle, bicycle, and foot, and rationalization of curb uses

its partners the DDD is making progress towards opening a facility in 2017. services. The Mayor's 10-Year Plan to End Homelessness calls for a low barrier shelter, and along with barrier shelter currently is one of the most glaring deficiencies in New Orleans' network of homeless Office to develop a Low Barrier Shelter (LBS) for the homeless. Homeless advocates believe that a low-Starting in 2014 and continuing into 2017, the DDD is working closely with City Council and the Mayor's

cigarette butt litter. aggressive panhandling, riding bicycles/skateboards on sidewalks, curbing one's dog and decreasing The DDD will continue in 2017 to focus attention on a number of quality of life issues, including

progress on an agreement with the City of New Orleans to redesign and reprogram Duncan Plaza improving parks & other open-space to serve the Downtown stakeholders. Management is making recommendations, in 2017 the DDD continues to focus substantial human resources on expanding & Resulting from 2014's DDD – Urban Land Institute (ULI) Open Space Technical Assistance Panel (TAP)

The DDD has dedicated funds in 2017 for continued design work on a new wayfinding signage system.

originally budgeted for 2016 and 2.74% over the projected collections for 2016 Based on 2016 ad valorem tax collections we have budgeted for a 9.7% increase above the amount

for Public Space Operations and Public Safety of 8.4% and 43.6%, respectively. below the levels approved in the 2016 Budget and Work Plan. This reflects an increase in expenditures the ongoing programs of the DDD, projects reduced net operating income by approximately \$476,421 The Downtown Development District's 2017 Budget, which is designed to support these priorities and

and other agencies to have the debt forgiven, as was originally anticipated, the State has thus-far were forgiven after the attacks of 9/11. While the DDD has been working with the City administration originally issued, assurances were made that they would be forgiven just as the loans to New York City scheduled to last for 15 years at the amount of \$150,000 per year. At the time that the loans were Bond Debt Service Loan received post-Katrina. The payment on the Debt Service Loan is currently refused to reduce this debt load. The debt service budget includes the Series 2012 Bonds and the Office of Community Development

Luncheon and Canal Street: Home for the Holidays programming. Revenue from DDD Events (line 60), represents sponsorships, sales and fees from our Annual Awards

additional \$40,000 being budgeted. by \$62,500; and increased utilization of the Sidewalk Improvement Incentive has resulted in an anticipation of reaching an agreement with the City for a Sanitation Ranger with citation issuing Canal St. from Crozat to Claiborne at the end of 2017, the spending on Holiday Decorations is increased capabilities being dedicated to Downtown, we have allocated \$48,000; due to the addition of the area of The Public Space Operations budget reflects the following changes from the 2016 budgeted levels.

visible patrol coverage by DDD Detail officers has been enhanced by the purchase of an additional squad with an average of 6 rangers on duty at all times, 10 a.m. to 10 p.m. The DDD's ability to provide more car for use by DDD detail officers who lack "marked" take-home vehicles. Within Public Safety the hours of coverage for the Public Safety Rangers are twelve (12) hours per day

area planning in key neighborhoods with high potential, such as Howard Avenue, Charity Hospital locations throughout the District. Funding for Planning Initiatives has been maintained to allow small expansion of ongoing pedestrian traffic counts beyond Canal St., utilizing a state of the art system at key necessary. Additional funds have been allocated to Research and Database Management to allow for enhancing the ability to participate in a public-private partnership to execute a major catalytic project if environs, and Canal St. between Basin & Claiborne Avenue. In Economic Development, the budget for District Wide Development has been increased slightly,

created Saturday Shopping Spree on the same day as the parade In the Communications Department, the Holiday Events has been expanded to include the newly

Barrier Shelter (LBS) and \$500,000 Duncan Plaza redesign and development. available from prior years activity has been allocated for planning, design and implementation of Low potentially catalytic project the Board may decide to participate in. An additional, \$850,000 in funds purchase of Big Belly solar powered trash receptacles with recycling capabilities and \$500,000 for any wayfinding system, much of which is more than a decade old. \$350,000 has been allocated for the The 2017 budget uses \$300,000 of prior year fund balance to fund design for improvements to the

providing the contract service, including overhead/indirect expenses, and produces a net return to the levels within the DDD's core service area. All such contracts will ensure that the DDD covers all costs of work of the DDD into adjacent areas where it benefits Downtown, while continuing to improve service With the support of the board, management will continue to seek opportunities to expand the good DDD when possible.

successes and allows the DDD to keep momentum going in every neighborhood of Downtown. Budget reflects the DDD priorities set by the board. The work plan builds upon the DDD's recent The Board of Commissioners and management of the DDD are confident that the 2017 Work Plan &

### RESOLUTION 16-03 Downtown Development District of the City of New Orleans

### RESOLUTION TO ADOPT WORK PLAN AND BUDGET FOR THE YEAR 2017

Judy Barrasso, Gary Blossman, Michelle Craig, Bill Hines, Carla Major and Cleveland Spears BY BOARD MEMBERS: Allison Tiller, Joseph Bruno, Jr., Tod Chambers, Kevin Kelly,

anticipated expenditures necessary to carry on the DDD's functions for year 2017; Development District a proposed Annual Plan and Annual Budget detailing the prepared and submitted to the Board of Commissioners of the Downtown WHEREAS, the President & CEO of Downtown Development District has

of this resolution; and hearings have been satisfied within specified deadlines and prior to final adoption WHEREAS, all applicable legal requirements pertaining to public notices and

assembled meetings; and has examined, discussed and carefully considered the proposed budget, in duly WHEREAS, the Board of Commissioners of the Downtown Development District

hereto as Exhibit "A" and is entitled "2017 Annual Plan and Budget" Annual Plan and Annual Budget for the year 2017, a copy of which is attached WHEREAS, the Board of Commissioners hereby desires to approve and adopt the

### NOW, THEREFORE

equipment, supplies, and contingent expenses of the Downtown Development funds for capital outlays, operating expenses, expenditures for materials, labor, and expression of all parties concerned and is made necessary to provide required respects. Said budget is adopted after full, complete and comprehensive hearings and Budget", which said budget is hereby confirmed, adopted and approved in all for the year 2017 attached hereto as Exhibit "A" and entitled "2017 Annual Plan Development District hereby formally adopts the Annual Plan and Annual Budget District for the year 2017. IT RESOLVED that the Board of Commissioners of the Downtown

# THE FOREGOING RESOLUTION WAS READ IN FULL, THE ROLL WAS CALLED ON THE ADOPTION THEREOF AND RESULTED AS FOLLOWS:

| Voter                               | Yea | Nay | Absent |
|-------------------------------------|-----|-----|--------|
| Allison Tiller, Chair               | X   |     |        |
| Joseph Bruno, Jr., Vice Chair       |     |     | X      |
| Tod Chambers, Treasurer             | X   | €5  |        |
| Kevin Kelly, Secretary              |     |     | X      |
| Judy Barrasso, Immediate Past Chair |     |     | X      |
| Gary Blossman, Commissioner         | X   |     |        |
| Michelle Craig, Commissioner        | X   |     |        |
| Bill Hines, Commissioner            |     |     | X      |
| Carla Major, Commissioner           | X   |     |        |
| Cleveland Spears, Commissioner      | X   |     |        |
|                                     |     |     |        |

| Chair      |     |
|------------|-----|
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|            | ~   |

Secretary, Kevin Kelly

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9/16/1 Date Signed

Date Signed

### 8

## Resolution 16 - 02 Downtown Development District of the City of New Orleans

# RESOLUTION TO SET MILLAGE FOR 2017

Gary Blossman, Michelle Craig, Bill Hines, Carla Major and Cleveland Spears. BY BOARD MEMBERS: Allison Tiller, Joseph Bruno, Jr., Tod Chambers, Kevin Kelly, Judy Barrasso,

boundaries of the Downtown Development District based on a vote of the electorate in 1978; and approved for its 22.97 millage complement of property taxes on all real property situated within the WHEREAS, the Board of Commissioners of the Downtown Development District has historically been

Plan for 2016 which plan will require that only 14.76 mills be collected for the year 2017; and WHEREAS, the Board of Commissioners of the Downtown Development District has adopted its Annual

now therefore, WHEREAS, in order to effect the collection of the 14.76 mills, a portion of the millage must be suspended:

**BE IT RESOLVED**, that the Downtown Development District hereby suspended only insofar as they pertain to the collections by the City of New Orleans of the special ad valorem tax levied for the year 2017 upon all Orleans in excess of 14.76 mills on the dollar of the assessed valuation of the real property. taxable property situated within the boundaries of the Downtown Development District of the City of New

directed to collect only that portion of the ad valorem tax levied, which is not in excess of the 14.76 mills on the assessed valuation of real property situated in the Downtown Development District of the City of New BE IT FURTHER RESOLVED, that the Director of Finance, of the City of New Orleans, be and is hereby Orleans.

# THE FOREGOING RESOLUTION WAS READ IN FULL, THE ROLL WAS CALLED ON THE ADOPTION THEREOF AND RESULTED AS FOLLOWS:

| Voter                               | Yea | Nay | Absent |
|-------------------------------------|-----|-----|--------|
| Allison Tiller, Chair               | X   |     |        |
| Joseph Bruno, Vice Chair            |     |     | X      |
| Tod Chambers, Treasurer             | X   |     |        |
| Kevin Kelly, Secretary              |     |     | X      |
| Judy Barrasso, Immediate Past Chair |     |     | X      |
| Gary Blossman, Commissioner         | X   |     |        |
| Michelle Craig, Commissioner        | X   |     |        |
| Bill Hines, Commissioner            |     |     | Х      |
| Carla Major, Commissioner           | Х   |     |        |
| Cleveland Spears, Commissioner      | ×   |     |        |

| Chair, Állison Tiller Secretary, Kevin Kelly | Date Signed            | A / le / le Date Signed      |
|--|------------------------|------------------------------|
|  | Secretary, Kevin Kelly | Chair, Állíson Tiller<br>/ / |

### Downtown Development District Millage Assessment by Departments For 2017 Budget Year

|  |                                | 14.76    |  |   |
|--|--------------------------------|----------|--|---|
|  |                                | Mills    |  |   |
| Departments  | Millage Ratio                  | Assessed |  |   |
| Public Space Operations  | 2,528,300 x 14.76<br>7,345,060 | 5.08     |  |   |
| Public Safety  | 2,105,796 x 14.76 7,345,060    | 4.23     | 0.03                                   | ■Public Space (5.08 mills - 34.42%)         |
| Economic Development   | 660,826 x 14.76<br>7,345,060   | 1.33     | 0.99                                   | ■Capital Improvements (0.71 mills - 4.79%)  |
| Communications   | 591,009_ x 14.76               | 1.19     | 5.08                                   | □Public Safety (4.23 mills - 28.67%)        |
| Administration   | 7,345,060<br>491,277 x 14.76   | 0.99     |  | □Economic Development (1.33 mills - 9.00%)  |
| Less: Other Income, Interest Income, Cash Reserve Proceeds, etc. | 7,345,060                      | -        | 1.33                                   | ■ Debt Service Payment (1.21 mills - 8.18%) |
| Debt Service Payment (P&I)                                       | 600,892 x 14.76<br>7,345,060   | 1.21     |  | ■Administration (0.99 mills - 6.69%)        |
| Capital Purchases  | 15,000 x 14.76<br>7,345,060    | 0.03     | 4.23                                   | ■ Capital Purchases (0.03 mills - 0.20%)    |
| Capital improvements   | 351,960 x 14.76 7,345,060      | 0.71     |  | □ Communications (1.19 mills - 8.05%)       |
| Total Mills (Ad Valorem Tax Revenue)                             | 7,345,060                      | 14.77    | * ************************************ |   |

### ORDINANCE CITY OF NEW ORLEANS

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| ENDAR NO | ALL    |
|          |        |

| x 4 3 2 1 | NO. MAYOF BY: COUNCILMEMBERS  AN ORDINANCE t additional capital and spec Development District of the respect thereto.  SECTION I. THE COUNCI Downtown Development | BY: COUNCILMEMBERS  BY: COUNCILMEMBERS  AN ORDINANCE to adopt the Downtown Development District's 2017 Plan to provide additional capital and special services, facilities and/or improvements for the Downtown Development District of the City of New Orleans for the year 2017 and to provide otherwise with respect thereto.  SECTION I. THE COUNCIL OF THE CITY OF NEW ORLEANS HEREBY ORDAINS that the Downtown Development District's 2017 Plan, as adopted by its Board of Commissioners, provide for the continuation of special public safety services, supplementary sanitation services, public space maintenance of the District's pecial programs and undertaking, promotional activities and representation of the District's programs including the operation of contracts and connection. |
|-----------|---|---|
| _         | SECTION I. THE COUN   | SECTION I. THE COUNCIL OF THE CITY OF NEW ORLEANS HEREBY ORDAINS that the   |
| 2         | Downtown Development  | Downtown Development District's 2017 Plan, as adopted by its Board of Commissioners, provides   |
| ယ         | for the continuation of sp  | for the continuation of special public safety services, supplementary sanitation services, public   |
| 4         | space maintenance of th   | space maintenance of the District, special programs and undertaking, promotional activities and the   |
| 5         | administration of the Dist  | administration of the District's programs, including the execution of contracts and cooperative   |
| 6         | endeavor agreements wh  | endeavor agreements which are desirable and necessary in order to accomplish the District's goals   |
| 7         | and objectives, and is adopted as follows   | opted as follows.   |
| ∞         | A. Police - to provide, the   | Police – to provide, through the Office of Secondary Employment, for enhanced services in the   |
| 9         | form of Police Detail Office  | form of Police Detail Officers in the Central Business District (Fund 692, Org. 2117, Agency 210.)  |
| 10        | 1.88 Mills  | \$ 933,600  |
|           | Sponsorships/Grants   | 0   |
| 12        | Interest  | 0   |
| 13        | Reserves  | 0   |
| 14        |   | \$ 933,600  |
| 15        | B. Sanitation - to provide  | Sanitation – to provide, by contract with the City of New Orleans, for supplementary services of  |
| 16        | the Sanitation Departmen  | the Sanitation Department in the central business district (Fund 692, Org. 3048, Agency 300.)   |
| 17        | 0.00 Mills  | <b>\$</b> 0   |
| 18        | State/Federal Funds   | 0   |
| 19        | Interest  | 0   |
| 20        | Reserves  | 0   |
| 21        |   | \$ 0  |

24

| \$2,528,300 |                        | 30 |
|-------------|------------------------|----|
| Î           | Reserves               | 29 |
|             | Interest/Other Sources | 28 |
|             | Sponsorships/Grants    | 27 |
| \$2,528,300 | 5.09 Mills             | 26 |
|             | Agency 210).           | 25 |

31 D. Public Safety – to provide by contract with other entities or otherwise for a public safety

32 campaign, code enforcement, and continuance of the Public Safety Ranger program (Fund 692,

33 Org. 2117, Agency 210).

| 38        | 37       | 36                     | 35                  | 34         |
|-----------|----------|------------------------|---------------------|------------|
|           | Reserves | Interest/Other Sources | Sponsorships/Grants | 2.36 Mills |
| ↔         |          |                        |                     | ↔          |
| 1,172,196 | 0        | , ,<br>, ,<br>0        | 0                   | 1,172,196  |

39 Economic Development - to provide by contract with other entities or otherwise for economic

40 development, special planning, GIS system, promotion and support of business in downtown and

41 medical district improvements (Fund 692, Org. 2117, Agency 210).

| 46         | 45       | 44                  | 43                  | 42         |
|------------|----------|---------------------|---------------------|------------|
|            | Reserves | Grants/Sponsorships | State/Federal Funds | 1.33 Mills |
| 40         | I        |                     |                     | ↔          |
| \$ 660,826 | 0        | 0                   | 0                   | 660,826    |

48 47 promotions of downtown by means of special events, banners, publications and communications, Communications - to provide by contract with other entities or otherwise for the marketing and

advertising, and website media (Fund 692, Org. 2117, Agency 210).

| 54      | 53                  | 52            | 51                  | 50         |
|---------|---------------------|---------------|---------------------|------------|
|         | Grants/Sponsorships | Other Sources | State/Federal Funds | 0.88 Mills |
| ↔       | Ť                   |               |                     | ↔          |
| 591,009 | 135,000             | 18,000        | 0                   | \$ 438,009 |

55

| 79       | 78       | 77                  | 76         | 75                       | 74   | 73  | 72          | 71        | 70            | 69               | 68         | 67  | 66  | 65   | 64          | 63       | 62               | 61                  | 60            | 59                                 | 58  | 57   | 56  |  |
|----------|----------|---------------------|------------|--------------------------|--|---|-------------|-----------|---------------|------------------|------------|---|---|--|-------------|----------|------------------|---------------------|---------------|------------------------------------|---|--|---|--|
| Reserves | Interest | State/Federal Funds | 1.20 Mills | related interest payment | debt, Board of Liquidation   | I. Debt Service - to prov   |             | Reserves  | Bond Proceeds | Interest & Other | 0.00 Mills | Improvements (Fund 69                           | Orleans such as District  | H. Capital Improvement   |             | Reserves | Interest & Other | Grants/Sponsorships | 2.02 Mills \$ | (Fund 692, Org. 2117, Agency 210). | insurance and retiremer   | and implementation of a  | G. Administration - to p  |  |
| 9,524    | 0        | 0                   | \$ 591,368 | •                        | debt, Board of Liquidation Bond Series 2012 (Fund 692, Org. 217, Agency 210), as well as the | Debt Service - to provide for principal installments for the repayment of bond funding for City | \$2,500,000 | 2,500,000 | 0             | 0                | \$ O       | Improvements (Fund 692, Org. 2117, Agency 210). | Orleans such as District Wide Capital Improvements, as well as Canal Street Streetscape | H. Capital Improvements – to provide for capital improvements within the District of the City of New | \$1,024,061 | 0        | 20,200           | 0                   | 1,003,861     | gency 210).                        | insurance and retirement, legal services, accounting services, rent and general insurance costs | and implementation of all District projects, programs and activities, including salaries, health | $\underline{G}.\ Administration$ – to provide by contract with other entities or otherwise for staff administration |  |

85 86

↔

15,000 15,000 80 81 82 83

0.00 Mills

the DDD's projects, programs and activities. (Fund 692, Org. 2117, Agency 210)

0 0

J. Capital Purchases – to provide for the purchase of new office equipment necessary to administer

600,892

Interest

Reserves

|       |       |                |                  |   |                          |       |           |                           |           |                       |   | 102                  | 101           | 100                                 | 99        | 98                    | 97                         | 96                  | 95          | 94           | 93 | 92       | 91                  | 90         | 89  |
|-------|-------|----------------|------------------|---|--------------------------|-------|-----------|---------------------------|-----------|-----------------------|---|----------------------|---------------|-------------------------------------|-----------|-----------------------|----------------------------|---------------------|-------------|--------------|----|----------|---------------------|------------|---|
| NAYS: | YEAS: | ROLL CALL VOTE |                  | T | Returned by the Mayor on |       | Approved: | Delivered to the Mayor on |           |                       | ADOPTED BY THE COUNCIL OF THE CITY OF NEW ORLEANS | Total Revenue & Cash | Bond Proceeds | Total Revenue                       | Reserves  | Grants & Sponsorships | Interest and Other Sources | State/Federal Funds | 14.76 Mills | Total Budget | \$ | Reserves | State/Federal Funds | 0.00 Mills | programs and activities. (Fund 692, Org. 2117, Agency 210). |
|       |       |                | CLER             |   | or on                    | MA    |           | or on                     | - 1/1-01- | DBESI                 | OUNCIL O  | \$10,025,884         | Î             | \$10,025                            | 2,524,524 |                       |                            |                     | \$7,328,160 | \$10,025,884 | •  |          |                     | ↔          | s. (Fund 60   |
|       |       |                | CLERK OF COUNCIL |   |                          | MAYOR |           |                           | -         | DRESIDENT OF COLINCII | )F THE CIT  | 884                  | 0             | \$10,025,884 (Before Bond Proceeds) | ,524      | 135,000               | 38,200                     | 0                   | ,160        | 884          | 0  | 0        | 0                   | 0          | 92, Org. 21   |
|       |       |                | JNCIL            |   |                          |       |           |                           |           |                       | TY OF NE  |                      |               | re Bond P                           |           |                       |                            |                     |             |              |    |          |                     |            | 117, Agen   |
|       |       |                |                  |   |                          |       |           |                           |           |                       | WORLEA  |                      |               | roceeds)                            |           |                       |                            |                     |             |              |    |          |                     |            | sy 210).  |
|       |       |                |                  |   | <br>  at<br> -           |       |           |                           |           |                       | NS  |                      |               |                                     |           |                       |                            |                     |             |              |    |          |                     |            |   |
|       |       |                |                  |   |                          |       |           |                           |           |                       |   |                      |               |                                     |           |                       |                            |                     |             |              |    |          |                     |            |   |
|       |       |                |                  |   |                          |       |           |                           |           |                       |   |                      |               |                                     |           |                       |                            |                     |             |              |    |          |                     |            |   |

K. Cash Reserve Contributions - to provide a cash reserve to be utilized by the DDD to continue its

# Downtown Development District 2017 Annual Plan (As of September 13, 2016) 9/19/2016 12:11 Proposed

|  |   | 52  |
|--|---|---|
|  | NET CASH FLOW   | 51  |
| 440,580<br>15,000<br>-<br>-<br>455,580                                 | CAPITAL USES  Debt Service - Principal  Capital Purchases  Capital Lease - Principal Payment  Contributions to Cash Reserves (Gen, Legal, etc.)  TOTAL CAPITAL USES | 45 46 47 48 49                            |
| 455,580  | NET SOURCES BEFORE CAPITAL USES:  | 43 42                                     |
| 2,524,524<br>2,524,524   | CAPITAL SOURCES  Bond Proceeds  Cash Reserve Proceeds  TOTAL CAPITAL SOURCES  | 37<br>38<br>39<br>40                      |
| (2,068,944)  | NET INCOME BEFORE DEPRECIATION  | 26 28                                     |
| (2,148,944)  | NET INCOME  | 33  |
| 160,312<br>80,000  | INTEREST EXPENSE (Debt Service) DEPRECIATION / AMORTIZATION   | 29  |
| (1,908,632)  | EARNINGS (Loss) before Interest, Deprec & Amort   | 27 27 28                                  |
| 2,500,000<br>-<br>-<br>2,500,000                                       | NON OPERATING EXPENSES  District Wide Capital Improvements  Canal Street Streetscape  CSDC Excess Tax Payment  TOTAL NON OPERATING EXPENSE                          | 21<br>22<br>23<br>24<br>24<br>25          |
| 300<br>300   | NON OPERATING REVENUE OCD Bond Debt Service Loan Proceeds Interest on Bond Proceeds TOTAL NON OPERATING REVENUE   | 16<br>17<br>18<br>19                      |
| 591,068  | NET OPERATING INCOME (LOSS) *   | 7 7 7                                     |
| 2,528,300<br>2,105,796<br>660,826<br>591,009<br>1,024,061<br>6,909,992 | OPERATING EXPENSES  Public Space Operations  Public Safety  Economic Development & Planning  Communications  Administration '  TOTAL OPERATING EXPENSE              | 5<br>6<br>6<br>7<br>7<br>7<br>9<br>9<br>9 |
| 156,000<br>7,345,060<br>7,501,060                                      | OPERATING REVENUES  DDD Internal Sources (Concerts, State, Fed, etc.)  City Sources (Ad Valorem, etc.)  TOTAL OPERATING REVENUE                                     | 3 2 1                                     |
| Proposed Budget 2017   | 9/19/2016 12:11  Description  | # #                                       |

### Downtown Development District 2017 Annual Plan (As of September 13, 2016)

| 99<br>100<br>101<br>102<br>103   | 91<br>92<br>93<br>94<br>95<br>96  | 90                              | 76<br>77<br>77<br>80<br>81<br>81<br>82<br>82<br>83<br>83<br>84<br>84<br>85<br>86   | 55 S S S S S S S S S S S S S S S S S S   | Line<br>#<br>53                |                            |
|--|---|---------------------------------|--|--|--------------------------------|----------------------------|
| Street Furnishings & Beautification - Trash Receptacles - Banners (install/replace) - Holiday Lighting Total | Landscape Maintenance - Landscaping - Weed Control - Sidewalk Tree Maint/Replacemt - Other Beautification Total | Enhanced City Services<br>Total | Operating Expenses 3. Public Space Operations Personnel Costs (05) Salaries & Wages Payroll Taxes Insurance Workers' Compensation Retirement Parking Temporary Labor Total | Operating Revenues  1. DDD Internal Sources Code Enforcement DDD Events Federal Funding State Funding External Ranger Funding Sponsorships/Donations/Grants Interest Earned Banner Deposits Earned / Misc Total Admin Sources:  2. City Sources Advalorem Taxes (14.76 mills), gross Less: Collection Fees & Assessor Fees Interest on Investments Total Operating Revenue | 9/19/2016 12:11<br>Description | (As of September 13, 2016) |
| 17,250<br>6,000<br>157,500<br>180,750  | 145,432<br>-<br>260,000<br>-<br>405,432   | 48,000<br>48,000                | 187,838<br>14,560<br>18,324<br>3,042<br>11,270<br>1,800  | 7,501,060  | 12:11 Proposed Budget 2017     |                            |

104

### 146 147 148 145 144 143 142 141 140 139 137 136 135 134 133 132 131 130 129 128 127 126 125 124 123 122 121 120 119 118 117 116 1115 114 13 112 Ξ 107 108 109 106 105 Line # 156 157 158 159 160 151 150 149 162 155 154 153 152 4. Public Safety **Economic Development & Planning** Infrastructure Personnel Costs (05) Homelessness Services Other Public Safety **Enhanced Police Services** Public Safety Rangers Personnel Costs (05) Miscellaneous Cleaning & Maintenance **Total Public Safety Total Public Space Operations** Low Barrier Shelter Operations Parking Parking Temporary Labor Retirement Workers' Compensation Insurance Payroll Taxes Salaries & Wages Outreach Services Fitness Center Retirement Workers' Compensation Insurance Payroll Taxes Salaries & Wages - Special Event Clean-up - Wayfinding Signage Maintenance - Sidewalk Improvements - Museum Streetscape Payment to CNO Code Enforcement - Summer Youth Sidewalk Cleaning Lafayette Square - Truck, Storage, Other **Downtown Development District** Grafitti Stakeholder Involvement Miscellaneous Police Detail Services 2017 Annual Plan (As of September 13, 2016) Description Total Total Total Total Total Total Total Total 9/19/2016 12:11 Proposed 2,528,300 Budget 2017 2,105,796 1,524,660 1,413,660 423,500 933,600 306,826 245,362 933,600 712,146 536,836 111,000 100,000 375,000 100,000 48,500 32,624 14,718 24,300 14,250 22,300 17,564 23,444 88,500 41,602 32,624 19,018 2,700 6,850 7,400 4,200 728

# Downtown Development District 2017 Annual Plan (As of September 13, 2016) 9/19/2016 12:11 Proposed

| 4,200<br>9,600   | The state of the s |     |
|--|--|-----|
| 4 200  | Office Supplies  | 215 |
|  | Supplies & Materials   | 213 |
|  |  | 212 |
| 575,771  | Total  | 115 |
| 5,450  | Payroll Processing Fees  | 210 |
|  | Temporary Labor  | 209 |
| 900  | Fitness Center   | 208 |
| 3,600  | Parking (Employee subsidy only)  | 207 |
| 27,668   | Retirement Contribs (Contrib, Fees, Life)  | 206 |
| 1,205  | Insurance (workers comp)   | 205 |
| 40,020   | Insurance (Health, Dental, STD, LTD, Life)   | 204 |
| 35,742   | Payroll Taxes  | 03  |
| 461,186  | Salaries & Wages   | 02  |
|  |  | 01  |
|  | 7. Administration  | 00  |
| 391,009  | 1 oral Communications  | 98  |
| 13,080   | Table Attails  | 9/  |
| 15 000   | Research<br>Darblic Afficient  | 2 % |
| 4,268  | Miscellaneous  | 95  |
| 47,400   | Communications   | 94  |
| 28,800   | Digital Media  | 93  |
|  | Donor Relations  | 92  |
| 25,000   | Sponsored Events   | .91 |
| 37,029   | DDD Events   | 90  |
| 136,474  | Holiday Event  | 89  |
| TO A COMPANY OF PROPERTY OF PR |  | 88  |
| 296,958  | 'Total   | 87  |
| r  | Fitness Center   | 86  |
| 2,460  | Parking  | 85  |
| 14.506   | Retirement   | 84  |
| 626  | Workers' Compensation  | 83  |
| 18,912   | Insurance  | 82  |
| 18,734   | Payroll Taxes  | 81  |
| 241.720  | Salaries & Wages   | 80  |
|  |  | 79  |
|  | 6 Communications   | 78  |
| 660,826  | Total Economic Development   | 76  |
| 120,000  | Façade Incentive   | 75  |
| 115,500  | Business Retention & Recruitment   | 74  |
| 25,800   | Planning Initiatives   | 73  |
| 7730-1200-1200-1200-1200-1200-1200-1200-12   | Presentations & Marketing  | 72  |
| 18,060   | Administration/Meetings  | 71  |
| *  | Supportive Housing   | 70  |
| 21,600   | Research & Database Management   | 69  |
| 50,240   | Medical Complex Development  | 68  |
| 16,800<br>36,240   | District Wide Davidoment   | 6 6 |
| 16 000   | Complete David   | 65  |
| 2017   | Description  | #   |
| Budget   | •  | ine |

## Downtown Development District 2017 Annual Plan (As of September 13, 2016)

| 591,068                 | Net Operating Income (Loss)                              | 274 Net    |
|-------------------------|--|------------|
|                         |  | 273        |
| 6,909,992               | Total Operating Expenses:                                | 271        |
| 1,024,061               | Total Administration                                     | 270        |
| 272,242                 | Total  | 268<br>268 |
| 1,500                   | Uniforms   | 267        |
| 11,000                  | Statt Development/Conterences Travel                     | 265        |
| 1000                    | Repairs & Maintenance                                    | 264        |
| 1,320                   | Radios/Cellular Telephones                               | 263        |
| 1,320                   | Publications & Subscriptions                             | 767        |
| 1,200<br>2,2 <b>5</b> 2 | Professional Services                                    | 260        |
| 2,000                   | Postage & Express Mail                                   | 259        |
| 15                      | Permits & Licenses                                       | 258        |
| 180                     | Parking Penalties & Interest                             | 256        |
| 6,000                   | Organization Fees/Dues                                   | 255        |
| ı                       | Office Relocation  | 254        |
| 180                     | Miscellaneous  | 253        |
| 120                     | Mileage/Cahfare/Tolls                                    | 353        |
| 300                     | Meetings - External                                      | 250        |
| 600                     | Meals & Entertainment                                    | 249        |
| 72,000                  | Legal Services   | 248        |
| 7,200                   | Insurance - Director & Officer                           | 047        |
| 91,200                  | Insurance - Auto Coverage Insurance - Commercial Package | 346        |
|                         | Events & Functions                                       | 244        |
| 828                     | Equipment Rental   | 243        |
| •                       | Equipment & Small Tools                                  | 042        |
| . 0                     | Employee Relocation                                      | 240        |
| ٠<br>د                  | Courier Services   | 239        |
| 30,075                  | Computer Support   | 238        |
| 1,752                   | Computer Software  | 237        |
| ï                       | Computer Equipment & Supplies                            | 236        |
| 7,500                   | Board Development  | 235        |
| 2.100                   | Bank Service Charges                                     | 34 5       |
| 19,250                  | A decadicing Services                                    | 232        |
|                         | Operations   | 231        |
|                         | •  | 230        |
| 156.173                 | Total  | 220        |
| 3 /25                   | Telephone  | 227        |
| 900                     | Repairs & Maintenance                                    | 226        |
| 140,568                 | Rent   | 225        |
| 1                       | Miscellaneous  | 224        |
|                         | Office Space   | 223        |
| 0,073                   | Lotai  | 221        |
| 300                     | Repairs & Maintenance                                    | 220        |
| 5,775                   | Copier Lease Payments                                    | 219        |
| 2                       | Equipment, Property and Maintenance                      | 518        |
| /107                    | Description  | #          |
|                         |  | inc        |
| 12:11 Proposed          | 9/19/2016 12:11  |            |
|                         | (As of September 13, 2016)                               |            |

# Downtown Development District 2017 Annual Plan (As of September 13, 2016)

|              | Net Cash How                                  | 320  |
|--------------|---|------|
|              |   | 319  |
| 455,580      | Total Capital Oses                            | 318  |
| 455 500      | Legal Defense Reserve                         | 317  |
| ° ji         | Public Safety Capital Reserve                 | 316  |
|              | Public Space Capital Reserve                  | 315  |
| i i          | Economic Development Cash Reserve             | 314  |
|              | CSDC Cash Reserve                             | 313  |
| ñ            | General Fund Cash Reserve                     | 312  |
| ī            | Capital Lease - Principal Payment             | 311  |
| 15,000       | Capital Purchases                             | 310  |
| 440,580      | Debt Service - Principal                      | 309  |
|              | Capital Uses                                  | 308  |
|              | 100   | 307  |
| 455,580      | Net Sources Before Capital Uses               | 306  |
|              |   | 305  |
| 2,524,524    | Total Capital Sources                         | 304  |
|              | Econ Development Cash Reserve Proceeds        | 303  |
| 301          | Public Space Capital Reserve Proceeds         | 302  |
| 2.524.524    | General Fund Cash Reserve Proceeds            | 301  |
|              | Bond Proceeds                                 | 300  |
|              | Capital Sources                               | 299  |
|              | o o   | 298  |
| (2,068,944)  | Net Income (Loss) Before Depreciation         | 297  |
|              |   | 296  |
| 0            |   | 295  |
|              |   | 294  |
| (2,148,944)  | Net Income (Loss)                             | 293  |
|              |   | 292  |
| 80,000       | Depreciation & Amortization                   | 291  |
| 160,312      | Interest Expense - Debt Service               | 290  |
|              |   | 289  |
| (1,908,632)  | Earnings (Loss) before Interest, Depr., Amort | 288  |
|              |   | 287  |
|              | n ŝ   | 286  |
| 2,500,000    | Total Non Operating Expense                   | 285  |
|              | CSDC Excess Tax Payment                       | 284  |
|              | Canal Street Streetscape                      | 283  |
| 2,500,000    | District Wide Capital Improvements            | 282  |
|              | Non Operating Expenses                        | 281  |
|              |   | 280  |
| 300          | <b>Total Non Operating Revenue</b>            | 279  |
| 300          | Interest on Bond Proceeds Invested            | 278  |
|              | OCD Bond Debt Service Loan Proceeds           | 277  |
|              | Non Operating Revenues                        | 276  |
| 2017         | Description                                   | #    |
|              |   | Line |
| :11 Proposed | 9/19/2016 12:11                               |      |

| 455,580              | 549,180              | 519,164              |          | 578,074              | 376,389                                      | TOTAL CAPITAL USES   |
|----------------------|----------------------|----------------------|----------|----------------------|--|--|
|                      |                      | 4,022                |          | -<br>157,793         | i 1  | Capital Lease - Principal Payment Contributions to Cash Reserves (Gen, Legal, etc.)                    |
| 15,000               | 127,838              | 93,800               |          | 35,559               | 20,202                                       | Capital Purchases  |
| 440 580              | 421 342              | 421 342              | e e      | 384 722              | 356 187                                      | CAPITAL USES   |
| 455,580              | 549,180              | 519,164              | ı        | 578,074              | 376,389                                      | NET SOURCES BEFORE CAPITAL USES:   |
| 2,524,524            | 374,170              | 2,125,000            | ,        | 359,327              | 245,526                                      | TOTAL CAPITAL SOURCES  |
| 2,524,524            | -<br>374,170         | -<br>2,125,000       | ĒĒ       | 359,327              | (49,076)<br>294,602                          | CAPITAL SOURCES  Bond Proceeds  Fund Balance Proceeds  |
| (2,068,944)          | 175,010              | (1,605,836)          | Ŧ.       | 218,747              | 130,863                                      | NET INCOME BEFORE DEPRECIATION   |
|                      |                      |                      |          |                      |  |  |
| (2,148,944)          | 100,010              | (1,680,836)          |          | 154,808              | 66,192                                       | NET INCOME   |
| 160,312<br>80,000    | 173,394<br>75,000    | 173,394<br>75,000    |          | 210,206<br>63,939    | 313,899<br>64,671                            | INTEREST EXPENSE (Debt Service) DEPRECIATION / AMORTIZATION  |
| (1,908,632)          | 348,404              | (1,432,442)          | ,        | 428,953              | 444,762                                      | EARNINGS (Loss) before Interest, Deprec & Amort  |
| 2,500,000            | 745,000              | 2,500,000            | ā        | 259,216              | 167,551                                      | TOTAL NON OPERATING EXPENSE  |
|                      |                      | а а                  | i i      |                      | 146,351                                      | Canal Street Streetscape CSDC Excess Tax Payment   |
| 2,500,000            | 745,000              | 2,500,000            | ã        | 259,216              | 21,200                                       | NON OPERATING EXPENSES  District Wide Capital Improvements   |
| 300                  | 69                   | 69                   | ,        | 395                  | 943  | TOTAL NON OPERATING REVENUE  |
| 300                  | 69                   | 69                   | •        | 395                  | 943  | Interest on Bond Proceeds  |
|                      | ,                    | 4                    |          | ,                    | 1  | NON OPERATING REVENUE OCD Bond Debt Service Loan Proceeds  |
| 591,068              | 1,093,335            | 1,067,489            | 95<br>4. | 687,774              | 611,370                                      | NET OPERATING INCOME (LOSS) *  |
| 6,909,992            | 6,199,496            | 6,120,066            | 1        | 5,130,867            | 5,213,822                                    | TOTAL OPERATING EXPENSE  |
| 1,024,061            | 988,111              | 1,020,751            | 9        | 964,937              | 925,265                                      | Administration   |
| 591,009              | 708,437              | 690,541              |          | 488,915              | 742,327                                      | Communications   |
| 2,105,796            | 605 872              | 1,466,560            |          | 1,042,098            | 910,937<br>573,656                           | Public Safety  Feonomic Development & Planning   |
| 2,528,300            | 2,362,848            | 2,332,774            | 3        | 2,135,868            | 2,061,637                                    | OPERATING EXPENSES Public Space Operations   |
| 7,501,060            | 7,292,831            | 7,187,555            | 3        | 5,818,641            | 5,825,192                                    | TOTAL OPERATING REVENUE  |
| 156,000<br>7,345,060 | 147,248<br>7,145,583 | 500,928<br>6,686,627 | i i      | 146,543<br>5,672,098 | 495,442<br>5,329,750                         | OPERATING REVENUES  DDD Internal Sources (Concerts, State, Fed, etc.)  City Sources (Ad Valorem, etc.) |
| Total                | Projected            | 2016                 | Actual   | Actual               | Actual                                       | Description  |
| Proposed             | 2016                 | Adopted              | 3016     | 2014                 | 2013   | 9/19/2016 12:17  |
|                      |                      |                      |          | idget<br>son         | 2017 Proposed Budget<br>Five-Year Comparison | 2017<br>Fiv  |

| Description      | ij               |           |   |        |            |                 |                   |  |       |
|--|------------------|-----------|---|--------|------------|-----------------|-------------------|--|-------|
| Description  | ĺ                | ·         | 1                                       |        | •          | 20,000          |                   | <ul> <li>Lafayette Square</li> </ul>                       | 103   |
| Description  | 100,000          | 93,775    | 60,000                                  | •      | 39,288     | 39,442          |                   | <ul> <li>Sidewalk Improvements</li> </ul>                  | 102   |
| Description  | 1                | ā         | 31                                      |        | 81         | i               | t) Payment to CNO | <ul> <li>Museum Streetscape(Canal St</li> </ul>            | 101   |
| Description  |                  |           |   |        |            |                 |                   | Infrastructure   | 100   |
| Description  | 180,750          | 111,860   | 119,550                                 |        | 101,032    | 92,370          |                   |  | 98    |
| Projected   Proj   | 157,500          | 91,702    | 95,000                                  |        | 93,512     | 82,738          |                   |  | 97    |
| Processing   Process   P   | 6,000            | 12,658    | 16,300                                  |        | 3,362      | 7,658           |                   | <ul> <li>Banners (install/replace)</li> </ul>              | 96    |
| Description   Description   Description   Description   Description   Description   Actual   Actual   Actual   2015   Findgest   Dule   Projected   Dule   Projected   Dule   Projected   Dule   Projected   Dule    | 17,250           | 7,500     | 8,250                                   |        | 4,158      | 1,974           | -                 | - Trash Receptacles  | 95    |
| Discription   Description   Description   Description   Description   Description   Actual   Actual   Actual   Actual   2016   Projected   |                  |           |   |        |            |                 | •                 | Street Euraichings & Beautification                        | 2 93  |
| Description   Description   Description   Description   Description   Actual   Act   | 405,432          | 404,698   | 405,432                                 |        | 405,836    | 419,978         |                   | Total  | 92    |
| Adopted   Discretion   |                  | 500       |   |        | 400        | 825             |                   | <ul> <li>Other Beautification</li> </ul>                   | 91    |
| Adopted   Description  | 260,000          | 264,000   | 260,000                                 |        | 289,775    | 284,747         | emt               | - Sidewalk Tree Maint/Replace                              | 90    |
| Description      | 145,452          | 140,190   | 140,402                                 |        | 10001      | 134,400         |                   | - Weed Control   | 8 8   |
| Properting Revenues  | 4 4 6 4 9 9      | 100       | 4 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 |        | 000        | 124 400         |                   | Landscape Maintenance                                      | 87    |
| Pre-Vear Comparison  | 48,000           | ,         | 1                                       |        | 1          | 1               |                   | Total  | 85    |
| Adapted   Price-Vent Comparison   Price-Vent Compari   | 48,000           | ,         | 1                                       |        | ı.         | ı               | 5.5               |  | 84    |
| Description  | 236,834          | 228,720   | 238,908                                 |        | 216,155    | 203,534         |                   | Lotal  | 83 82 |
| Adopted   Actual      |                  | -         |   |        |            |                 |                   |  | 81    |
| Description  | 1,800            | 1,800     | 1,800                                   |        | 1,800      | 1,800           |                   | Parking  | 80    |
| Adopted   Price   Pr   | 11,270           | 10,164    | 11,102                                  |        | 8,578      | 7,806           |                   | Retirement   | 79    |
| Properating Revenues   Properating Revenue   Properat   | 3 042            | 3 291     | 3 328                                   |        | 3 930      | 1858            |                   | Unsurance Workers' Compensation                            | 77    |
| Preventing Revenues   Projected Baunget   Projected Burget   Projected Burget   Projected Burget   Projected Burget   Projected   Projec   | 14,560           | 13,651    | 14,338                                  |        | 13,001     | 12,184          |                   | Payroll Taxes  | 76    |
| Cole Enforcement   Description   Description   Actual     | 187,838          | 182,366   | 184,964                                 |        | 171,136    | 162,915         | 15                | Salaries & Wages   | 75    |
| Description   Discreted   Discreted   Discreted   Discreted   Discreted   Discreted   Discription   Actual   Actual   Actual   Actual   Actual   Actual   Discreted   Discre   |                  |           |   |        |            |                 |                   |  | 74 5  |
| Description   Description   Actual      |                  |           |   |        |            |                 |                   | and the same   | 72    |
| Adopted   Pr   Pr   Pr   Pr   Pr   Pr   Pr   P   |                  |           |   |        |            |                 |                   |  | 71    |
| Adopted   Prevent   Property      | 7,501,060        | 7,292,831 | 7,187,555                               | 1      | 5,818,641  | 5,825,192       |                   | <b>Total Operating Revenue</b>                             | 70    |
| Adopted   Preyear Comparison   Preye   |                  |           | 15                                      |        |            |                 |                   |  | 69    |
| Pre-Year Comparison  | 7.345.060        | 7.145.583 | 6.686.627                               | .      | 5.672.098  | 5.329.750       |                   | Total City Sources:  | 68    |
| Prive Year Comparison  | (305,340,        | 13 010    | (2/8,359)                               |        | (235,282)  | (228,245)       | rees              | Less: Collection Fees & Assessor                           | 66    |
| Description      | 7,633,500        | 7,429,763 | 6,958,986                               | ī      | 5,903,052  | 5,552,863       | OSS T             |  | 65    |
| Adopted   Proposed Budget      |                  |           |   |        |            |                 |                   |  | 2 8   |
| Adopted   Proposed Budget      | 156,000          | 147,248   | 500,928                                 | 37     | 146,543    | 495,442         |                   | Total Admin Sources:                                       | 62    |
| Proposed Budget   Proposed B   | 18,000           | 23,243    | 14,400                                  | 1      | 17,507     | 9,824           |                   | Banner Deposits Earned / Misc                              | 61    |
| Adopted   Pro-Year Comparison   Pro-Year C   | 3.000            | 2.957     | 3,000                                   |        | 2.968      | 2.771           |                   | Interest Famed   | 80 39 |
| Adopted   Pro-Year Comparison  |                  | 3         | 125,528                                 |        |            | 19,154          |                   | External Ranger Funding                                    | 58    |
| Adopted   Pro-Year Comparison  | 1                | ,         |   | ,      | 3          | ,               |                   | State Funding  | 57    |
| ### Adopted ### Adopted ### Adopted ### Pro- ### Pro-Year Comparison ### Adopted ### Pro- ### | ,                |           | 21                                      | ,      | 53,729     | 377,880         |                   | Federal Funding  | 56    |
| Adopted   Actual   Actual   Actual   Actual   Actual   Actual   Adopted   Adopted   Actual   Actua   | 135,000          | 121,048   | 136,000                                 | •      | 72,339     | 85,813          |                   | DDD Events   | 55    |
| Five-Year Comparison   | (#               | 9         | 81                                      | į.     | 8 <b>1</b> | ā               |                   | perating Revenues 1. DDD Internal Sources Code Enforcement |       |
| 7/17/ Froposed Budget Five-Year Comparison  9/19/2016 12:17  2013  2014  2015  Budget  2016  | Total            | Projected | 2016                                    | Actual | Actual     | Actual          | =                 |  |       |
| ve-Year Comparison   | Proposed<br>2017 | 2016      | Adopted<br>Budget                       | 2015   | 2014       | 2013            | 9/19/2016 12:17   |  | Line  |
|  |                  |           |   |        | Son        | ve-Year Compari | F)                |  |       |

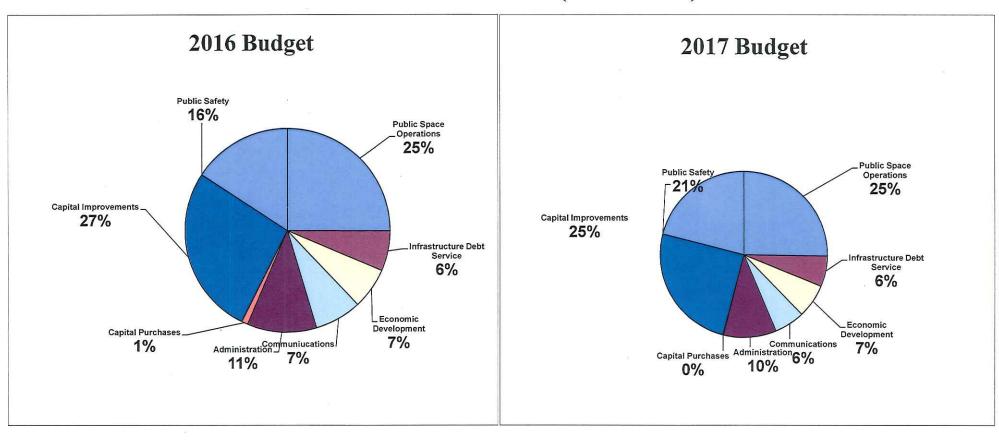
| 157     | 156             | 154             | 153                   | 152       | 151           | 150              | 148  | 147 | 146                        |         | 144   | 143                   | 141    | 140             | 139                       | 137<br>138                             | 136    | 134   | 133                      | 131                   | 130     | 128            | 127     | 125              | 124       | 123           | 120<br>121<br>122                                      | 119                           | 116<br>117 | 115                     | : E | 112       | II II                        | 109                      | 108                              | 106                                     | 105         | Line                 |   |
|---------|-----------------|-----------------|-----------------------|-----------|---------------|------------------|--|-----|----------------------------|---------|---|-----------------------|--------|-----------------|---------------------------|--|--------|---|--------------------------|-----------------------|---------|----------------|---------|------------------|-----------|---------------|--|-------------------------------|------------|-------------------------|-----|-----------|------------------------------|--------------------------|----------------------------------|---|-------------|----------------------|---|
| Total   | Temporary Labor | Retirement      | Workers' Compensation | Insurance | Payroll Taxes | Salaries & Wages | 5. Economic Development & Planning  Personnel Costs (05) |     | <b>Total Public Safety</b> | Total   | <ul> <li>- Outreach Services</li> <li>- Low Barrier Shelter Operations</li> </ul> | Homelessness Services | TOTAL  | - Miscellaneous | - Stakeholder Involvement | Other Public Safety - Code Enforcement |        | <ul> <li>Police Detail Services</li> <li>Total</li> </ul> | Enhanced Police Services | Public Safety Rangers | 10181   | Fitness Center | Parking | Refirement       | Insurance | Payroll Taxes | 4. Public Safety Personnel Costs (05) Salaries & Wages | Total Public Space Operations | Total      | - Truck, Storage, Other |     | Total     | - Grafitti<br>- Summer Youth | - Special Event Clean-up | - Wayfinding Signage Maintenance | Cleaning & Maintenance                  | Description |                      |   |
| 273,922 |                 | 2 810           | 809                   | 18,448    | 17,328        | 225,994          | line .   |     | 910,937                    | 84      | . 4   | 2                     | 0,200  | 1,596           | 4,190                     | 420                                    |        | 457,469   |                          | 9,941                 | 437,237 | 402            | 2,144   | 8.219            | 42,300    | 29,821        | 347,826  | 2,061,637                     | 39,612     | 39,612                  |     | 1,246,701 |                              | 91,841                   | 2,788                            | 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Actual      | 9/19/2016 12:17 2013 | 2017 Proposed Budget Five-Year Comparison |
| 266,680 |                 | 2 185           | 670                   | 21,567    | 16,200        | 217,881          |  |     | 1,042,098                  | 139     | 138   | 300                   | 4,774  | 3,204           | 1,570                     | ű                                      |        | 575,946   |                          | 12,108                | 449,131 |                | 3,701   | 8,998            | 54,437    | 31,814        | 348,306  | 2,135,868                     | 28,576     | 28,576                  |     | 1,344,981 | 1,000                        | 115,958                  | 7,700                            |   | Actual      | 2014                 | udget                                     |
| 1       | ir.             |                 | r                     | ī         | ìf            | ā                |  |     | r                          |         | 1 1   |                       | ,      |                 | т                         | ī                                      |        |   |                          | ì                     | ž<br>n  | 3163           | ē       |                  |           |               | 1  |                               |            |                         |     |           |                              | 1                        |                                  |   | Actual      | 2015                 |   |
| 305,420 | . :             | 2700            | 742                   | 28,212    | 18,654        | 240,670          |  |     | 1,466,560                  | 49,000  | 49,000  | 200                   | 30,300 | 26,400          | 11,600                    | 300                                    |        | 631,954   |                          | 20,000                | 121,306 | 1,200          | 12,000  | 23,336           | 59,244    | 45,226        | 583,504  | 2,332,774                     | 39,824     | 39,824                  |     | 1,469,060 | 12,000                       | 100,000                  | 1,307,000                        |   | 2016        | Adopted<br>Budget    |   |
| 297,115 |                 | 14,288<br>2 700 | 741                   | 23,148    | 18,026        | 238,212          |  |     | 1,534,228                  | 37,063  | 37,063  | 27 060                | 30,439 | 26,619          | 11,820                    | 9                                      | i<br>i | 745,287   |                          | 20,152                | 093,287 |                | 3,575   | 6 238            | 87,125    | 48,516        | 525,164  | 2,362,848                     | 38,692     | 38,692                  |     | 1,485,103 | 10,000                       | 99,343                   | 1,0/0,/00                        | 217                                     | Projected   | 2016                 |   |
| 306,826 | <u>:</u>        | 14,718<br>2700  | 728                   | 24,300    | 19,018        | 245,362          |  |     | 2,105,796                  | 423,500 | 48,500<br>375,000   |                       | 14,250 | 7,400           | 6,850                     |  |        | 933,600   |                          | 22,300                | /12,146 |                | 4,200   | 23,444<br>17 564 | 88,500    | 41,602        | 536,836  | 2,528,300                     | 32,624     | 32,624                  |     | 1,524,660 |                              | 111,000                  | 1,413,000                        |   | Total       | Proposed<br>2017     |   |

| Description  |        |                                 | Downtown<br>2017 P<br>Five- | Downtown Development District<br>2017 Proposed Budget<br>Five-Year Comparison | t District<br>dget<br>on |             |                   |           |               |
|--|--------|---------------------------------|-----------------------------|---|--------------------------|-------------|-------------------|-----------|---------------|
| Description   Action   Action   Action   Canal Street Development  | 5      |                                 | 9/19/2016 12:17             | 2013  |                          | 2015        | Adopted<br>Budget | 2016      | Proposed 2017 |
| Canal Street Development         112,595         20,077         15,900         15,827           District Wich Development         42,413         19,621         33,588         15,600         15,827           Medical Complex Development         42,413         19,621         33,588         15,600         12,406         15,600  |        | Description                     |                             | Actual  | Actual                   | Actual      | 2016              | Projected | Total         |
| District Wide Development   28,13   19,821   33,240   33,588   Medical Complex Development   28,13   19,821   33,240   33,588   Medical Complex Development   1,245   1,200   15,600    |        | Street Develonment              |                             | 112 393   | 23 077                   | IS          | 15 900            | 15 827    | 16 800        |
| Modical Complex Divelopment   1,245   1,200   15,600      |        | Wide Development                |                             | 28,413  | 19,621                   |             | 33,240            | 33,588    | 36,240        |
| Research & Diabhase Management   1,245   1,200   15,000   |        | il Complex Development          |                             | 14  | 1                        | 3           | ĵ,                | 3         |               |
| Administration/Actings   |        | ch & Database Management        |                             | 1,245   | 1,200                    | 2           | 15,600            | 15,600    | 21,600        |
| Presentations & Markeling   Presentations   Presentations   Presentation   Present   |        | tive Housing                    |                             | 4 7K7   | E 642 -                  | n s         | 1 087 1           | 10 400    | 18080         |
| Planning Initiatives   40,255   50,555   80,100   25,258     Basiness Retentioned   40,256   50,555   80,100   25,258     Exclusives Kelention & Recruitment   103,658   125,273   120,000   120,0   |        | ations & Marketing              |                             | , .   | , ,                      | 6           |                   |           | . 0,000       |
| Busaness Retention & Recutiment   103.656   126.273   120.000      |        | g Initiatives                   |                             | 1   | 1                        | 1           | 27,000            | 25,258    | 25,800        |
| Figural Incunity   103,556   126,273   120,000   120,0   | 59     | ss Retention & Recruitment      |                             | 49,256  | 56,555                   | 2           | 80,100            | 86,078    | 115,500       |
| Communications   Communications   Communications   Communications   Communications   Communications   Communications   Communications   Communications   Compensation   Communications   Compensation   Communications   Communic   |        | Incentive                       | 1                           | 103,656   | 126,273                  |             | 120,000           | 120,000   | 120,000       |
| 6. Communications Personnel Costs (05) Salaires & Wages Payoff Taxes Historiance Holiday Event DDD Events Sponsored Events Digital Media Communications Miscellaneous  4,333 18,756  4,283 12,554  4,333 18,756  4,283 12,554  4,333 18,756  4,333 18,756  4,333 18,756  4,283 12,564  4,165  4,333 18,756  4,333 18,756  4,363 2  4,660  28,391  29,204  4,165  |        | Беонопис Беленфиент             |                             | 5/3,000   | 455,045                  | 3           | 000,440           | 270,000   | 000,020       |
| Personnel Coast (05)  Salarits & Wages  Salarits & Wages  14,993  14,993  14,993  14,993  14,993  14,993  14,993  14,993  14,993  14,993  14,993  14,993  14,993  14,993  10,605  10,600  10,605  10,605  10,605  10,605  10,605  10,605  10,605  10,600  10,605  10,6 | 6.     | nunications                     |                             |   |                          |             | (4)               |           |               |
| Database & Wages   102,490   100,511   200,014   244,952   245,174   18,746   17,204   17,204   18,746   17,204   17,204   18,746   17,204   18,746   17,204   18,746   17,204   18,746   17,204   18,746   17,204   18,746   17,204   18,746   17,204   18,746   17,204   18,746   17,204   18,746   17,204   18,746   17,204   18,746   17,204   19,205   18,746   17,204   19,205   18,746   17,204   19,205   18,746   17,204   19,205   18,205   18,205   18,205   18,205   18,205   18,205   18,205   18,205   19,2   |        | nel Costs (05)                  |                             |   |                          |             |                   |           |               |
| Taylout lakes   Taylou lakes   Tay   |        | ries & Wages                    |                             | 14 993  | 14,801                   | 62 <b>•</b> | 18 116            | 234,932   | 18 734        |
| Workers' Compensation         736         567         740         728           Retirement         10,555         1,394         - 14,276         13,538           Parking         2,935         2,50         - 1,800         1,855           Parking         2,935         2,16,318         - 292,034         293,347         2           Parking         2,935         2,16,318         - 292,034         293,347         2           Parking         2,935         2,16,318         - 292,034         293,347         2           Holiday Event         103,383         121,554         - 152,124         155,174         1           DDD Events         3,607         35,337         - 57,063         56,278         5           Sponsored Events         3,648         2,050         - 152,124         155,174         1           Donor Relations         4,933         18,756         - 24,600         28,981         2           Communications         4,333         18,756         - 24,600         28,981         2           Research         4,932         5,292         - 46,688         4,115         4,15           Research         4,942         2,773         - 462,368         4,115 <td></td> <td>rance</td> <td></td> <td>17,630</td> <td>10,605</td> <td>a :</td> <td>18,768</td> <td>24,490</td> <td>18,912</td>  |        | rance                           |                             | 17,630  | 10,605                   | a :         | 18,768            | 24,490    | 18,912        |
| Retirement   1,055   |        | kers' Compensation              |                             | 736   | 567                      | 3           | 740               | 728       | 626           |
| Parking   2,955  |        | rement                          |                             | 10,535  | 1,394                    | ×           | 14,276            | 13,538    | 14,506        |
| Holiday Event Total  229,289 216,318 - 292,034 293,347 2  Holiday Event  DDD Events Sponsored Events Sponsor |        | ing                             |                             | 2,935   | 2,250                    | ı           | 1,800             | 1,855     | 2,460         |
| Holiday Event DDD Events 38,037 3,383 121,554 - 152,124 155,174 1 DDD Events Sponsored Events 6,488 20,500 - 15,000 24,961 Donor Relations 2 2 - 2,500 - 15,000 24,961 Donor Relations 4,333 18,756 - 24,600 28,391 Communications 355,240 58,030 - 86,872 86,283 Miscellaneous 4,993 5,292 - 6,568 4,115 Research Public Affairs 742,327 488,915 - 690,541 708,437 5  Total Communications 742,327 488,915 - 690,541 708,437 5  Personnel Items Salaries & Wages 400,069 424,551 - 462,366 458,002 479,001 1 Taxes 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  |        |                                 | I                           | 229,289   | 216,318                  | E.          | 292,034           | 293,347   | 296,958       |
| Holiday Event Holiday Event 193,383 121,554 - 152,124 155,174 1 DDD Events 38,057 35,337 57,050 56,278 5 Sponsored Events 6,488 20,500 - 15,000 24,981 Donor Relations 4,333 18,756 - 24,600 28,391 Donor Relations 4,333 18,756 - 24,600 28,391 Communications 4,333 18,756 - 24,600 28,391 Communications 4,333 18,756 - 46,568 4,115 Research Public Affairs 70,455 - 41,200 42,650 Public Affairs 70,415 - 46,568 4,115 Fersonnel Items Salaries & Wages Salaries & Wages Payroll Taxes Insurance (Health, Dental, STD, LTD, Life) 1,326,90 34,413 - 45,802 4,368 Parking (Employee subsidy only) 23,102 25,038 - 27,744 27,096 Payroll Processing Fees 70,11 - 1,504 - 1, |        |                                 |                             |   |                          |             |                   |           |               |
| Sponsored Events   |        | y Event                         |                             | 103,383   | 121,554                  | 1           | 152,124           | 155,174   | 136,474       |
| Donor Relations  |        | ored Events                     |                             | 6.488   | 20,500                   | . ,         | 15.000            | 24,981    | 25,000        |
| Digital Media     4,333     18,766     - 24,800     28,391       Communications     355,240     58,030     - 86,872     86,283       Miscellaneous     4,993     5,292     - 6,568     4,115       Research     - 10,355     - 41,200     42,650       Public Affairis     542     2,773     - 41,200     42,650       Public Affairis     742,327     488,915     - 690,541     708,437     5       7. Administration     542     2,773     - 45,080     17,218       Personnel Items     742,327     488,915     - 690,541     708,437     5       Payroll Taxes     400,069     424,551     - 42,368     458,002     4       Payroll Taxes     400,069     424,551     - 42,368     458,002     4       Insurance (Health, Dental, STD, LTD, Life)     32,604     29,372     - 35,332     35,335       Insurance (workers comp)     32,609     34,413     - 43,164     42,083     1,417       Parking (Employee subsidy only)     23,102     25,038     - 27,744     27,096     27,096     27,744     27,096     27,096     28,000     4,424     - 8,000     4,424     - 7,000     5,262     28,000     4,424     - 7,000     5,262     - 7,000     5,262<  |        | Relations                       |                             | 2   |                          | i           |                   | 1         | 1             |
| Communications 355,240 58,030 - 86,872 86,283 Miscellaneous 4,993 5,292 - 6,568 4,415 Research - 10,355 - 41,200 42,650 Public Affairis 742,327 488,915 - 15,080 17,218 Total Communications 742,327 488,915 - 690,541 708,437 5 Total Communications 742,327 488,915 - 690,541 708,437 5 Total Communications 742,327 488,915 - 690,541 708,437 5 Total Communications 8 Wages Payroll Taxes Insurance (Health, Dental, STD, LTD, Life) 400,069 424,551 - 462,368 458,002 4 18,072 1 13,080 1,413 - 43,164 42,083 1 1,417 1,416 1 1,4 |        | Media                           |                             | 4,333   | 18,756                   | ř           | 24,600            | 28,391    | 28,800        |
| Miscellaneous     4,993     5,292     - 6,568     4,115       Research     - 10,355     - 41,206     42,650       Public Affairs     742,327     488,915     - 41,200     17,218       Total Communications       7. Administration       Personnel Items       Salaries & Wages       Administration       Personnel Items       Salaries & Wages     400,069     424,551     - 462,368     458,002     44       Payroll Taxes     26,604     29,372     - 35,332     35,335     1       Insurance (Health, Dental, STD, LTD, Life)     32,690     34,413     - 43,164     42,083       Insurance (Workers comp)     (305)     1,300     - 1,436     1,417       Retirement Contribs (Contrib, Fees, Life)     23,102     25,038     - 27,744     27,096       Payroll Processing Fees     4,308     3,801     - 3,600     4,424       Total     4,782     5,592     - 7,000     5,262       Total     491,250     525,471     - 581,144     574,499     5       Supplies & Materials     5,392     4,882     - 3,600     6,189       Office Supplies     17,154     8,630     - 9,300     9,340 <td></td> <td>mications</td> <td></td> <td>355,240</td> <td>58,030</td> <td>i</td> <td>86,872</td> <td>86,283</td> <td>47,400</td>   |        | mications                       |                             | 355,240   | 58,030                   | i           | 86,872            | 86,283    | 47,400        |
| Public Affairs   | N 9800 | aneous                          |                             | 4,993   | 5,292                    | s 10        | 6,568             | 4,115     | 4,268         |
| Total Communications         742,327         48,915         - 690,541         708,437         5           7. Administration         Personnel Items         400,069         424,551         - 462,368         458,002         44           Parsoll Taxes         26,604         29,372         - 35,832         35,335         1           Insurance (Health, Dental, STD, LTD, Life)         32,690         34,413         - 43,164         42,083           Insurance (workers comp)         (305)         1,300         - 43,164         42,083         1,417           Retirement Contribs (Contrib, Fees, Life)         23,102         25,038         - 27,744         27,096         1,436         1,417           Parking (Employee subsidy only)         4,308         3,601         - 3,600         4,424         27,096         1,504         - 1,504         - 880         1,424         27,096         1,504         - 2,700         5,262         1,504         - 5,262         - 7,000         5,262         1,504         - 5,262         1,504         - 5,262         1,504         - 5,262         1,504         - 5,262         1,504         - 5,262         1,504         - 5,262         1,504         - 5,262         1,504         - 5,262         1,504         - 5,360         6,189 </td <td></td> <td>Affairs</td> <td></td> <td>542</td> <td>2.773</td> <td>, ,</td> <td>15.080</td> <td>17.218</td> <td>15 080</td>  |        | Affairs                         |                             | 542   | 2.773                    | , ,         | 15.080            | 17.218    | 15 080        |
| 7. Administration       400,069       424,551       - 462,368       458,002       44         Personnel Items       26,604       29,372       - 35,832       35,335       458,002       44         Salaries & Wages       26,604       29,372       - 35,832       35,335       43         Payroll Taxes       26,604       29,372       - 35,832       35,335       43         Insurance (workers comp)       32,690       34,413       - 43,164       42,083       44,083         Insurance (Contrib, Fees, Life)       23,102       25,038       - 1,436       1,417       71,096       72,744       27,096       72,096       72,744       27,096       72,096       72,744       72,096   |        | Communications                  | Ī                           | 742,327   | 488,915                  |             | 690,541           | 708,437   | 591,009       |
| Personnel Homs  Salaries & Wages  Salaries & Wages  Salaries & Wages  Payroll Taxes  Insurance (Health, Dental, STD, LTD, Life)  Insurance (workers comp)  Retirement Contribs (Contrib, Fees, Life)  Payroll Processing Fees  Total  Supplies & Materials  General Operating Supplies  Testal  A00,069  424,551  - 462,368  458,002  4  42,083  - 1,364  - 43,164  42,083  - 1,436  1,417  1,436  1,417  1,436  1,417  1,436  1,417  1,504  - 1,504  - 1,504  - 1,504  - 1,504  - 7,000  5,262  47,82  56,92  - 7,000  5,262  581,144  574,499  5  Office Supplies  Testal  Capacital  Ca | 7      | nietration                      |                             |   |                          |             |                   |           |               |
| Salaries & Wages       400,069       424,551       - 462,368       458,002       4         Payroll Taxes       26,604       29,372       - 35,832       35,335       1         Insurance (Health, Dental, STD, LTD, Life)       32,690       34,413       - 43,164       42,083         Insurance (workers comp)       (305)       1,300       - 1,436       1,417         Retirement Contribs (Contrib, Fees, Life)       23,102       25,038       - 27,744       27,096         Parking (Employee subsidy only)       4,308       3,601       - 3,600       4,424         Temporary Labor       - 1,504       - 1,504       - 880         Payroll Processing Fees       4,782       5,692       - 7,000       5,262         Total       47,82       5,692       - 7,000       5,262         Supplies & Materials       491,250       525,471       - 581,144       574,499       5         General Operating Supplies       5,392       4,982       - 3,600       6,189       5         Office Supplies       5,392       4,982       - 9,300       9,340       5         7,154       8,630       - 9,300       9,340       5   |        | nel Items                       |                             |   |                          |             |                   |           |               |
| Payroll Taxes     26,604     29,372     35,832     35,335       Insurance (Health, Dental, STD, LTD, Life)     32,690     34,413     - 43,164     42,083       Insurance (workers comp)     (305)     1,300     - 1,436     1,417       Refirement Contribs (Contrib, Fees, Life)     23,102     25,038     - 27,744     27,096       Parking (Employee subsidy only)     4,308     3,601     - 3,600     4,424       Temporary Labor     - 1,504     - 7,00     4,242       Payroll Processing Fees     4,782     5,692     - 7,000     5,262       Total     491,250     525,471     - 581,144     574,499     5       Supplies & Materials     491,250     525,471     - 581,144     574,499     5       Office Supplies     5,392     4,982     - 3,600     6,189       Office Supplies     17,154     8,630     - 9,300     9,340   |        | ies & Wages                     |                             | 400,069   | 424,551                  | ř           | 462,368           | 458,002   | 461,186       |
| Insurance (Health, Dental, SID, LII), LIIe)  132,590 1,300 1,300 1,300 1,413 1   |        | oll Taxes                       |                             | 26,604  | 29,372                   | •           | 35,832            | 35,335    | 35,742        |
| Retirement Contribs (Contrib), Fees, Life)  Retirement Contribs (Contrib), Fees, Life)  Parking (Employee subsidy only)  Temporary Labor  Payroll Processing Fees  Total  Supplies & Materials  General Operating Supplies  Office Supplies  Test  Tes |        | ance (Health, Dental, SID, LID, | Lite)                       | 32,690  | 34,413                   | 1           | 43,164            | 42,083    | 40,020        |
| Parking (Country) 4,308 3,601 - 3,600 4,424 Temporary Labor 1,504 - 1,504 - 880 Payroll Processing Fees 4,782 5,692 - 7,000 5,262 Total Supplies & Materials General Operating Supplies 5,392 4,982 - 3,600 6,189 Office Supplies 7,511 22,646 43,640 - 9,300 9,340  |        | ance (workers comp)             | ž'                          | 23 102  | 25.038                   |             | 27 744            | 27,096    | 27,668        |
| Temporary Labor Payroll Processing Fees Total  Supplies & Materials General Operating Supplies Office Supplies Total  Temporary Labor  4,782  491,250  525,471  491,250  525,471  581,144  574,499  5  General Operating Supplies  5,392  4,982  7,154  8,630  9,300  9,340  17,154  22,646  13,610  1,504  - 7,000  5,262  5  6,189  0,300  9,340  17,154  22,646  13,610  14,500  16,620   |        | ng (Employee subsidy only)      | ,                           | 4,308   | 3,601                    | ï           | 3,600             | 4,424     | 4,500         |
| Payroll Processing Fees 4,782 5,692 - 7,000 5,262  Total 491,250 525,471 - 581,144 574,499 5  Supplies & Materials General Operating Supplies 5,392 4,982 - 3,600 6,189 Office Supplies 7,41 22,646 43,640 - 9,300 9,340   |        | orary Labor                     |                             |   | 1,504                    | î           |                   | 880       | I.            |
| Total 491,250 525,471 - 581,144 574,499 5  Supplies & Materials  General Operating Supplies 5,392 4,982 - 3,600 6,189  Office Supplies 7,41 2,264 13,640 - 9,300 9,340   |        | oll Processing Fees             | Ī                           | 4,782   | 5,692                    | i           | 7,000             | 5,262     | 5,450         |
| Supplies & Materials  General Operating Supplies 5,392 4,982 - 3,600 6,189  Office Supplies 7,41 22,646 13,640 - 9,300 9,340   |        | Total                           |                             | 491,250   | 525,471                  | r.          | 581,144           | 574,499   | 575,771       |
| General Operating Supplies 5,392 4,982 - 3,600 6,189  Office Supplies 17,154 8,630 - 9,300 9,340  Office Supplies 7-4-1 22,646 43,642 - 42,000 4,650   | Sı     | s & Materials                   |                             |   |                          |             |                   |           |               |
| Onive Sulphies T-4-1 27-846 13-649 42-000 4-8-90   |        | eral Operating Supplies         |                             | 5,392   | 4,982<br>8 630           | ĵ.          | 3,600             | 6,189     | 4,200         |
|  |        | e ouppries Total                | Ĭ                           | 22 546  | 13.612                   |             | 12 900            | 15 529    | 13 800        |

| 7,2029 5,161 - 5,880 5,757 7,702 460 - 480 280 8,649 5,621 - 6,350 6,037  1115,703 120,993 - 134,282 127,244 2,288 287 - 900 909 7,678 8,807 - 19,250 11,266 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,062 143,489  22,850 22,850 - 19,250 19,250 1,331 1,643 - 1,800 2,041 862 4,100 - 9,600 8,505 23,851 26,423 - 30,000 30,121 23,851 26,423 - 30,000 30,121 6,385 75 6,929 - 7,720 6,383 101,558 86,141 72,000 90,348 873 880 4,576 6,000 90,348 880 4,576 6,000 90,348 881 119 112 6,000 90,348 882 882 882 882 883 90,000 90,348 883 90,000 90,348 882 90,348 90,348 882 90,348 90,348 882 90,348 90,348 882 90,348 90,348 882 90,348 90,348 882 90,348 90,348 882 90,348 90,348 882 90,348 90,348 882 90,348 90,348 882 90,348 90,348 882 90,348 90,348 883 90,348 90,348 883 90,348 90,348 883 90,348 90,348 883 90,348 90,348 883 90,348 90,348 883 90,348 90,348 883 90,348 90,348 883 | I Otal Aulillisti auon                                       | •          |
|---|--|------------|
| 7,929 5,161 5,880 5,757 7,720 460 480 280 8,649 5,621 - 6,380 6,037 8,649 5,621 - 6,380 6,037 8,649 5,621 - 6,380 6,037 8,649 5,621 - 6,380 6,037 8,649 5,621 - 6,380 6,037 8,649 5,621 - 6,380 6,037 8,649 5,621 - 19,250 11,246 8,287 - 9,720 11,246 8,287 - 9,720 11,246 8,287 - 19,250 11,246 8,287 - 19,250 11,246 8,287 - 19,250 11,246 8,287 - 1,643 1,800 2,434 8,622 4,100 - 9,800 8,505 973 692 1,752 2,167 23,631 26,423 30,000 30,121 8,383 7,5 600 350 15,000 7,5 600 350 15,000 7,700 6,802 8,266 826 826 826 8,280 4,576 6,000 5,472 8,262 826 826 8,280 4,576 80,20 7,200 82,325 101,556 96,141 - 7,200 6,002 8,76 187 323 120 8,76 1884 - 1,200 1,511 8,20 1,515 1,200 1,520 1,520 1,141 3,931 - 1,320 1,520 1,141 3,931 - 1,320 1,520 1,141 3,931 - 1,320 1,530 274,972 285,891 - 271,265 248,547   | Total Administration   | 262        |
| 7,920 5,161 5,880 5,757 7,720 460 - 480 280 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 194,262 127,244 258 287 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 50 200 1,331 1,643 - 1,600 2,041 882 4,100 - 9,600 2,041 882 4,100 - 9,600 30,121 6,385 75 6,826 - 826 826 826 826 826 826 826 826 826 8270 77,860 - 1,762 2,167 87,860 96,141 77,000 52,790 770 1,198 6,000 5,472 82,620 78,860 90,000 90,348 8,920 6,929 7,200 6,832 101,556 96,141 72,000 52,790 770 1,198 600 30 110 112 - 600 137 451 323 180 180 161 52 834 1,200 1,200 5,203 16,400 - 1,200 5,203 16,400 - 1,200 5,203 16,400 - 1,200 1,515 - 1,620 1,520 1,141 2,028 - 11,500 1,500   | Total  | 260<br>261 |
| 7,920 5,161 5,880 5,757 7,920 4,60 480 280 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 19,250 19,250 127,948 134,342 - 149,082 143,499 127,848 134,342 - 149,082 143,499 127,848 134,342 - 149,082 143,499 127,848 134,342 - 149,082 143,499 127,848 134,342 - 149,082 143,499 127,848 134,342 - 149,082 143,499 13,31 1,443 - 19,250 19,250 13,31 1,443 - 19,250 19,250 15,500 15,000 - 1,752 2,167 23,631 26,423 - 30,000 30,121 6,385 75 600 1,752 2,167 23,631 26,423 - 30,000 30,121 6,385 75 600 1,752 2,167 23,631 26,423 - 30,000 30,121 6,385 75 600 1,752 2,167 24,546 1,441 - 7,200 5,472 8,540 1,190 1,120 1,200 1,511 5,22 8,34 - 1,200 1,200 1,511 5,22 8,34 - 1,200 1,200 1,511 1,520 1,520 1,140 5,948 - 1,500 6,044 1,629 5,786 - 11,400 6,044   | Uniforms   | 259        |
| 7,920 5,161 5,880 5,757 7,920 4,60 4,60 4,80 280 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 8,649 5,621 - 19,260 11,246 4,209 4,255 - 4,200 3,255 127,648 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 1,331 1,643 - 1,800 2,041 862 4,100 9,000 9,000 9,048 862 6,929 - 7,720 8,363 2,900 - 1,752 2,167 23,631 26,423 - 30,000 30,121 8,360 75 6,929 - 7,200 5,472 8,260 78,860 90,000 90,348 8,529 6,929 7,200 90,348 8,629 8,141 - 7,200 90,348 8,629 8,141 - 7,200 90,348 8,19 112 - 6,210 5,350 1,900 161 5,218 948 - 2,000 1,511 5,218 948 - 2,000 1,511 5,200 1,515 1,320 1,320 1,137 - 3,931 - 6,210 6,044   | Travel   | 258        |
| 7,929 5,161 5,880 5,757 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,380 6,387  115,703 120,993 - 134,262 127,244 2,68 287 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 9,500 20,041 86,2 4,100 - 9,600 8,505 86,2 4,100 - 9,600 8,505 15,000 26,201 6,385 75 692 - 1,752 2,167 23,631 26,423 - 30,000 30,121 6,385 75 6,929 6,929 101,556 96,141 - 72,000 90,348 119 112 - 6,829 101,556 96,141 - 72,000 52,790 777 1,188 - 600 52,790 78,76 187 187 120 5,382 101,556 96,141 - 5,355 5,332 35 180 - 16 2,196 948 - 1,200 1,511 2,196 948 - 2,000 1,501 1,500 161 1,500 1,501 1,501 1,502 1,502 1,151 1,502 1,502   | Staff Development/Conferences                                | 257        |
| 7,929 5,161 5,880 5,757 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,380 6,387  115,703 120,993 134,262 127,244 2,58 287 900 909 7,678 8,807 - 19,250 19,250 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 1331 1,843 - 1,800 2,041 862 4,100 9,600 8,505 862 4,100 9,600 8,505 862 8,400 - 9,600 8,505 863 2,900 1,752 2,167 23,631 26,423 30,000 30,121 6,385 75 600 90,300 90,348 6,929 6,929 1,752 2,167 6,820 78,860 90,000 90,348 6,929 6,929 7,200 6,832 119 112 - 60 137 451 323 180 - 120 576 1,216 948 - 2,000 1,200 5,200 16,400 - 1,501 5,200 16,400 - 1,200 5,200 16,400 - 1,200 5,200 16,400 - 1,200 5,200 16,400 - 1,200 5,200 16,400 - 1,200 5,200 16,400 - 1,200 5,200 16,400 - 1,200 5,200 16,400 - 1,200 5,200 16,400 - 1,200 5,200 16,400 - 1,200 5,200 16,400 - 1,200  | Renairs & Maintenance  | 233        |
| 7,929 5,161 5,880 5,787 7,929 5,161 - 5,880 5,787 7,920 460 - 480 280 8,649 5,621 - 6,360 6,367 115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,897 - 9,720 11,246 4,209 4,255 - 4,200 9,325 127,848 134,342 149,082 143,499  22,850 22,850 - 19,250 19,250 5,4 5,6 5,6 5,6 5,6 5,6 5,6 5,6 5,6 5,6 5,6   | Publications & Subscriptions                                 | 254        |
| 7,929 5,161 - 5,880 5,757 7,20 480 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 90,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 5,000 54 56 50 250 13,31 1,643 - 1,800 2,041 862 4,100 - 9,600 8,505 973 682 4,100 - 9,600 3,255 15,000 - 1,762 2,167 23,631 26,423 - 90,000 90,348 6,929 6,929 - 7,200 6,832 101,556 96,141 - 72,000 52,790 770 1870 1980 - 100 547 858 96,141 - 72,000 52,790 875 187 - 6000 52,790 875 187 - 6000 52,790 875 187 - 6000 52,790 875 187 - 3000 297 451 323 - 120 576 52,830 5,104 - 5,350 5,332 53 180 - 180 161 52 948 - 2,000 1,511   | Professional Services  | 253        |
| 7,929 5,161 - 5,880 5,757 7,20 480 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 900 90 7,578 8,807 - 4,200 1,250 4,209 4,255 - 44,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 - 500 250 13,31 1,643 - 1,600 2,041 862 4,100 - 9,800 2,041 863 2,900 - 1,762 2,167 23,651 26,423 - 30,000 30,121 6,385 75 600 5,472 4,398 4,576 - 6,000 5,472 6,2620 78,860 - 90,000 90,348 6,929 6,929 - 7,200 6,832 101,556 96,141 - 72,000 52,790 770 1,198 - 600 54,72 569 298 119 112 - 600 137 4,554 5,104 - 5,350 5,332 5,196 948 - 2,000 1,511  | Printing   | 252        |
| 7,929 5,161 - 5,880 5,757 7,20 480 - 480 280 8,649 5,821 - 6,360 6,037 115,703 120,993 - 134,262 127,244 2,568 287 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499 1,331 1,643 - 19,500 2,241 862 4,100 - 9,600 2,041 862 4,100 - 9,600 3,000 15,000 - 7,860 20 15,000 - 7,860 20 15,000 - 7,860 20 101,556 96,141 - 72,000 52,790 770 1,198 - 90,000 90,348 6,929 6,929 7,200 6,832 101,556 96,141 72,000 52,790 770 1,198 - 100 297 4,551 5,104 - 5,350 5,332 5 180 161  | Postage & Express Mail                                       | 251        |
| 7,929 5,161 - 5,880 5,757 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037 115,703 120,993 - 134,262 127,244 258 287 900 7,678 8,807 - 9,720 1,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499 22,850 22,850 - 19,250 19,250 54 56 - 500 2,001 8,821 1,643 - 1,800 2,001 8,822 4,100 - 9,800 8,505 973 692 - 1,752 2,167 23,631 26,423 - 30,000 30,121 6,385 75 600 350 15,000 2,52 826 826 826 826 826 8,929 6,929 6,929 7,200 6,822 101,556 96,141 7,200 6,832 101,556 96,141 7,    | Permits & Licenses   | 250        |
| 7,929 5,161 - 5,880 5,757 7,929 5,161 - 5,880 5,757 7,20 460 - 480 280 8,649 5,621 - 6,380 6,037  115,703 120,993 - 134,262 127,244 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 50 20,000 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 50 20,000 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 50 20,000 3,012 862 4,100 - 9,000 30,121 6,385 75 600 350 15,000 252 826 826 826 828 808 839 4,576 6,929 7,200 6,000 5,472 62,620 78,860 - 90,000 90,348 6,929 6,141 - 7,200 6,832 101,556 96,141 - 70,000 5,472 62,620 78,860 - 90,000 90,348 6,929 6,141 - 70,000 5,472 62,620 78,860 - 90,000 90,348 6,929 6,141 - 70,000 5,472 62,620 78,860 - 90,000 90,348 6,929 6,141 - 70,000 5,472 62,620 78,860 - 90,000 90,348 6,929 6,141 - 70,000 5,472 62,620 78,860 - 90,000 90,348 6,929 6,141 - 70,000 5,472 62,620 78,860 - 90,000 90,348 6,929 6,141 - 70,000 5,472 62,620 78,860 - 90,000 90,348 6,190 1,120 5,760 6,000 5,400 6,832 6,100 5,332 6,53 1,60 - 5,350 5,332  | Penalties & Interest   | 249        |
| 7,929 5,161 5,880 5,757 7,929 5,161 - 5,880 5,757 7,929 5,161 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 7,678 8,807 - 9,700 11,246 4,209 4,255 - 4200 3,255  127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 - 500 250 1,331 1,643 - 1,800 2,041 862 4,100 - 9,73 682 97,3 682 - 1,752 2,167 23,631 26,423 - 9,000 30,121 6,385 75 - 600 350 15,000 - 7,72 8,860 200 - 7,72 8,262 826 826 826 8,929 6,929 6,929 6,929 101,556 96,141 - 72,000 52,790 70 1,198 - 600 540 770 1,198 - 600 540 770 1,198 - 600 540 771 1,198 - 600 540 772 1,198 - 600 540 773 1,198 - 600 540 774 1,198 - 600 540 775 1,198 - 600 540 776 1,198 - 600 540 777 1,198 - 600 540 778 - 600 540 779 1,198 - 600 540 770 1,198 - 600 540 770 1,198 - 600 540 770 1,198 - 600 540 770 1,198 - 600 540 770 1,198 - 600 540 770 1,198 - 600 540 770 1,198 - 600 540 770 1,198 - 600 540   | Olganization rees/Dues Parking                               | 247        |
| 7,929 5,161 - 5,880 5,757 7,929 5,161 - 6,360 6,937  8,649 5,621 - 6,360 6,937  115,703 120,993 - 134,262 127,244 258 287 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255  127,848 134,342 - 149,082 149,499  22,850 22,850 - 19,250 19,250 54 56 - 500 250 1,331 1,643 - 1,800 2,041 862 4,100 9,73 682 - 17,752 2,167 23,631 26,423 - 9,000 30,121 - 6,385 75 - 600 350 15,000 252 826 826 - 828 8350 200 252 826 826 - 828 8350 200 - 5,472 62,620 78,860 - 9,000 90,348 6,629 6,929 - 7,200 52,790 770 1,198 - 600 540 875 187 - 300 576   | Office Relocation  | 246        |
| 7,929 5,161 - 5,880 5,757 7,929 5,161 - 480 280 8,649 5,621 - 6,360 6,937  8,649 5,621 - 6,360 6,937  115,703 120,993 - 134,262 127,244 2,58 287 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255  127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 5,693 2,900 - 1,000 2,041 862 4,100 - 9,600 8,505 96,385 75 - 6,000 30,121 6,385 75 - 6,000 30,121 6,386 250 2,52 826 826 826 - 826 8350 78,692 - 6,929 6,929 101,556 96,141 - 72,000 90,348 6,929 6,929 - 7,200 6,832 101,556 96,141 - 72,000 52,790 777 1,198 - 6,000 52,790 878 298 - 120 88   | Miscellaneous  | 245        |
| 7,929 5,161 - 5,880 5,757 7,929 5,161 - 480 280 8,649 5,621 - 6,360 6,937  8,649 5,621 - 6,360 6,937  8,649 5,621 - 6,360 6,937  115,703 120,993 - 134,262 127,244 2,58 287 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255  127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 5,44 100 9,600 2,60 1,331 1,643 - 1,800 2,041 862 4,100 - 9,600 8,505 973 6,929 - 1,752 2,167 23,631 26,423 - 30,000 30,121 6,385 75 6 600 350 15,000 252 826 826 826 826 826 8360 - 90,000 90,348 6,929 6,929 - 7,200 6,832 101,556 96,141 - 72,000 52,790 770 1,188 - 300 297 569 298 - 120 88   | Mileage/Cabfare/Tolls  | 244        |
| 7,929 5,161 - 5,880 5,757 7,720 460 - 480 280 8,649 5,621 - 6,360 6,037 8,649 5,621 - 6,360 6,037 115,703 120,993 - 134,262 127,244 2,58 2,87 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499 22,850 22,850 - 19,250 19,250 1,331 1,643 - 1,800 2,041 862 4,100 - 500 250 15,000 - 7,72 6,693 2,900 - 1,752 2,167 23,631 26,423 - 30,000 30,121 - 6,385 75 - 600 350 15,000 252 826 826 826 - 828 808 8,929 6,929 - 7,200 90,348 6,929 6,929 - 7,200 90,348 8,75 187 - 300 52,790  | Meetings - Internal  | 243        |
| 7,929 5,161 - 5,880 5,757 7,929 5,161 - 6,360 6,037  8,649 5,621 - 6,360 6,037  8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255  127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 1,331 1,643 - 1,800 2,041 862 4,100 973 692 - 772 6,993 2,900 - 1,752 2,167 23,631 26,423 - 9,600 8,505 15,000 252 826 826 826 - 80,000 90,348 6,929 78,860 - 90,000 90,348 6,929 6,141 - 72,000 52,700   | Meetings - External  | 242        |
| 7,929 5,161 - 5,880 5,757 7,929 5,161 - 6,360 6,937  8,649 5,621 - 6,360 6,937  115,703 120,993 - 134,262 127,244 258 287 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 - 500 250 1,331 1,643 - 1,800 2,041 862 4,100 - 9,600 8,505 973 692 - 7,752 2,167 23,631 26,423 - 30,000 30,121 6,385 75 - 600 350 15,000 252 826 826 826 - 826 826 826 826 - 6,000 5,472 6,929 78,860 - 90,000 90,348 6,929 6,929 - 7,200 6,882  | Meals & Entertainment  | 240        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 - 500 250 1,331 1,643 - 1,800 2,041 862 4,100 - 9,600 8,505 973 692 - 7,752 2,167 23,631 26,423 - 30,000 30,121 6,385 75 - 600 350 15,000 252 826 826 826 826 - 828 808 350 200 - 6,000 5,472 62,620 78,860 - 90,000 90,348  | Insurance - Director & Officer                               | 239        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255  127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 1,331 1,643 - 1,800 2,041 862 4,100 - 9,600 8,505 973 692 - 772 6,693 2,900 - 1,752 2,167 23,631 26,423 - 30,000 30,121 6,385 75 - 600 350 15,000 252 826 826 826 - 828 808 350 200 - 6,000 5,472   | Insurance - Commercial Package                               | 238        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 - 500 250 1,331 1,643 - 1,800 2,041 862 4,100 - 9,600 8,505 973 692 - 7,72 6,693 2,900 - 1,752 2,167 23,631 26,423 - 30,000 30,121 - 6,385 75 - 600 350 15,000 252 826 826 - 828 808   | Insurance - Auto Coverage                                    | 237        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 500 250 1,331 1,643 - 1,800 2,041 862 4,100 9,600 8,505 973 692 - 7,72 6,693 2,900 - 1,752 2,167 23,631 26,423 - 30,000 30,121 - 6,385 75 - 600 350 15,000 252 826 826 - 828 808   | Events & Functions   | 236        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 500 250 1,331 1,643 - 1,800 2,041 862 4,100 9,600 8,505 973 692 - 7,72 6,693 2,900 - 1,752 2,167 23,631 26,423 - 30,000 30,121 - 6,385 75 - 600 350  | Equipment Rental   | 235        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037   | Employee Relocation  For imment & Small Tools                | 233        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 1,331 1,643 - 1,800 2,041 862 4,100 9,600 8,505 973 692 - 7,72 6,693 2,900 - 1,752 2,167 23,631 26,423 - 30,000 30,121   | Employee Recruitment   | . 2        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  22,850 22,850 - 19,250 19,250 54 56 6,693 2,900 - 1,752 2,167 23,631 26,423 - 30,000 30,121  | Courier Services   | 231        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037   | Computer Support   | 230        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037 845 115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499 22,850 22,850 - 19,250 19,250 54 56 65 4,100 - 9,600 8,505 973 692 - 772   | Computer Software  | 229        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037   | Computer Equipment & Supplies                                | 228        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499 22,850 22,850 - 19,250 19,250 1 234 1 643 - 19,250 2044   | Board Development  | 220        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037 845 115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499 22,850 22,850 - 19,250 19,250  | Bank Carries Charmes   | 225        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037 845 115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  | Accounting Services  | 224        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  845 115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499   | Operations   | 223        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037 845 115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255 127,848 134,342 - 149,082 143,499  |  | 222        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,678 8,807 - 9,720 11,246 4,209 4,255 - 4,200 3,255   | Total  | 221        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 258 287 - 900 909 7,757 6,907 - 1,740  | Thilities  | 219        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037  115,703 120,993 - 134,262 127,244 1  | Repairs & Maintenance  | 218        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037   | Rent   | 217        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037   | Miscellaneous  | 216        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280 8,649 5,621 - 6,360 6,037   | Office Space   | 215        |
| 7,929 5,161 - 5,880 5,757 720 460 - 480 280   | Total  | 213        |
| 7,929 5,161 - 5,880 5,757   | Repairs & Maintenance  | 212        |
| Actual Actual 2010 Fiolected  | Equipment, Property and Maintenance<br>Copier Lease Payments | 210        |
|   | p. surpron   | 209        |
| 2014 2015 Budget 2016 Actual Actual 2016 Projected  | Description  | Line<br>#  |
| ve-Year Comparison  |  |            |
| 2017 Proposed Budget  |  |            |

| Adopted Actual 2016 Projected Actual 2016 Projected - 1,067,489 1,093,335 - 69 69 - 69 69 - 2,500,000 745,000 - 2,500,000 745,000 - (1,432,442) 348,404 - 173,394 173,394 - 75,000 75,000 - (1,605,836) 176,010 - 2,125,000 374,170 - 2,125,000 374,170 - 2,125,000 374,170 - 421,342 421,342 - 93,800 127,838 - 4,022 - 4,022 - 519,164 549,180 - 519,164 549,180   | Net Operating Expenses   Description   Des |  |           |             |        |         |                 | Net Cash flow  | 312          |
|--|--|--|-----------|-------------|--------|---------|-----------------|--|--------------|
| Description  | Downtown Development District   2017 Prophysical Budget   2016   Price-Vent Comparison   Adopted   2016   Price-Vent  | 100,                                     | 070,100   | 010,101     | 1      | 010,011 | 0,000           | rota capitat Covo  | 311          |
| Net Operating Income (Loss)   Description    | District   District  | 455 5                                    | 540 180   | 510 164     |        | 578 074 | 376 389         | Total Capital Hear   | 9            |
| Not Operating Income (Loss)   Description    | Downtown Development District   2017   Proposed Budget   2016   Free-Year Comparison   1   |  |           |             | ( )    |         |                 | Local Defense Become   |              |
| Net Operating Income (Loss)   Description    | Downtown Development District   2017 Proposed Budget   Proposed Budget   Proposed Budget   Proposed Budget   Proposed Budget   2016   Proposed B |  |           | î.          |        |         |                 | Public Safety Canital Fund Balance   | 08           |
| Net Operating Income (Loss)   Description    | Downtown Development District   2017 Proposed Budget   2016   Five-Vear Comparison   2017 Proposed Budget   2016   Five-Vear Comparison   2014   2015   2014   2015   2016   Projected   2016   Projected |  |           | ı           |        |         |                 | Public Space Capital Fund Balance  | 07           |
| Net Operating Income (Loss)   Description    | Downtown Development District   2017 Proposed Budget   Proposed Budget   Proposed Budget   Proposed Budget   2016   Pro |  |           | ā           | r      |         | •               | Economic Development Fund Balance  | 306          |
| Pripage   Prip   | Downtown Development District   2017 Proposed Budget   2015 Proposed Budget   2016   Entroposed Budg |  | •         |             | 1      | 92,329  | 1               | Bond Issuance Costs  | 305          |
| Not Operating Income (Loss)   Description    | Downtown Development District   2017 Proposed Budget   2016   Five Year Comparison   Proposed Budget   Projected   Entropy   Proposed Budget   Projected   Entropy   Projected   Entropy   Projected   Entropy   Projected   Projected |  | e e       | 4,022       | ť      | 65,464  | Ē               | General Fund Balance   | 304          |
| 2017 Proposed Bndget   | Description    |  | ı         |             | ,      | : .     |                 | Capital Lease - Principal Payment  | 303          |
| Description  | Description    | 15,0                                     | 127,838   | 93,800      | *      | 35,559  | 20,202          | Capital Purchases  | 302          |
| Description  | Description    | 140,                                     | 421,042   | 740,174     | 1      | 201,122 | 00,10           | Deot Service - Fillicipal  | 1001         |
| Description      | Description    | 740                                      | 404 340   | 421 342     | ı      | 384 700 | 356 187         | Daki Carrica - Dringing!   |              |
| 2017 Proposed Budget   Five Vear Comparison  | Net Operating Income (Loss)   Description   Description  |  |           |             |        |         |                 | anital Uses  |              |
| Description   Proposed Budget   Proposed Budget   Provided Comparison   Proposed Budget   Proposed B   | Downlown Development District   Download Service Loan Proceeds   Description   |  |           |             |        |         |                 |  | 299          |
| Description      | Downtown Development District   Downtown Development Development District   Downtown Development Development   Downtown Development District   Downtown Development Deve | 455,                                     | 549,180   | 519,164     |        | 578,074 | 376,389         | Net Sources Before Capital Uses  | 862          |
| 2017 Proposed Budget   2018 Proposed Budget   2018   2018   2018   2018   2018   2018   2018   2018   2018   2018   2018   2018   2016   2018   2018   2016   2018   201   | Downtown Development District   Downtown Development District   Downtown Development District   Downtown Development District   Downtown Development   Downtom   Dow |  |           |             |        |         |                 | TRANSPORTED TO THE SAME WAS AND THE SAME TO THE SAME THE  | 297          |
| Description  | Downtown Development District  | 2,524,5                                  | 3/4,1/0   | 2,125,000   | ī      | 359,327 | 245,526         | Total Capital Sources  | 296          |
| Description      | Downtown Development District  | 2 7 7                                    | 221 122   | 2           |        | 27000   |                 | Econ Development rund Balance Proceeds   | 295          |
| Description      | Downtown Development District   Downtown Development District   Downtown District    |  | 0         |             | 53     | 10      |                 | Fig. 10 1 Fig. 1 Delegation of the control of the c | 274          |
| Description   Monoperating Revenues   Popperating Expenses   Popperating Expense   Popperation   Popperating Expense   Popperation   Popperation   Popperation   Popperation   Popperat   | Downtown Development District   2017 Proposed Bindget   Prev-Year Comparison   Malopted   Prev-Year Comparison   | 1  |           | 1000        |        |         | 1 1 1           | Public Space Capital Fund Balance Proceeds   | 00.          |
| 2017 Proposed Budget   Five-Year Comparison   Five-Year Comparison   Proposed Budget   Proposed Budget   Proposed Budget   Proposed Budget   Proposed Budget   2016   Proposed Budget   2017   2016   Proposed Budget   2016   Proposed Budget   2016    | Downtown Development District   2017 Proposed Budget   2018   Adopted   2016   Proposed Budget   2016   Proposed Budget   2016   Projected   Actual   Actual   Actual   2016   Projected    | 2 524 5                                  | 374.170   | 2.125.000   | E      |         | 294.602         | General Fund Balance Proceeds  | 293          |
| 2017 Proposed Budget   Five-Year Comparison  | Downtown Development District  |  | •         | Ē           | E      | 359,327 | (49,076)        | Bond Proceeds  |              |
| 2017 Proposed Budget   Five-Year Comparison  | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Proposed Budget   Prop |  |           |             |        |         |                 | apital Sources   |              |
| 2017 Proposed Budget   Five-Year Comparison   Five-Year Comparison   Five-Year Comparison   Five-Year Comparison   Five-Year Comparison   Adopted   Adopte   | Downtown Development District   2017 Proposed Budget   Five-Vent Comparison   Adopted   Adopted   2016   Projected   Actual   Actual   2016   Projected   Actual   Actual   Actual   Actual   2016   Projected   Actual   Actual   Actual   Actual   2016   Projected   Actual   Actual   Actual   2016   Projected   Actual   Actual   Actual   2016   Projected   Actual   Actual   Actual   2016   Actual   2016   Projected   Actual   Actual   Actual   2016   Actual   2016   Projected   Actual   Actual   Actual   2016   Actual   2016   Actual   2016   Actual   Actual   2016   Actual   20 |  |           |             |        |         |                 |  |              |
| 2017 Proposed Budget   Five-Year Comparison  | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Adopted   Adopted   2017 Proposed Budget   2016   Adopted   2016   Ad | (4,068,9                                 | 010,671   | (1,000,000) |        | 210,141 | 130,003         | ver theome (moss) perofe Debreciation  |              |
| 2017 Proposed Budget   Five-Year Comparison  | Downtrown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Adopted   Adopted   Actual   Actual   2015   Budget   2016   Projected   Actual   Actual   Actual   2015   Budget   2016   Actual   Actual   Actual   2016   Projected   Actual   2016   Projected   Actual   Actual   2016   Projected   Actual   2016   Projected   Actual   Actual   2016   Projected   Actual   Actual   2016   Projected   Actual   Actual   2016   Projected    |  | 477 040   | 14 COF 03C) |        | 240 744 | 400000          | Let I and Defend Normalistics  |              |
| Mon Operating Expenses   District Wide Capital Improvements   Cannol Street Streetscapp   CSDC Excess Tax Payment Total Non Operating Expenses   CLoss) before Interest, Depr., Amort   Choss   Cannol Street Expenses   CLoss   Choss   Choss   Cannol Street Streetscape   CLoss   Cannol Street Streetscape   CASC   Cas   | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Five-Year Comparison   Adopted   Projected   Pro |  |           |             |        |         |                 |  | 286<br> <br> |
| 2017 Proposed Budget   Five-Year Comparison   Five-Year Comparison   Five-Year Comparison   Adopted   Projected    | Downtown Development District  | 1-10-1-10-10-10-10-10-10-10-10-10-10-10- |           | 1.5         |        |         |                 | =  |              |
| 2017 Proposed Budget   Five-Year Comparison  | Downtown Development District   Five-Year Comparison   Proposed Budget   Five-Year Comparison   Proposed Budget   Five-Year Comparison   Proposed Budget   | (2 148 9                                 | 100.010   | (1.680.836) | ā      | 154.808 | 66.192          | Vet Income (Loss)  |              |
| 2017 Proposed Budget   Five-Year Comparison   Adopted   Projected   Adopted   Adopted   Actual   Act   | Downtown Development District   Five-Year Comparison   Adopted   Five-Year Comparison   Five-Year Comparison   Adopted   Five-Year Comparison   Five-Year Comparison   Adopted   Five-Year Comparison   Adopted   Five-Year Comparison   Five-Year Comparison   Adopted   Five-Year Comparison   Five-Year |  |           |             |        |         |                 |  | 284          |
| Proposed Budget  | Downtown Development District  | 80,0                                     | 75,000    | 75,000      |        | 63,939  | 64,671          | Depreciation & Amortization  | 283          |
| 2017 Proposed Budget   | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   2016   Proposed   Proposed   2016   Proposed   2016  | 160,3                                    | 1/3,394   | 1/3,394     |        | 210,206 | 313,899         | Interest Expense - Debt Service  | 282          |
| 2017 Proposed Budget   Five-Year Comparison   Adopted   Five-Year Comparison   Adopted   Five-Year Comparison   Adopted   Adopted   2013   2014   2015   Budget   2016   Projected   Actual   Actual   Actual   Actual   Actua   | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Projected   Proposed Budget   Proposed Budget   2016   Projected   2016   P |  | 72000     | 170 001     |        | 2000    | 000             |  | 281          |
| Mon Operating Expenses   District Wide Capital Ingrovements   Class   Description   Constitute of Total Non Operating Expenses   Canal Street Streetscape   CSDC Excess Tax Payment   Total Non Operating Expenses   Canal Street Streets of Description   Canal Street Streets of Description   Descr   | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Five-Year Comparison   Adopted   Five-Year Comparison   Adopted   Five-Year Comparison   Adopted   2016   Projected   Actual   Actual   2015   Budget   2016   Actual   Actual   Actual   2016   Projected   Actual   2016   Actual   2016   Projected   Actual   2016   Act | 11,000,0                                 | 101,010   | (1,404,444) | Ĉ.     | 750,000 | 111,101         | an mingo (Hoso) betote mierest, bept, amort  |              |
| Proposed Budget   Proposed B   | Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2017   2013   2014   2015   Budget   2016   2017   2017   2018   Actual   Actual   Actual   2016   Projected   Total Non Operating Revenues   Proceeds   Proposed   Proceeds   | /4 000 6                                 | 248 404   | 14 432 4421 |        | 128 023 | 747 763         | Parnings (Loss) before Interest Dans Amout   |              |
| 2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Proposed Budget   Proposed Budget   Proposed   Proposed Budget   Proposed   Pr   | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Proposed Budget   Proposed Budget   Proposed Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2013   Actual   Actual   Actual   Actual   Actual   2016   Projected   Total   Proposed Budget   Proposed   Proposed Budget   Proposed   Proposed Budget   Proposed Budget |  |           |             |        |         |                 |  | 279          |
| 2017 Proposed Budget   Five-Year Comparison   Proposed Budget   Projected      | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   2017 Proposed Budget   2018   2014   2015   Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2013   Actual   Actual   Actual   Actual   2016   Projected   Total   Total   Non Operating Revenue   Proceeds   Proceeds   Projected   Total   Non Operating Expenses   21,200   259,216   2,500,000   745,000   2,500   Canal StreetScape   CSDC Excess Tax Payment   Total Non Operating Expense   146,351   259,216   2,500,000   745,000   2,5 |  |           |             |        |         |                 |  | 278          |
| 2017 Proposed Budget   Five-Year Comparison   Proposed Budget   Proposed   Prop   | Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2018   2014   2015   Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2013   2014   2016   2017   2017   2013   2014   2016   2016   2017   2017   2018   2016   2017   2018   2016   2017   2018   2016   2017   2016   2017   2018   2016   2017   2018   2016   2017   2018   2016   2017   2018   2016   2017   2018   2016   2017   2018   2016   2017   2018  | 2,500,0                                  | 745,000   | 2,500,000   |        | 259,216 | 167,551         | Total Non Operating Expense  | 277          |
| 2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Proposed   Proposed Budget   Projected   Projected   Projected   Proposed   Proposed   Proposed   Proposed   Projected   Project   | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2013   Actual   Actual   Actual   2016   Projected   Total   Non Operating Revenues   OCD Bond Device Loan Proceeds   Interest on Bond Proceeds Invested   Total Non Operating Revenue   943   395   - 69   69   69   Fociety   Focie |  |           | Ļ           |        |         | 146,351         | CSDC Excess Tax Payment  | 276          |
| 2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Proposed   P   | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2013   Actual   Actual   Actual   2016   Projected   Total    |  | Ē         | ı.          |        | ï       | Ĭ               | Canal Street Streetscape   | 275          |
| 2017 Proposed Budget   | Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   Efve-Year Comparison   Adopted   Proposed Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2013   2014   Actual   Actual   Actual   Actual   Actual   Actual   2016   Projected   Total   Non Operating Revenues   OCD Bond Debt Service Loan Proceeds   Interest on Bond Proceeds Invested   Total Non Operating Revenue   943   395   - 69   69   69   89   89   89   89   89  | 2,500,0                                  | 745,000   | 2,500,000   | ı      | 259,216 | 21,200          | District Wide Capital Improvements   | 274          |
| 2017 Proposed Budget   | Downtown Development District   2017 Proposed Budget   Efve-Year Comparison   Adopted   Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2013   Actual   Actual   Actual   Actual   2016   Projected   Total   Total   Non Operating Revenues   OCD Bond Debt Service Loan Proceeds   Interest on Bond Proceeds Invested   943   395   - 69   69   69   69   100 |  |           |             |        |         |                 | Von Operating Expenses   |              |
| 2017 Proposed Budget   | Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Adopted   Proposed Budget   2016   2017   2013   2014   2015   Budget   2016   2017   2013   Actual   Actual   Actual   Actual   2016   Projected   Total   |  |           |             |        |         |                 |  | 272          |
| 2017 Proposed Budget   | Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2018   2019   2018   2019   2018   2019   2016   2017   2018   2014   2015   2016   2017   2017   2018   2016   2017   2018   2016   2017   2018   2016   2017   2018   2018   2018   2018   2018   2019   2018   2019   20 | w  | 69        | 69          | •      | 395     | 943             | Total Non Operating Revenue  | 271          |
| 2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Five-Year Comparison   Adopted   Propose   2017   2013   2014   2015   Budget   2016   2017   2013   Actual   Actual   Actual   Actual   Actual   2016   Projected   Total   2016   Projected   2017   2018      | Downtown Development District   2017 Proposed Budget   2018   2018   2019   2016   2017   2013   2014   2015   2016   2016   2017   2018   2016   2017   2018   2016   2017   2018   2016   2017   2018   2016   2017   2018    | (2)                                      | 69        | 69          |        | 395     | 943             | Interest on Bond Proceeds Invested   | 270          |
| 2017 Proposed Budget   Propo   | Downtown Development District   2017 Proposed Budget   Effec-Year Comparison   Adopted   Pro   |  | •         | 1           | 1      | Û       |                 | OCD Bond Debt Service Loan Proceeds  | 269          |
| 2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Proposed   | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Proposed Bud |  |           |             |        |         |                 | Con Operation of the Control of the  |              |
| 2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Proposed Budget   Proposed Budget   Proposed Budget   2016   Proposed    | Downtown Development District   2017 Proposed Budget   Five-Year Comparison   Adopted   Pro  |  |           |             |        |         |                 | Von Onerating Revenues   |              |
| 2017 Proposed Budget   Five-Year Comparison   Adopted   Proposed Budget   Proposed   | ### Downtown Development District    2017 Proposed Budget   Five-Year Comparison   |  |           |             |        |         |                 |  |              |
| 2017 Proposed Budget  Five-Year Comparison  9/19/2016 12:17  2013  2014  Description  Actual  Actual  Actual  Actual  Actual  Actual  Actual  Actual  Actual   | ### Downtown Development District    2017 Proposed Budget  | 591,0                                    | 1,093,335 | 1,067,489   |        | 687,774 | 611,370         | Vet Operating Income (Loss)  |              |
| 2017 Proposed Budget  Five-Year Comparison Adopted 9/19/2016 12:17 2013 2014 2015 Budget 2016  | 9/19/2016 12:17  2013  2014  2015  Budget  Adopted  9/19/2016 12:17  | Total                                    | Projected | 2016        | Actual | Actual  | Actual          | Description  | #            |
| 7 Proposed Budget ive-Year Comparison Adopted  | wn Development District 7 Proposed Budget we-Year Comparison Adopted   | 2017                                     | 2016      | Budget      | 2015   | 2014    | 2013            |  | ine          |
| 2017 Proposed Budget Five-Year Comparison  | Downtown Development District 2017 Proposed Budget Five-Year Comparison  | Proposed                                 |           | Adopted     |        |         |                 | 9/19/2016 12:17  |              |
| 2017 Proposed Budget   | 2017 Proposed Budget   |  |           |             |        | 1011    | e-Year Comparis | Fiv  |              |
|  | Downtown Development District  |  |           |             |        | dget    | Proposed Bu     | 2017   |              |
| AT COLUMN TO A COL | Downflown Development District   |  |           |             |        |         | To Land         | 2017   |              |
|  |  |  |           |             |        |         |                 |  |              |

### **DDD EXPENDITURES (BUDGETED)**



Note: Excludes District-wide and Canal Street infrastructure expenses paid by bond proceeds.

### **DDD EXPENDITURES (BUDGETED)**

| Public Space Operations*     | \$<br><b>2015</b> 2,232,543 | <b>2016</b> \$ 2,332,774 | <b>2017</b> \$ 2,528,300 |
|------------------------------|-----------------------------|--------------------------|--------------------------|
| Public Safety                | 1,326,728                   | 1,466,560                | 2,105,796                |
| <b>Economic Development</b>  | 578,318                     | 609,440                  | 660,826                  |
| Communications               | 603,050                     | 690,541                  | 591,009                  |
| Infrastructure Debt Service* | 593,311                     | 594,736                  | 600,892                  |
| Administration               | 991,355                     | 1,020,751                | 1,024,061                |
| Capital Purchases            | 30,000                      | 93,800                   | 15,000                   |
| Capital Improvements         | 1,165,000                   | 2,500,000                | 2,500,000                |
| Cash Reserves                | -                           | 4,022                    | -                        |
| Total                        | \$<br>7,520,305             | \$ 9,312,624             | \$ 10,025,884            |

Note: Excludes District-wide and Canal Street infrastructure expenses paid by bond proceeds.

<sup>\*</sup> Debt Service includes principal and interest installment on bond payable, as well as the Debt Service Bond Loan payment.

|   | SES         A21,342       -       421,342       440,580         Debt Service - Principal       93,800       84,838       127,838       15,000         Capital Lease - Principal Payment       -       -       -       -       -         Contributions to Cash Reserves (Gen, Legal, etc.)       4,022       -       -       -       -         TOTAL CAPITAL USES       519,164       84,838       549,180       455,580 | S: 519,164 4,012,126 549,180 | OURCES  Bond Proceeds  Cash Reserve Proceeds  70TAL CAPITAL SOURCES  2,125,000  2,125,000  374,170  374,170  2,524,524  2,125,000  374,170 | NET INCOME BEFORE DEPRECIATION (1,605,836) 4,012,126 175,010 (2,068,944) | (1,680,836) 4,012,126 100,010 (2,148,944) | INTEREST EXPENSE (Debt Service) 173,394 86,697 173,394 160,312 DEPRECIATION / AMORTIZATION 75,000 - 75,000 80,000 | EARNINGS (Loss) before Interest, Deprec & Amort (1,432,442) 4,098,823 348,404 (1,908,632) | NON OPERATING EXPENSES         District Wide Capital Improvements       2,500,000       170,000       745,000       2,500,000         Canal Street Streetscape       -       -       -       -         CSDC Excess Tax Payment       -       -       -       -       -         TOTAL NON OPERATING EXPENSE       2,500,000       170,000       745,000       2,500,000 | NON OPERATING REVENUE         - | NET OPERATING INCOME (LOSS) * 1,067,489 4,268,534 1,093,335 591,068 | G EXPENSES         G EXPENSES       2,332,774       1,012,928       2,362,848       2,528,300         Public Space Operations       1,466,560       698,801       1,534,228       2,105,796         Economic Development & Planning       609,440       204,474       605,872       660,826         Communications       690,541       275,815       708,437       591,009         Administration       1,020,751       469,546       988,111       1,024,061         TOTAL OPERATING EXPENSE       6,120,066       2,661,564       6,199,496       6,909,992 | GREVENUES       GREVENUES         GREVENUES       500,928         DDD Internal Sources (Concerts, State, Fed., etc.)       500,928         25,246       147,248         147,248       156,000         City Sources (Ad Valorem, etc.)       6,686,627       6,904,852       7,145,583       7,345,060         1OTAL OPERATING REVENUE       7,187,555       6,930,098       7,292,831       7,501,060 | 2017 Proposed Budget (As of September 13, 2016)  9/19/2016 12:26 City Council Projected Proposed Adopted Budget 06/30/16 2016 Budget Description 2016 YTD Actual Actual 2017 |
|---|---|------------------------------|--|--|---|---|---|--|---|---|---|---|--|
| 580 4.6%<br>000 -84.0%<br>- #DIV/0!<br>100.0%<br>580 -12.2% |   |                              | - #DIV/0!<br>524 18.8%<br>524 18.8%  | 944) 28  | 944) 27.8%                                | 312 -7.<br>000 6.   | 632) 33.2%  | 000 0.0%<br>- #DIV/0!<br>- #DIV/0!<br>0.0%   | - #DIV/0!<br>300 334.8%<br>300 334.8%   | 068 -44.6%  | 300 8.4%<br>796 43.6%<br>826 8.4%<br>009 -14.4%<br>061 0.3%<br>992 12.9%  | 000 -68.9%<br>060 9.8%<br>060 4.4%  | sed % Change<br>ct Budget<br>2016 - 2017   |

| 166<br>167<br>168<br>169<br>170<br>171<br>172<br>173<br>174  | 155<br>156<br>157<br>158<br>158<br>160<br>161<br>162<br>163   | 148<br>149<br>150<br>151<br>152  | 144   | 124<br>125<br>126<br>127<br>128<br>129<br>130<br>131<br>131<br>132<br>133<br>133<br>134<br>135  | 116<br>119<br>120<br>121<br>122<br>123                              | 110<br>1112<br>113<br>114<br>115  | Line #   |
|--|---|--|---|---|---|---|--|
| Canal Street Development District Wide Development Medical Complex Development Research & Database Management Supportive Housing Administration/Meetings Presentations & Marketing Planning Initiatives Business Retention & Recruitment Façade Incentive Total Economic Development | 5. Economic Development & Planning Personnel Costs (05) Salarics & Wages Payroll Taxes Insurance Workers' Compensation Retirement Parking Temporary Labor Total | Homelessness Services - Outreach Services - Low Barrier Shelter Operations Total Total Public Safety | - Police Detail Services Total Other Public Safety - Code Enforcement - Stakeholder Involvement - Miscellaneous Total | 4. Public Safety Personnel Costs (05) Salaries & Wages Payroll Taxes Insurance Workers' Compensation Retirement Parking Fitness Center Total Public Safety Rangers Enhanced Police Services | Miscellaneous - Truck, Storage, Other Total Public Space Operations | Cleaning & Maintenance - Sidewalk Cleaning - Wayfinding Signage Maintenance - Special Event Clean-up - Grafitti - Sunnmer Youth Total | Downtown 2017 (As of 9/19/2016 12:   |
| 15,900<br>33,240<br>15,600<br>-<br>12,180<br>-<br>27,000<br>80,100<br>120,000<br>609,440   | 240,670<br>18,654<br>28,212<br>742<br>14,442<br>2,700<br>-<br>305,420   | 49,000<br>-<br>49,000<br>1,466,560   | 631,954<br>631,954<br>300<br>11,600<br>26,400<br>38,300   | 583,504<br>45,226<br>59,244<br>2,796<br>23,336<br>12,000<br>1,200<br>727,306<br>20,000  | 39,824<br>39,824<br>2,332,774                                       | 1,357,060<br>100,000<br>12,000<br>1,469,060   | Downtown Development District 2017 Proposed Budget (As of September 13, 2016) 9/19/2016 12:26 City Council Adopted Budget 06/3 |
| 4,265<br>3,204<br>1,200<br>5,417<br>6,058<br>39,358  | 115,441<br>9,093<br>11,574<br>370<br>7,144<br>1,350   | 12,563<br>-<br>12,563<br>698,801   | 387,702<br>387,702<br>-<br>-<br>820<br>1,569<br>2,389   | 211,695<br>19,300<br>43,191<br>9,758<br>2,928<br>1,553<br>-<br>288,425<br>7,722   | 15,898<br>15,898<br>1,012,928                                       | 568,445<br>-<br>69,218<br>2,034<br>-<br>639,697   | strict 06/30/16 YTD Actual   |
| 15,827<br>33,588<br>15,600<br>12,406<br>12,406<br>-<br>25,258<br>86,078<br>120,000<br>605,872  | 238,212<br>18,026<br>23,148<br>741<br>14,288<br>2,700<br>297,115  | 37,063<br>-<br>37,063<br>1,534,228   | 745,287<br>745,287<br>745,287<br>-<br>-<br>11,820<br>26,619<br>38,439   | 525,164<br>48,516<br>87,125<br>22,669<br>6,238<br>3,575<br>693,287  | 38,692<br>38,692<br><b>2,362,848</b>                                | 1,375,760<br>-<br>99,343<br>10,000<br>-<br>1,485,103  | Projected<br>2016<br>Actual  |
| 16,800<br>36,240<br>21,600<br>-<br>18,060<br>-<br>25,800<br>115,500<br>120,000<br>660,826  | 245,362<br>119,018<br>24,300<br>728<br>114,718<br>2,700   | 48,500<br>375,000<br>423,500<br>2,105,796  | 933,600<br>933,600<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-          | 536,836<br>41,602<br>88,500<br>23,444<br>17,564<br>4,200<br>712,146   | 32,624<br>32,624<br>2,528,300                                       | 1,413,660<br>1111,000<br>-<br>1,524,660   | Proposed<br>Budget<br>2017   |
| 5.7%<br>9.0%<br>#DIV/0!<br>38.5%<br>#DIV/0!<br>48.3%<br>#DIV/0!<br>-4.4%<br>44.2%<br>0.0%<br>8.4%  | 1.9%<br>2.0%<br>-13.9%<br>-1.9%<br>11.9%<br>0.0%<br>#DIV/0!<br>0.5%   | -1.0%<br>#DIV/0!<br>764.3%<br>43.6%  | 47.7%<br>47.7%<br>-100.0%<br>-40.9%<br>-72.0%<br>-62.8%   | -8.0% -8.0% -8.0% -8.9.4% -9.4% 738.5% -24.7% -65.0% -100.0% -2.1%  | -18.1%<br>-18.1%<br>8.4%  | 4.2%<br>#DIV/0;<br>11.0%<br>-100.0%<br>#DIV/0;<br>3.8%  | % Change<br>Budget<br>2016 - 2017  |
| 973<br>2,652<br>6,000<br>-<br>5,654<br>-<br>542<br>29,422<br>-<br>54,954   | 7,150<br>992<br>1,152<br>(13)<br>430<br>9,711   | 11,437<br>375,000<br>386,437<br>571,568  | 188,313<br>188,313<br>(4,970)<br>(19,219)<br>(24,189)   | 11,672<br>(6,914)<br>1,375<br>775<br>11,326<br>625<br>18,859<br>2,148   | (6,068)<br>(6,068)<br>165,452                                       | 37,900<br>11,657<br>(10,000)<br>39,557  | Variance<br>2017 Budget to<br>2016 Projected   |

| 2017 Proposed Budget   2016 Projected Budget   2016   20 | 5 -18.5%<br>3 4.8% | 3,425<br>156,173 | 3,255             | 1,782                                   | 4,200            | Utilities   | 228        |
|--|--------------------|------------------|-------------------|---|------------------|---|------------|
| 2017 Proposed Budget   | 5 8                | 11,280           | 11,246            | 5,604                                   | 9,720            | Telephone   | 227        |
| 2017 Proposed Budget   | 900                | •                | 909               | 669                                     | 900              | Repairs & Maintenance   | 226        |
| 2017 Proposed Budget   | 140,568            | _                | 127,244           | 56,960                                  | 134,262          | Rent  | 225        |
| Communications   Comm |                    |                  | 845               | 845                                     | ,                | Office Space Miscellaneous  | 223        |
| Description  |                    |                  |                   |   |                  | ) Comments of the comments of | 222        |
| Description  | 6,075              |                  | 6,037             | 2,993                                   | 6,360            | Total   | 221        |
| Communications   | 300                |                  | 280               | ı                                       | 480              | Repairs & Maintenance   | 220        |
| Communications   Projected Budget   Projected Pulser   Projected Pul | 5,775              |                  | 5,757             | 2,993                                   | 5,880            | Equipment, Property and Maintenance<br>Copier Lease Payments  | 218        |
| Description  | 13,800             |                  | 15,529            | 8,840                                   | 12,900           | Total   | 216<br>?17 |
| 2017 Proposed Budget   | 9,600              |                  | 9,340             | 4,918                                   | 9,300            |   | 215        |
| Communications   Projected Budget   Projected Budget   (As of September 13, 2016)   Projected Budget   Osciol   Osciol | 4,200              |                  | 6,189             | 3,922                                   | 3,600            | Supplies & Materials<br>General Operating Supplies  | 213        |
| Communications   Comm | 575,771            |                  | 574,499           | 265,467                                 | 581,144          | Total   | 211<br>?12 |
| Communications   Communications   Communications   Communications   Parising   Parising   Communications   Parising   Communications   Parising   Communications   Parising   Communications   Parising   Communications   Parising   Communications   Parising   Pari | 7,77               |                  | 574 400           | 2000                                    | 501 144          | Taylon I loccssing I ccs  | 017        |
| 2017 Proposed Budget (As of September 13, 2016)   Projected Pulse (As of September 20, 2016)   Projected Puls | 5 450              |                  | 5 262             | 2 529                                   | 7 000            | Dayroll Processing Fees   | 209        |
| 2017 Proposed Budget (As of September 13, 2016)   Projected Pudicional Project Proposed Budget (As of September 13, 2016)   Projected Pudicional Project Project Pudicional Project Project Pudicional Project Project Pudicional Project Pudic | 900                |                  | 000               | 650 -                                   |                  | Fitness Center  | 208        |
| 2017 Proposed Budget (As of September 13, 2016)   Projected Pulce (As of September 13, 2016)   Projected Pulc | 000                |                  | 4,424             | 2,210                                   | 0,000            | Fitnes (Employee substity only)   | 207        |
| Communications   Parison   Proposed Budget   (As of September 13, 2016)   Projected   Proposed Budget   (As of September 13, 2016)   Projected   Proposed Budget   Octobro   Projected   Proposed Budget   Projected   Proposed Budget   Projected   Projected   Proposed Budget   Projected   Projected | 27,000             |                  | 060'17            | 2 2 1 0 2 0 2 0 2 0 2 0 2 0 2 0 2 0 2 0 | 27,744           | Retrement Contros (Contro, rees, Life)  | 206        |
| Communications   Proposed Budget   (As of September 13, 2016)   Projected   Presonned Costs (OS)   Salaries & Wages   Payroll Taxes   Patring   Protect   Patring   Protect   Payroll Taxes   Payroll Taxes  | 1,205              |                  | 1,417             | 17 656                                  | 1,436            | Insurance (workers comp)  | 205        |
| 2017 Proposed Budget   | 40,020             |                  | 42,083            | 20,235                                  | 43,164           | Insurance (Health, Dental, STD, LTD, Life)  | 204        |
| 2017 Proposed Budget   | 35,742             |                  | 35,335            | 16,324                                  | 35,832           | Payroll Taxes   | 203        |
| 2017 Proposed Budget (As of September 13, 2016)   Projected Pulsaries & Valual   | 461,186            |                  | 458,002           | 210,188                                 | 462,368          | Salaries & Wages  | 202        |
| 2017 Proposed Budget (As of September 13, 2016)   9/19/2016 12:26   City Council Adopted Budget (0/30/16   2016   Projected Prosonnel Costs (05)   |                    |                  |                   |   |                  | Personnel Items   | 201        |
| 2017 Proposed Budget   |                    |                  |                   |   |                  | 7 Administration  | 000        |
| 2017 Proposed Budget (As of September 13, 2016)   Projected Pulsylolo   Pulsylolo   Projected Pulsylolo   Projected Pulsylolo    | 591,009            |                  | 708,437           | 275,815                                 | 690,541          | Total Communications  | 198        |
| 2017 Proposed Budget (As of September 13, 2016)   Projected (As of September 13, 2018)   Proje | 15,080             |                  | 17,218            | 5,360                                   | 15,080           | Public Affairs  | 197        |
| Communications   Compensed Budget   (As of September 13, 2016)   Projected   |                    |                  | 42,650            | 42,150                                  | 41,200           | Research  | 196        |
| Communications   Parking   Parking | 4,268              |                  | 4,115             | 431                                     | 6,568            | Miscellaneous   | 195        |
| Communications   Parking   Parking   Parking   Fitness Center   Total     Description   Parking   Parkin | 47,400             |                  | 86,283            | 50,484                                  | 86,872           | Communications  | 194        |
| Communications   Parking   Parking | 28,800             |                  | 28,391            | 13,601                                  | 24,600           | Digital Media   | 193        |
| Communications   Payroll Taxes   Payroll Taxes   Parking   Parking   Parking   Parking   Parking   Parking   Parking   Parking   Payroll Scenter   Total   Payroll Taxes   P |                    |                  |                   | ,                                       |                  | Donor Relations   | 92         |
| Communications   Payroll Taxes   Payroll Taxes   Parking   Payroll Total   Payroll St.   Payroll | 25,000             |                  | 24,981            | 12,521                                  | 15,000           | Sponsored Events  | 191        |
| Communications   Payroll Taxes   Parking Parking Parking Parking Parkings   Parking  | 37,029             |                  | 56,278            | 4,732                                   | 57,063           | DDD Events  | 190        |
| Communications   Payroll Taxes   Parking   Payroll Taxes   Payroll Tax | 136,474            | =                | 155,174           | 3,113                                   | 152,124          | Holiday Event   | 189        |
| Communications   Payroll Taxes   Payroll Taxes   Retirement   Parking   Payroll Taxes   Payrol | ,,,,,              | 1                | 110,00            | 170,720                                 | 102,007          | Total   | 88         |
| Communications   Personnel Costs (05)   Salaries & Workers' Compensation   Workers' Compensation   Workers' Compensation   Workers' Compensation   Personnel Costs (05)   Parking Retirement   Parking Costs (05)   Personnel Costs (05)   Parking Costs (05)   Par | 850 900            | 2                | 202 347           | 143 423                                 | 750 024          |   | 07         |
| Communications   Payroll Taxes   Payroll Tax | 4,700              |                  | 1,000             | 1,120                                   | 1,000            | Eitness Contor  | 2 5        |
| Communications   Payroll Taxes   Payroll Tax | 3 460              |                  | 1 255             | 1 120                                   | 1,270            | Parking   | 05         |
| 2017 Proposed Budget   | 17 50              |                  | 12 528            | 7 040                                   | 11 276           | Detroment   |            |
| 2017 Proposed Budget   | 626                |                  | 728               | 364                                     | 740              | Workers' Compensation   | 83 6       |
| 2017 Proposed Budget (As of September 13, 2016)  9/19/2016 12:26 City Council Projected Plant Adopted Budget 06/30/16 2016 I  Description 2016 YTD Actual Actual  6. Communications Personnel Costs (05) Salaries & Wages 238,004 113,728 234,932  Description 238,004 113,728 234,932  Payroll Tayes 18 446 8 825 17 804  | 18 917             |                  | 24 490            | 12 346                                  | 18,768           | Incurance   | 8 5        |
| 2017 Proposed Budget (As of September 13, 2016)  9/19/2016 12:26 City Council Projected Projected Budget 06/30/16 2016 I  Adopted Budget 06/30/16 2016 I  Communications Personnel Costs (05) Salaries & Wages 238,004 113,728 234,932   | 18 734             |                  | 17 804            | 8 825                                   | 18 446           | Pavroll Taxes   | 81         |
| 2017 Proposed Budget (As of September 13, 2016)  Projected 9/19/2016 12:26 City Council Projected Adopted Budget 06/30/16 2016 Description 2016 YTD Actual Actual 6. Communications Personnel Costs (05)   | 241,720            |                  | 234,932           | 113,728                                 | 238,004          | Salaries & Wages  | 180        |
| 2017 Proposed Budget (As of September 13, 2016)  9/19/2016 12:26 City Council Projected Adopted Budget 06/30/16 2016  Description 2016 YTD Actual Actual   |                    |                  |                   |   |                  |   | 79         |
| 2017 Proposed Budget  (As of September 13, 2016)  9/19/2016 12:26 City Council Projected  Adopted Budget 06/30/16 2016  Description 2016 YTD Actual Actual   |                    |                  |                   |   | 1 6              | Communications  | 70         |
| 2017 Proposed Budget (As of September 13, 2016) 9/19/2016 12:26 City Council Projected Adopted Budget 06/30/16 2016  | 2017               |                  | Actual            |   | 2016             | Description   | # 10       |
| oposed Budget<br>otember 13, 2016)   | Proposed<br>Budget | # T              | Projected<br>2016 |   | Adonted Budget   | 9/19/2016 12:26   | Ē.         |
| 2017 Proposed Budget   |                    | 9                |                   | )                                       | ptember 13, 2016 | (As of Se   |            |
|  |                    |                  |                   |   | roposed Budget   | 2017 P  |            |

| 35,950         | 0.3%        | 1,024,061 | 988,111 | 469,546    | 1,020,751      | Total Administration           |
|----------------|-------------|-----------|---------|------------|----------------|--------------------------------|
| 23,695         | 0.4%        | 272,242   | 248,547 | 126,386    | 271,265        | Total                          |
|                | 0.0%        | 1,500     | 1,500   | 811        | 1,500          | Uniforms                       |
| 5,055          | -1.3%       | 11,000    | 5,945   | 2,217      | 11,140         | Travel                         |
| (44)           | -3.4%       | 6,000     | 6,044   | 2,244      | 6,210          | Staff Development/Conferences  |
|                | #DIV/0!     | 1         |         | Ĭ.         | ı              | Repairs & Maintenance          |
| (200)          | -18.5%      | 1,320     | 1,520   | 770        | 1,620          | Radios/Cellular Telephones     |
| 183            | 0.0%        | 1,320     | 1,137   | 704        | 1,320          | Publications & Subscriptions   |
| (349)          | #DIV/0!     | 2,252     | 2,601   | 1,775      |                | Professional Services          |
| 3              | 0.0%        | 1,200     | 1,200   | 570        | 1,200          | Printing                       |
| 489            | 0.0%        | 2,000     | 1,511   | 511        | 2,000          | Postage & Express Mail         |
| 15             | 0.0%        | 15        | 1       | 1          | 15             | Permits & Licenses             |
| ,              | #DIV/0!     | 9.1       | 1       | 3          | •              | Penalties & Interest           |
| 19             | 0.0%        | 180       | 161     | 86         | 180            | Parking                        |
| 668            | 12.1%       | 6,000     | 5,332   | 2,782      | 5,350          | Organization Fees/Dues         |
| 21             | #DIV/0!     | ı,        | 1       | ı          |                | Office Relocation              |
| (396           | 50.0%       | 180       | 576     | 506        | 120            | Miscellaneous                  |
| (17)           | 100.0%      | 120       | 137     | 67         | 60             | Mileage/Cabfare/Tolls          |
| 212            | 150.0%      | 300       | 88      | 70         | 120            | Meetings - Internal            |
| w              | 0.0%        | 300       | 297     | 127        | 300            | Meetings - External            |
| 60             | 0.0%        | 600       | 540     | 190        | 600            | Meals & Entertainment          |
| 19,210         | 0.0%        | 72,000    | 52,790  | 22,790     | 72,000         | Legal Services                 |
| 368            | 0.0%        | 7,200     | 6,832   | 3,418      | 7,200          | Insurance - Director & Officer |
| 852            | 1.3%        | 91,200    | 90,348  | 45,174     | 90,000         | Insurance - Commercial Package |
| 528            | 0.0%        | 6,000     | 5,472   | 2,736      | 6,000          | Insurance - Auto Coverage      |
|                | #DIV/0!     |           |         |            |                | Events & Functions             |
| 20             | 0.0%        | 828       | 808     | 202        | 828            | Equipment Rental               |
| (252           | #DIV/0!     | 1         | 252     | 252        |                | Equipment & Small Tools        |
|                | #DIV/0!     | E         | Ē       | ì          |                | Employee Relocation            |
| (300           | -91.7%      | 50        | 350     | ä          | 600            | Employee Recruitment           |
| 200            | #DIV/0!     | E         | Ē.      | Ď.         | 6              | Courier Services               |
| (46            | 0.3%        | 30,075    | 30,121  | 15,569     | 30,000         | Computer Support               |
| (415           | 0.0%        | 1,752     | 2,167   | 1,267      | 1,752          | Computer Software              |
| (772           | #DIV/0!     | E         | 772     | 372        | T <sub>i</sub> | Computer Equipment & Supplies  |
| (1,005         | -21.9%      | 7,500     | 8,505   | 905        | 9,600          | Board Development              |
| 59             | 16.7%       | 2,100     | 2,041   | 1,021      | 1,800          | Bank Service Charges           |
| (250)          | -100.0%     | IS        | 250     | r i        | 500            | Advertising                    |
| V P            | 0.0%        | 19,250    | 19,250  | 19,250     | 19,250         | Operations Accounting Services |
| 2016 Projected | 2016 - 2017 | 2017      | Actual  | YTD Actual | 2016           | Description                    |
| 2017 Budget to | Budget      | Budget    | 2016    | 06/30/16   | -              |                                |
|                |             |           | -       |            |                | 2/12/16/10                     |

| Downtown Development District   2011   Proposed Bugst   2010    | (93,600)                              |             |             |           |           |                   |   |      |
|--|---------------------------------------|-------------|-------------|-----------|-----------|-------------------|---|------|
| Downtown Development District  | (93,600)                              |             | 34          | ,         |           |                   |   | 319  |
| Downtown Development District  |                                       | -12.2%      | 455,580     | 549,180   | 84,838    | 519,164           | Total Capital Uses  | 318  |
| Downtown Development District   Downtown Dis | ( <b>1</b> )                          | #DIV/0!     | 11          | 1         | 1         | ı                 | Legal Defense Reserve   | 317  |
| Downtown Development District  | e:                                    | #DIV/0!     | 10          | <u>r</u>  | Ü         |                   | Public Safety Capital Reserve   | 316  |
| Downstown Development District (Avel September 13, 2016)   Variation Industrict (Avel Confident Industrict ( | 9                                     | #DIV/0!     | 1           | 1         | i         | 1                 | Public Space Capital Reserve  | 315  |
| Downtown Development District  |                                       | #DIV/0!     | 31.<br>310  | 1         | 1         | 1                 | Economic Development Cash Reserve   | 314  |
| Downstown Development District (April Proposed Budget)   | r;                                    | #DIV/0!     | ε           | t         | ī         | Ē                 | CSDC Cash Reserve   | 313  |
| Downtown Development District   Downtown Development   Downtown Developm |                                       | -100.0%     | 3           | 1         | 1         | 4,022             | General Fund Cash Reserve   | 312  |
| Downtown Development District  | S <b>1</b> S                          | #DIV/0!     | 310         |           |           |                   | Capital Lease - Principal Payment   | 311  |
| Downtown Development District  | (112,838)                             | -84.0%      | 15,000      | 127,838   | 84,838    | 93,800            | Capital Purchases   | 310  |
| Downtown Development District  | 19,238                                | 4.6%        | 440,580     | 421,342   | ì         | 421,342           | Debt Service - Principal  |      |
| Downtown Development District   Cas of September 13, 2016   Proposed Budget   Act of September 13, 2016   Proposed Budget   Act of September 13, 2016   Projected   Proposed Sudget   Molget   |                                       |             |             |           |           |                   | Capital Uses  |      |
| Downtown Development District   2017 Proposed Budget   2017 Propos |                                       |             |             |           |           |                   |   | 307  |
| Downtown Development District   2017 Proposed Budget   2016 Budget   2016 Budget   2017 Budget   2016 Budget   2017 Budget   2016 Proposed Budget   2016 Proposed Budget   2016 Budget   2017 Budget   2017 Budget   2017 Budget   2016 Proposed Budget   2016 Budget   2017 Budget   2017 Budget   2017 Budget   2017 Budget   2016 Proposed Budget   2017 Budget   2018 Budget   2018 Budget   2018 Budget   2017 Budget   2018 Budget   | (93,600)                              | -12.2%      | 455,580     | 549,180   | 4,012,126 | 519,164           | Net Sources Before Capital Uses   | 306  |
| Downtown Development District   2017 Proposed Budget   2017 Bud Description   2016 City Cunnell   2016   2016   2016   2017   2016-2017   2016 Tr.   |                                       |             |             |           |           |                   |   | 305  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   Proposed   Not District   2017 Proposed Budget   Proposed   Not District   Not District   Proposed   Prop | 2,150,354                             | 18.8%       | 2,524,524   | 374,170   |           | 2,125,000         | Total Capital Sources   | 304  |
| Downstown Development District   2017 Proposed Bindget   2017 Proposed Bindget   2017 Proposed Bindget   2017 Proposed Bindget   2016   2016   2016   2016   2016   2016   2016   2017   2016-2017   | , re                                  | #DIV/0!     | 1           | 1         | ı         |                   | Econ Development Cash Reserve Proceeds  | 303  |
| Downtown Development District   2017 Proposed Budget   2016 Budget   2016 Budget   2016 Budget   2017 Budget   2016 Budget   2016 Budget   2016 Budget   2017 Budget   2016 Budget   2016 Budget   2016 Budget   2017 Budget   2017 Budget   2016 Budget   2016 Budget   2017 Budget   2017 Budget   2017 Budget   2016 Budget   2017 Budget   2016 Budget   2017 Budget   2016 Budget   2017 Budget   2016 Budget   2018 Bud |                                       | #DIV/0!     | ı           | ı         | ı         | *                 | Public Space Capital Reserve Proceeds   | 302  |
| Downstown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016   2016   2016   2016   2016   2016   2017   2016-2017  | 2,150,354                             | 18.8%       | 2,524,524   | 374,170   | î         | 2,125,000         | General Fund Cash Reserve Proceeds  | 301  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016 Budget   2017 Budget   2018 Pudget   2018 Pudget   2017 Budget   2018 Pudget   2017 Budget   2018 Pudget   2018 Pudget | 70<br>20<br>20<br>20<br>40 <b>4</b> 0 | #DIV/0!     | ı           |           | į.        |                   | Bond Proceeds   | 300  |
| Downtown Development District   Double   Doubl |                                       |             |             |           |           |                   | Capital Sources   |      |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016 2016   2016   2016   2017 Budget   2018   |                                       |             |             |           |           |                   | 9   |      |
| Downtown Development District  | (2,243,954)                           | 28.8%       | (2,068,944) | 175,010   | 4,012,126 | (1,605,836)       | Net Income (Loss) Before Depreciation   |      |
| Downtown Development District  |                                       |             |             |           |           |                   |   | 295  |
| Downtown Development District  |                                       |             |             |           |           |                   |   | 294  |
| Downtown Development District  | (2,248,954)                           | 27.8%       | (2,148,944) | 100,010   | 4,012,126 | (1,680,836)       | Net Income (Loss)   |      |
| Downtown Development District  |                                       |             |             |           |           |                   |   |      |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016 Proposed Budget   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2017    | 5,000                                 | 0.778       | 00,000      | 10,000    | 9         | 15,000            | Depreciation & Amornzation  | 292  |
| Downtown Development District   2017 Proposed   2017 Proposed   2017 Proposed   2016   2016   2016   2016   2016   2016   2016   2016   2017   2016-2017   2016-2017   2016   2016   2016   2016   2017   2016-2017   2016   2016   2017   201 | 2000                                  | 6 70%       | 210,00      | 75,000    | 00,000    | 75,000            | Deposition 9: American  |      |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2016   2016   2016   2016   2017   2017   2017   2017   2017   2017   2017   2017   2017   2017   2017   2017   2017   2017   2017   | (13 082)                              | -7.5%       | 160 312     | 173 394   | 86 697    | 173 394           | Interest Expense - Debt Service   | 200  |
| Downtown Development District  | (4,407,000)                           | 50.270      | (1,500,000) | 570,707   | 1,000,020 | (1,100,11)        | Tai migo (2000) beiore mercos, pepi, amore                                    |      |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   4.8 of September 13, 2016   2017   2016   2016   2017   2016   20 | (2.257.036)                           | 33.2%       | (1.908.632) | 348,404   | 4.098.823 | (1.432.442)       | Egrnings (Loss) before Interest, Denr. Amort                                  |      |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016   2016   2016   2016   2016   2016   2017 Budget   20 |                                       |             |             |           |           |                   |   | 287  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   4.8s of September 13, 2016    Projected   Proposed   % Change   Varia   Adopted Budget   06/30/16   2016   Budget   2017   2016 - 2017   2016 - 2017   2016 - 2017   2016 - 2017   2016 Proposed   Proposed   Proposed   Proposed   Modget   Budget   2017   Budget   2018   Budget   2017   Budget   2018   Bud |                                       |             |             |           |           |                   |   | 286  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Varia   (As of September 13, 2016)   Projected   Proposed   % Change   Varia   Adopted Budget   06/30/16   2016   Budget   2017   Budget   2017   Budget   2017   Budget   2016   Proposed   % Change   Varia   Adopted Budget   06/30/16   2016   Budget   2017   Budget   2017   Budget   2016   Proposed   % Change   Varia   Adopted Budget   06/30/16   Budget   2017   2016   Proposed   % Change   Varia   Adopted Budget   06/30/16   Budget   2017   2016   Proposed   % Change   Varia   Adopted Budget   06/30/16   Budget   2017   2016   Proposed   % Change   Varia   Adopted Budget   06/30/16   Budget   2017   2016   Proposed   % Change   Varia   Adopted Budget   06/30/16   2017   2016   Proposed   % Change   Varia   Adopted Budget   2017   Maget   2016   Proposed   % Change   Varia   Adopted Budget   2017   2016   Proposed   % Change   Varia   Adopted Budget   2017   2016   Proposed   % Change   Varia   2016   Proposed   % Change   Varia   2016   Proposed   Proposed   % Change   Varia   2016   Proposed   Proposed   % Change   Varia   2016   Proposed   Proposed  | 1,755,000                             | 0.0%        | 2,500,000   | 745,000   | 170,000   | 2,500,000         | Total Non Operating Expense   | 285  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   | 12                                    | #DIV/0!     | 1           |           | r         | 1                 | CSDC Excess Tax Payment   | 284  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   2017 Budget   06/30/16   2016   Budget   Budget   Budget   2017 Budget   2016 -2017   |                                       | #DIV/0!     | r           |           | ı         | 3                 | Canal Street Streetscape  | 283  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   2017 Budget   2016   2016   2016   2016   2016   2017   | 1,755,000                             | 0.0%        | 2,500,000   | 745,000   | 170,000   | 2,500,000         | District Wide Capital Improvements  |      |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   2017 Budget   2016 12:26   City Council   Projected   Proposed   % Change   2017 Budget   2016   2016   Budget   2017 Budget   2016 Proposed   2016 Pr |                                       |             |             |           |           |                   | Non Operating Expenses  |      |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   2017 Budget   2016   2016   2016   2016   2016   2017   |                                       |             |             |           |           |                   | CONCROSS CONTRACTORS AND STORY CONTRACTORS AND DESCRIPTION AND DESCRIPTION OF | 280  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected Proposed % Change Varia   Adopted Budget   06/30/16   2016   Budget   2017 Bu   2016 - 2017   2016 - 2017   Budget   2017 Bu   2016 Proposed   2018   Projected   2018   Projected   2019   Proposed    | 231                                   | 334.8%      | 300         | 69        | 289       | 69                | Total Non Operating Revenue   | 279  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected Proposed % Change Varia   Adopted Budget   06/30/16   2016   Budget   2017 Budget   2016 - 2017   2016 - 2017   2016 Proposed   2016 Proposed   2017 Budget   2017 Budget   2018 - 2017   2016 Proposed   2018 - 2018   2018 - 2018   2018 - 2018   2018 - 2018   2018   2018 - 2018   2018   2018 - 2018   2018   2018 - 2018   2018 - 2018   2018 - 2018   2018 - 2018   2018   2018 - 2018   2018 - 2018   2018 - 2018   2018 - 2018   2018 - 2018   2018 - 2018   2018 - 2018   201 | 231                                   | 334.8%      | 300         | 69        | 289       | 69                | Interest on Bond Proceeds Invested  | 278  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016 Proposed   2016 Proposed   2017 Budget   2017 Budget   2016 Proposed   2016 Proposed   2016 Proposed   2016 Proposed   2017 Budget   2017 Budget   2016 Proposed   2016 Pro | ří<br>ra                              | #DIV/0I     | <b>I</b> V  | ı         | ř.        |                   | OCD Rand Deht Service Loan Praceeds   |      |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected Proposed % Change   Varia   Adopted Budget   06/30/16   2016   Budget   2017 Budget   2016 - 2017   2016 - 2017   2016 Proposed   Proposed   2017 Budget   2017 Budget   2018   201 |                                       |             |             |           |           |                   | Non Operating Revenues  |      |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected Proposed % Change Varia   9/19/2016 12:26   City Council   Projected Proposed % Change Varia   Adopted Budget   06/30/16   2016   Budget   2017 Budget   2016 - 2017   2016 - 2017   Net Operating Income (Loss)   1,067,489   4,268,534   1,093,335   591,068   -44.6%  |                                       |             |             |           |           |                   |   |      |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected Proposed % Change   Varia   9/19/2016 12:26   City Council   Projected Proposed % Change   2017 Budget   2016   2016   2016   2017   2016   2017   2016   2017   2016   2017   2016   2017   2016   2016   2017   2017   2016   2017   20 | (502,267)                             | -44.6%      | 591,068     | 1,093,335 | 4,268,534 | 1,067,489         | Net Operating Income (Loss)   |      |
| Downtown Development District  2017 Proposed Budget  (As of September 13, 2016)  9/19/2016 12:26 City Council Projected Proposed % Change  Adopted Budget 06/30/16 2016 Budget Budget  | 2016 Projected                        | 2016 - 2017 | 2017        | Actual    |           | 2016              | Description   | #    |
| evelopment District oposed Budget stember 13, 2016) City Council Projected Proposed % Change   | 2017 Budget to                        | Budget      | Budget      | 2016      |           | Adopted Budget    |   | Line |
|  | Variance                              | % Change    | Proposed    | Projected |           |                   | 9/19/2016 12:26   |      |
| Downtown Development District 2017 Proposed Budget   |                                       |             |             |           |           | ptember 13, 2016) | (As of Se   |      |
| Downtown Development District  |                                       |             |             |           |           | roposed Budget    | 2017 P  |      |
|  |                                       |             |             |           | strict    | Development Dis   | Downtown I  |      |

### Downtown Development District 2017 Budget Notes September 13, 2016

- Home for the Holidays at \$100,000 and Downtown NOLA Shopping Fest at DDD Events (Line 60) - Downtown NOLA Awards Luncheon at \$10,000, the
- 2 Whitney National Bank Money Market Account, Interest Earned (Line 65) -Bank Reserves Account. sources S generated from the For the 2016 budget, rates are projected to remain The interest revenue related to the DDD internal bank balances of the following accounts: and the Whitney National
- ယ Currently, the DDD is anticipating several banner participants for 2016 (Sugar When the system is not used by outside parties, the DDD will display general portion of the system (i.e., Canal Street, Loyola Avenue or Poydras Street). choose to utilize the entire system at one time, or they may utilize only a currently \$250 per application. dividend for Workers' Comp insurance is included. and Bayou Classic to name a few specific participants). Additionally, LWCC Bowl, French Quarter Festival, Jazz and Heritage Festival, Essence district Banner Deposits / Miscellaneous Revenue (Line 66) banners, such as Mardi Gras Participants of the banner banners and Banner deposits Holiday program may banners. Festival are

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4. DDD, Ad valorem Taxes, gross (Line 70) - Ad Valorem Taxes are reflected amount actually collected by the City of New Orleans on behalf of the before collection and assessor fees are withheld. The 2017 as tax the

- assumption of a 9.8% increase (the average annual increase 2011 2016). revenue projection is based on the projected 2016 tax collections with an
- 5 the City the Collection Fees & Assessors Fees (Line 71) - During the regular session of the 2005 state legislature, Act 254 was established to create a collection fee recipients prior to submitting these collections to the Board of Liquidation from Currently this fee is being passed through to the tax recipient bodies by the Assessors not more 2006 legislative session, Act 433 was amended to allow Orleans Parish Both fees collected on behalf of any tax recipient body. Additionally, during ф than 2% which the City of New Orleans will apply to all collect are withheld from the tax revenue collections a fee of not less than 2% of all taxes of the
- 9 cash Interest on Investments (Line 72) - All tax revenue collected by the City of BOL currently in the form of a Money Market Accounts. New Orleans on behalf of the DDD is held by the Board of Liquidation. Deposit. rebound the investments will resume in U.S. Treasury Bills and Certificates of to maximize acts as a treasury management organization and invests the DDD's the return on cash balances. These Should interest rates investments are The
- 7 Personnel Costs (Line 87) -The Public Space Operations Department is all wages and salaries are budgeted to allow for increases no greater than 3.0%, dependent on performance evaluations. comprised of two (2.0) Full-Time Equivalents (FTEs). For the 2017 Budget,
- 00 Enhanced City Services (Line 89) - Cost of a Sanitation Enforcement Ranger dedicated to Downtown with the ability to issue citations

- 9 Landscaping (Line 93) - The monthly contract amount of \$10,036 monthly. or dead landscaping throughout the District, it does not include planting in any There is \$25,000 included for plantings to allow for replacement of damaged
- 10. Sidewalk Tree Maintenance/Replacement (Line 95) A monthly contract damaged trees as necessary throughout the District. amount of \$20,000. An additional \$20,000 has been budgeted to replace
- 11. Trash Receptacles (Line 100) Refurbishment of approximately 50 trash receptacles
- 12. Banners (install/replaces) (Line 101) The system is made up of 437 poles. system is not in use by outside parties, the DDD will display general district Participants of banner program may choose to utilize the entire system at one broken banner poles Loyola Avenue, Poydras Street or Convention Center Blvd.). When the time, or they may utilize only a portion of the system (i.e., Canal Street, The cost budgeted is the switching out of the banners plus repair of
- 13. Holiday Lighting (Line 102) Labor costs for removal of 2016 holiday season purchase of decorations for new area and \$10,000 to purchase any any electrical system problems in the current area, along with \$25,000 for upgrades from Crozat Street to S. Claiborne Avenue and \$10,000 for repair of Claiborne Avenue at \$50,000; \$25,000 for Canal Street electrical system decorations at \$37,500 and installation of 2017 holiday decorations up to S. replacement decorations needed.
- 14. Sidewalk Improvements (Line 107) During 2017 the DDD will commit funds to the sidewalk improvements matching grant program to expedite genera

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investment made by the DDD and City a few years ago concentrate on repairs to Canal St. sidewalks to help preserve the major developers and investors seeking to do business in the City. of the DDD to improve the overall appearance and attractiveness to the incentive programs and efforts of the Economic Development Department sidewalk improvements throughout the District. This program will enhance Program to

- 15. Sidewalk Cleaning Contracted Services (Line 112) This is the cost of Block by Block for one year's cleaning of the sidewalks and under the expressway at \$114,205 per month.
- 16. Special Event Clean Up (Line 114) Through the year the DDD provides events events. The cost includes \$50,000 for contractors for Mardi Gras and \$57,000 purchase of disposable trash boxes and other supplies for use at special for other events (e.g., spring concert series, fall concert series, White Linen concentrated services to particular areas of the district affected by Downtown Night, Essence Fest, and Bayou Classic). Additionally there is \$4,000 for the
- 17. Truck, Storage, Other (Line 120) This line items includes various expenses: components: however the following is a summary of the more significant
- A: Fuel Gas for two vehicles
- special projects stakeholders, etc., to review monthly progress of street cleaning and Meals & Entertainment - Meetings monthly with contractors,
- Parking Two trucks at a total cost of \$350.00 per month
- Ш Cellular Telephones - Cost of service for DDD provided cell phones.

- lights/decorations, wayfinding signs and other public works items. Rent – storage cost of \$1300 per month for storage unit of holiday
- two new or relatively new trucks the repair expenses are not expected to increase. G: Repairs & Maintenance for DDD Trucks - Based on the fact there are This expense also includes washing.
- H: Registration and Travel for Staff Development at the IDA Conference
- 18. Personnel Costs (Line 134) The Public Safety Department is budgeted for treatment), evacuation of individuals with disabilities, managing/processing following type of work during emergencies: current hourly rate is \$13.00 or less and \$0.50 for Rangers whose current Rangers, we are proposing a one-time increase of \$0.75 for Rangers whose dependent wages and salaries are budgeted to allow for increases no greater than 3.0%, sixteen (16.0) FTEs for Public Safety Rangers. supplies or donations, traffic/crowd management, basic search and rescue Community Emergency Response Team training, preparing them for the at all times Rangers coverage is 12 hours per day, with a target of 7 Rangers on average distribution of on S performance greater emergency information to the public. than \$13.00, contingent upon receiving evaluations. medical intervention (triage or Additionally for Public For the 2017 Budget, all The targeted Safety FEMA
- 19. Public Safety Rangers general supplies for bicycle repairs, smart system to allow for real-time variety of expense types, but the most financially significant details include (Line 136) - The details of this line item include a

- reporting, staff development for necessary certifications, uniform expense and radios/cellular telephones expenses.
- 20. Police Detail Services (Line 139) The budget for 2017 represents the cost of development of a mobile workforce app for the NOPD Detail hour 4pm - 8am seven days a week. There is also money included for the Saturday and Sunday. by Pinnacle Security. The police detail is at a rate of \$32.38 per hour M-F normal police detail, mounted police and the private security detail provided 10pm, \$37.50 per hour M-F 10pm — 4am and all day Saturday and Mounted officers are at a rate of \$51.75 The private security detail is at a rate of \$32.75 per per hour on Friday,
- 21. Stakeholder Involvement (Line 144) The expense is for the sponsorship of Night personnel and stakeholders to strengthen the relations between them Additionally, we plan to host quarterly meet and greets for our Public Safety Out Against Crime, Stakeout for Justice and other activities.
- 22. Miscellaneous Public Safety (Line 145) The cost of monitoring the mobile quarterly meetings with security professionals crime/graffiti camera. Expenses for printing of Ranger cards and map, and
- 23. Homelessness Outreach (Line 149) The expenses for an outreach worker with the Travelers Aid Society to work with Rangers and NOPD on homelessness outreach through our CEA
- 24. Low anticipated funding not become available, for the last half of 2017. \$750,000 annually for operation of a Low Barrier Shelter, should other Barrier Shelter Operations (Line 150) Commitment to
- 25. Personnel Costs (Line 164) The Economic Development Department is staffed at a level of three (3.0) FTEs. For the 2017 Budget, all wages and

- on performance evaluations. salaries are budgeted to allow for increases no greater than 3.0%, dependent
- 26. Canal Street inventory is an emphasis, as well. determining the feasibility of adaptive re-use of underutilized building and and entertainment for and travel to targeted national and regional retailers property owners. Development (Line 166) - The costs of meetings with, meals Assisting property owners and developers ∃.
- 27. District-Wide Development (Line 167) The costs of meetings with, meals and property owners. Includes the costs for work on green space initiative and entertainment for and travel to targeted national and regional retailers and other projects
- 28. Research and Database Management (Line 169) Costs of the annual GIS Pedestrian traffic count included in 2017. art pedestrian traffic count and analysis system. Potential added locations for license, USA Info Business Database updates and an automated state-of-the
- 29. Administration elsewhere and for the Director's cell phone. professional organizations (i.e., ICSC, ULI, CDFA, etc.), for the hosting of of various stakeholders and business people at the and Meetings (Line 171) Costs 9 memberships DDD and Ξ.
- 30. Planning Initiatives (Line 173) Funds for developing several small area plans
- 31. Business sponsorship of and participation in various business retention opportunities. The partnering with other entities has allowed the DDD to more efficiently Retention œ Recruitment (Line 174) -Provides for increased

- Board directed initiatives on its own without partnerships leverage its resources with a greater impact than having proceeded on the
- 32. Façade Incentive (Line 175) Matching grants to support 6-7 projects
- 33. Personnel Costs (Line 187) The salaries are budgeted to allow for increases no greater than 3.0%, dependent staffed at three (3.0) FTEs for 2016. on performance evaluations. Communications Department will be For the 2017 Budget, all wages and
- 34. Holiday Event (Line 189) Expenses in this category are related to the Canal Saturday Street: Home for the Holiday's Program and the associated Downtown NOLA Riverwalk, the Shops at Canal Place and others. The activities include the Reindeer Run and Romp. Lighting Ceremony, Movies on the River, Krewe of Jingle Parade and the Shopping Spree in partnership with Harrah's, Outlets at the
- to promote the NOEW Arts-based Business Pitch. Annual Report presentation amount to \$32,000. \$5,000 has been budgeted Events (Line 190) - Funds budgeted for the Annual Awards Gala and
- 36. Sponsored Events (Line 191) \$25,000 has been allocated for sponsoring objectives Downtown events consistent with DDD's economic development and other
- 37. Digital Media (Line 193) This category is dedicated to the DDD website, smart-phone apps and measurement of communication efforts
- 38. Communications (Line 194) Print advertising for the District in local media outlets, the cost of promoting the panhandling initiative
- 39. Public Affairs (Line 197) Costs of meals, meetings, parking, cell phone and travel for the Director, who will be handling primarily intergovernmental affairs

- travel to the Washington Mardi Gras and assisting the Economic Development Department. Includes funds for
- 40. Personnel Costs (Line 211) The staffing for the Administration Department ζo performance evaluations. budgeted will be five CEO has been budgeted at approximately the same amount as in prior ð (5) FTEs. allow for increases For the 2017 Budget, all wages and salaries The supplemental compensation for the President no greater than 3.0%, dependent on are
- 41. Office Space (Line 229) The DDD's rental expense for 2017 includes the Place approximately \$550 per month in operating The DDD's lease within Place St. Charles building requires that the DDD pay for utilities directly. St. Charles Building office rent of \$11,714.00 per month, along with
- 42. Board Development (Line 235) The costs for two Board Retreats, 3-4 Board members attending IDA convention and related Board development
- 43. Organization Visitors Bureau and other organizations. International Black Chamber of Commerce, New Orleans Convention and Downtown Association, Fees/Dues (Line 255) the - The amount is for membership in Chamber of Commerce, Z.0
- 44. Staff Development/Conferences (Line 265) and travel include the President & Gras, staff attending the IDA Conference and related staff development. CEO attending the Washington Mardi The expenses for conferences
- 45. <u>Travel</u> (Line 266) See note #43
- 46. Uniforms and jackets for staff. (Line 267) - Represents the need to purchase new polo shirts/shirts

- 47. Net Operating additional sidewalk improvement grants funding. \$48,000 in sanitation expenses, \$62,500 in additional holiday decoration in police detail expenses, \$375,000 in low barrier shelter operating expenses, anticipated to be 65.04% of the amount budgeted for 2016 and 63.51% of the expenses projected actual for 2016. This is due in large part to increases of \$301,650 to cover Canal Street to S. Claiborne Avenue and \$40,000 in Income (Loss) (Line 274) – 2017 operating income S.
- 48. District Wide Capital Improvements (Line 282) We have budgeted \$850,000 development that the Board may decide to participate in during the year improvements to the wayfinding system, parts of which are 10+ years old. Duncan Plaza design and development, \$350,000 for the purchase of Big for planning design and construction of a Low Barrier Shelter, \$500,000 solar trash receptacles with recycling capacity, also budgeted \$500,000 to be available and \$300,000 for for any catalytic
- 49. Interest Expense payments have been based on amortization schedules provided by the Board obtained from the State post-Katrina. The 2015 budgeted amount reflects the annual interest expense for the Bond Payable and Tax Credit Bonds loan December and on the loan in January and July. Liquidation realized and reflects by refinancing the Debt Service (Line 290) - This line item reflects the payments on the DDD's Bonds in June and 2001 Series Bonds in 2012.
- 50. General Fund Cash Proceeds (Line 301) The DDD held \$5,248,639 in in 2016 would leave approximately \$4,874,469 available to invest or fund undesignated funds at the end of 2015. The projected utilization of \$374,170

operating \$2,519,822 in 2017 to fund the above listed District-Wide Developments shortfalls in future periods. We are projecting the use <u></u>

- 51. loan. installment to reduce the outstanding Bond Payable and Tax Credit Bonds with cash outlay for the loan in July and for the DDD's bonds in December. been based on the amortization schedules provided by the Board of Liquidation expense, Debt Service - Principal (Line 309) - While this line item is not actually an As with the interest expense above, the amount budgeted for 2016 has ≓ <u>s</u>: a cash requirement of the DDD. It reflects the principal
- 52. will make the following capital purchases: Capital Purchases (Line 310) - During 2017, it is anticipated that the DDD

Computer Equipment - \$7,500

Hardware for Police Detail Mobile Workforce App - \$5,000

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Contingency - \$2,500

| Downtown Development District  |                            |                    |                    |                   |            |                                    |                                       | 76  |
|--|----------------------------|--------------------|--------------------|-------------------|------------|------------------------------------|---------------------------------------|-----|
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016 Proposed   2016   2016   2016   2016   2016   2017   2016   20 |                            | 4.4%               | 7,501,060          | 7,292,831         | 6,930,098  | 7,187,555                          | Total Operating Revenue               | 75  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016 Proposed Budget   2016 Proposed Budget   2016 Proposed   % Change   Variance   % Change   % Change  |                            |                    |                    |                   |            |                                    |                                       | 74  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016   Projected   Proje | . 199,477                  | 9.8%               | 7,345,060          | 7,145,583         | 6,904,852  | 6,686,627                          | Total City Sources:                   | 73  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016   Proposed Budget   Projected   Proposed   W. Change   Variance   Adopted Budget   2016   Budget   2016   Budget   2017   2016 -  | 3,890                      | 181.7%             | 16,900             | 13,010            | 8,452      | 6,000                              | Interest on Investments               | 72  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2017   2016 -2017   2016 Proposed Budget   2017 Budget   2018 Budget   2 | (8,150)                    | 9.7%               | (305,340)          | (297,190)         | (287,349)  | (278,359)                          | Less: Collection Fees & Assessor Fees | 71  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   Molycolif   12.31   City Council   Projected   Proposed   % Change   Variance   Molycolif   2016   Molycolif   2016   Molycolif   2016   Molycolif   2016   Molycolif   2017   2016 - 2017   Molycolif   2016   Molycolif   2017   2016 - 2017   2016 Projected   Molycolif   M | 203,737                    | 9.7%               | 7,633,500          | 7,429,763         | 7,183,749  | 6,958,986                          | Advalorem Taxes (14.76 mills), gross  | 70  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   Moderating Revenues   Projected   Proposed   % Change   Variance   % Code Enforcement   DDD Internal Sources   1. DDD Internal Sources   |                            |                    |                    |                   |            |                                    | 2. City Sources                       | 39  |
| Downtown Development District  |                            |                    |                    |                   |            |                                    |                                       | 8   |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   Major   Majo | 8,752                      | -68.9%             | 156,000            | 147,248           | 25,246     | 500,928                            | Total Admin Sources:                  | 67  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   % Change   % Change   Variance   % Change   % Change   Variance   % Change   % Change   Variance   % Change   % Change   Variance   % Change    | (5,243)                    | 25.0%              | 18,000             | 23,243            | 20,323     | 14,400                             | Banner Deposits Earned / Misc         | 66  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   V | 43                         | 0.0%               | 3,000              | 2,957             | 1,455      | 3,000                              | Interest Earned                       | 65  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   Variance   Warden   Warde |                            | -100.0%            |                    |                   | 1          | 125,000                            | Sponsorships/Donations/Grants         | 54  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance    |                            | -100.0%            | 310                | 1                 | 3,420      | 222,528                            | External Ranger Funding               | 53  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   % Change   % Change   Variance   % Change   Variance   % Change   % Change   Variance   % Change   % Change   % Change   Variance   % Change   % Change   Variance   % Change   % Change   % Change   Variance   % Change   % Change   % Change   Variance   % Change    |                            | #DIV/0!            | 310                | •                 | 1          | •                                  | State Funding                         | 62  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   Variance   Projected   Proposed   % Change   Variance   Projected   Proposed   % Change   Variance   2016   Budget   2017   Budget   2017   Budget   2017   Budget   Projected   Proposed   Projected   Budget   2017   Budget   Projected   Budget   Projected   Budget   2017   Budget   Projected   Projected   Proposed   Projected   Projected  | 1                          | #DIV/0!            | (310               |                   | •          | 1                                  | Federal Funding                       | 61  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   % Change   Variance   % Change   2017 Budget   2016 Budget   2017 Budget   2016 Projected   Proposed   % Change   2017 Budget   2016 Budget   2017 Budget   2016 Projected   % Change   2016 Projected   % Change   2016 Projected   % Change   2016 Projected   % Change   %  | 13,952                     | -0.7%              | 135,000            | 121,048           | 48         | 136,000                            | DDD Events                            | 60  |
| Downtown Development District  2017 Proposed Budget  (As of September 13, 2016)  (As of September 13, 2016)  9/19/2016 12:31 City Council Projected Proposed % Change Adopted Budget 06/30/16 2016 Budget Budget  Description 2016 YTD Actual Actual 2017 2016 - 2017  Operating Revenues  1. DDD Internal Sources   | •                          | #DIV/0!            | ı                  | •                 |            | •                                  | Code Enforcement                      | 59  |
| Downtown Development District  2017 Proposed Budget  (As of September 13, 2016)  9/19/2016 12:31 City Council Projected Proposed % Change  Adopted Budget 06/30/16 2016 Budget Budget  Description 2016 YTD Actual Actual 2017 2016 - 2017  Operating Revenues   |                            |                    |                    |                   |            |                                    | 1. DDD Internal Sources               | 88  |
| Downtown Development District  2017 Proposed Budget  (As of September 13, 2016)  9/19/2016 12:31 City Council Projected Proposed % Change Adopted Budget 06/30/16 2016 Budget Budget  Description 2016 YTD Actual Actual 2017 2016 - 2017  |                            |                    |                    |                   |            |                                    | Operating Revenues                    |     |
| Downtown Development District  2017 Proposed Budget  (As of September 13, 2016)  9/19/2016 12:31 City Council Projected Proposed % Change  Adopted Budget 06/30/16 2016 Budget Budget  | 2016 Projected             | 2016 - 2017        | 2017               | Actual            | YTD Actual | 2016                               | Description                           | #   |
|  | Variance<br>2017 Budget to | % Change<br>Budget | Proposed<br>Budget | Projected<br>2016 | 06/30/16   | City Council<br>Adopted Budget     | 9/19/2016 12:31                       | ine |
| Downtown Development District  |                            |                    |                    |                   |            | oposed Budget<br>ptember 13, 2016) | 2017 P<br>(As of So                   |     |
|  |                            |                    |                    |                   | strict     | Development Di                     | Downtown I                            |     |

### Revenue

would be available. booklet. They were unable to give us an approximate date as to when it Department of Finance, Bureau of the Treasury upon the printing of this The following items were not available from the City of New Orleans,

the 2017 budget book. is received it will be forwarded to the members of the Board and placed into The DDD staff will continue to pursue this information from the City. As it

- Preliminary City Report Advalorem Tax Calculation
- 2. 2017 Real Estate Tax Letter
- 3. Recapitulation of 2017 Real Estate Billing
- Outstanding Taxes Levied

### PUBLIC SPACE ACCOMPLISHMENTS 2016

Clean Team statistics reveal reductions in six out of seven CQI categories including 3.7% decline in the amount of litter and 2% decline in the number of cigarette butts over the same period last year.

Provided over 5,000 additional clean team man-hours for cleaning during special events like New Year's/Sugar Bowl, Mardi Gras, FQF/Jazz Fest, IPW Convention, Essence Fest, etc.

Expanded the DDD clean program to include daily litter abatement under the Calliope & Claiborne Ave expressways.

Partnered with the Regional Planning Commission to develop an updated master plan for a Downtown Wayfinding system. Results of the study may be used to develop a framework for Wayfinding throughout the City.





### **PUBLIC SPACE ACCOMPLISHMENTS 2016**

Partnered with the City of New Orleans to fund the design of the Andrew Higgins Corridor Streetscape project.

Partnered with the City of New Orleans to co-sponsor the Downtown Traffic & Curb Use Study. Participating in ongoing project management committee meetings.

Refurbished 55 trash receptacles and redeployed throughout the DDD.

Planted 23 new trees throughout Downtown.





### **PUBLIC SPACE OPERATIONS OBJECTIVES 2017**

Achieve reductions in all seven CQI categories from the previous year.

Provide funding and support to the City for hiring one full-time Sanitation Ranger with enforcement authority to address sanitation complaints and violations in the Downtown area.

Deploy 50 additional Big Belly trash units in the Downtown area in partnership with the City. Refurbish 50 existing trash receptacles.

Expand holiday lighting and decorations to include upper Canal St from Basin St to Claiborne Ave.

Work collaboratively with the City of New Orleans to complete Canal St sidewalk repairs.

Complete the design phase of the Andrew Higgins Streetscape project to improve sidewalks, landscaping, and lighting along Andrew Higgins Drive from Magazine St to Convention Center Blvd.





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### **PUBLIC SPACE OPERATIONS OBJECTIVES 2017**

Initiate the design development and community outreach for the redevelopment of Duncan Plaza.

Plant 20 to 30 replacement trees on Downtown sidewalks.





| 123                           | 121     | 120                     | 118           | 1117      | 116            | 115        | 14                       | 13 15                            | 113                 | 110                    | 109     | 108                | 107                     | 106                                 | 105            | 101 | 103     | 102                | 101                         | 100                 | 90                                  | 97      | 96                 | 2 95                            | 94             | 93            | 92                    | 91 | 90      | 89                     | <b>&amp;</b> :  | 87      | × 2              | 2 4       | 83                   | 82                                      | 3 2           | 80              | 79                   | 78                         | *              | Line           |                       |   |   |          |
|-------------------------------|---------|-------------------------|---------------|-----------|----------------|------------|--------------------------|----------------------------------|---------------------|------------------------|---------|--------------------|-------------------------|-------------------------------------|----------------|-----|---------|--------------------|-----------------------------|---------------------|-------------------------------------|---------|--------------------|---------------------------------|----------------|---------------|-----------------------|----|---------|------------------------|---|---------|------------------|-----------|----------------------|---|---------------|-----------------|----------------------|----------------------------|----------------|----------------|-----------------------|---|---|----------|
| Total Public Space Operations | Total   | - Truck, Storage, Other | Miscellaneous | Total     | - Summer Youth | - Grafitti | - Special Event Clean-up | - Wayfinding Signage Maintenance | - Sidewalk Cleaning | Cleaning & Maintenance | TOIGH   | - Larayette Square | - Sidewalk Improvements | - Museum Streetscape Payment to CNO | Infrastructure |     | Total   | - Holiday Lighting | - Banners (install/replace) | - Trash Recentacles | Street Furnishings & Resutification | Total   | - Omer Beaumcation | - Sidewalk Tree Maint/Replacemt | - Weed Control | - Landscaping | Landscape Maintenance |    | Total   | Enhanced City Services |   | Total   | Temporary I abor | Redrement | Workers Compensation | IIIsmance                               | Payroll Taxes | Salanes & Wages | Personnel Costs (05) | 3. Public Space Operations | Description    |                | 9/19/2016 12:31       | Z017  | 7017<br>WOULD AND A STATE OF THE S | Dawntown |
| 2,332,774                     | 39,824  | 39,824                  |               | 1,469,060 |                | 12,000     | 100.000                  |                                  | 1 357 060           |                        | 000,000 | ,                  | 60,000                  |                                     |                |     | 119,550 | 95,000             | 16.300                      | 8.250               |                                     | 405,432 | 1                  | 260,000                         |                | 145,432       |                       |    |         | 1                      | CONTRACTOR OF THE PROPERTY OF | 238,908 | 1,800            | 701,11    | 3,328                | 2 | 14,558        | 164,964         | 120 121              |                            | 2016           |                | 16 12:31 City Council | 2017 Proposed Budget<br>As of September 13, 2016) | 2017 Burney Burdent   | T1       |
| 1,012,928                     | 15,898  | 15,898                  |               | 639,697   | ı              | 2,034      | 69.218                   | ,                                | 568 445             |                        | 40,000  | 10000              | 40,000                  |                                     |                |     | 42,037  | 39.202             | 2.835                       | ı.                  |                                     | 163,696 | 200                | 000,001                         |                | 63,408        |                       |    | -       |                        | 1   | 111,600 | , 000            | 2,000     | 1,044                | 0,/24                                   | 6,8/2         | 00,370          | 00 270               |                            | -              | 06/30/16       |                       |   | SILICI  |          |
| 2,362,848                     | 38,692  | 38,692                  |               | 1,485,103 |                | 10,000     | 99,343                   | ,                                | 1 375 760           |                        | 93,773  | 277 50             | 93,773                  | ,                                   |                | ,   | 111,860 | 91,702             | 12.658                      | 7.500               |                                     | 404,698 | 500                | 264,000                         |                | 140,198       |                       |    |         | 1                      |   | 228,720 | 1,000            | 10,164    | 3,291                | 2 201                                   | 13,651        | 102,300         | 107 266              |                            | Actual         | 2016           | Projected             |   |   |          |
| 2,528,300                     | 32,624  | 32,624                  |               | 1,524,660 |                | ı.         | 111,000                  | .,                               | 1 413 660           |                        | 100,000 | 100,000            | 100,000                 |                                     |                |     | 180,750 | 157.500            | 6,000                       | 17.250              |                                     | 405,432 |                    | 260,000                         |                | 145,432       |                       |    | 48,000  | 48,000                 |   | 236,834 |                  | 1,270     | 3,042                | 475,01                                  | 14,360        | 107,030         | 107 020              |                            | 2017           | Budget         | Proposed              |   |   |          |
| 8.4%                          | -18.1%  | -18.1%                  |               | 3.8%      | #DIV/0!        | -100.0%    | 11.0%                    | #DIV/0!                          | 4 7%                |                        | 00.770  | #DIV/0!            | 66.7%                   | #DIV/0!                             |                |     | 51.2%   | 65.8%              | -63.2%                      | 109.1%              |                                     | 0.0%    | #DIV/0!            | #DIV/01                         | #DIV/0!        | 0.0%          |                       |    | #DIV/0! | #DIV/0!                | 1   | -0.9%   | #DIV/01          | 0.00%     | -8.6%                | -21.070                                 | 21.6%         | 1.0%            | 1 69/                |                            | 2016 - 2017    | Budget         | % Change              |   |   |          |
| 165,452                       | (6,068) | (6,068)                 | ş-            | 39,557    |                | (10,000)   | 11.657                   | -                                | 37 900              |                        | 0,22,0  | -                  | 6,225                   |                                     |                | 3   | 68,890  | 65.798             | (6.658)                     | 9 750               |                                     | 734     | (300)              | (4,000)                         |                | 5,234         | 10                    |    | 48,000  | 48,000                 | -   | 8.114   |                  | . 1,108   | (249)                | 6/6                                     | 976           | 3,472           | 5 470                |                            | 2016 Projected | 2017 Budget to | Variance              |   |   |          |

### **PUBLIC SAFETY ACCOMPLISHMENTS 2016**

Expanded the DDD's public safety program to include private security patrols in the evening and overnight hours to complement DDD Public Safety Ranger and Police detail patrols.

Partnered with the New Orleans Police & Justice Foundation to provide funding for the SafeCams program for the installation of security cameras in crime hotspots Downtown.

Purchased additional police vehicle for exclusive use Downtown.

Worked with NOPD to install permanent Camera and increase patrols in the are of Canal St. and S. Rampart St., in response to elevated activity in the high traffic area.





### **PUBLIC SAFETY OBJECTIVES 2017**

Fully integrate private security patrols into the DDD's public safety program.

Evaluate reporting requirements and monthly benchmarks to gauge performance of the patrol service.

Implement a mobile workforce management system for use by DDD Rangers to input daily work activities and improve reporting and productivity.

Host quarterly meetings with Downtown residents to share public safety concerns and crime stats.

Increase the # of detail officers who are Segway or Scooter certified.

In partnership with the City and Travelers Aid Society, make 1200 homeless contacts with 24 "housings" in 2017.





### **PUBLIC SAFETY OBJECTIVES 2017**

Work with City officials and others on a plan to address high risk individuals that pose an immediate threat to public safety.

In partnership with the City and Homeless Continuum of Care, launch a panhandling awareness campaign to encourage donors to find a "better way to give" than simply giving money to individuals on the streets.

Partner with the City and other service providers to develop and commence operations of a low barrier homeless shelter.

Assist the NOPJF in increasing SafeCams registrations of private video cameras by 10%.





|                | 10.7 CO     | 2 105 796 | 1,534,228 | 698,801     | 1,466,560                  |                              | Total Public Safety                                | 152<br>153 |
|----------------|-------------|-----------|-----------|-------------|----------------------------|------------------------------|--|------------|
|                | 764.3%      | 423,500   | 37,063    | 12,563      | 49,000                     |                              | Total  | 151        |
|                | #DIV/0!     | 375,000   | ,         | 1           |                            |                              | <ul> <li>Low Barrier Shelter Operations</li> </ul> | 150        |
|                | -1.0%       | 48,500    | 37,063    | 12,563      | 49,000                     |                              | - Outreach Services                                | 149        |
|                |             |           |           |             |                            |                              | Homelessness Services                              | 148        |
|                | 1           |           | 201100    | 1,000       | 50,000                     |                              |  | 147        |
|                | -62.8%      | 14.250    | 38,439    | 2.389       | 38.300                     |                              | Total  | 146        |
|                | -72.0%      | 7,400     | 26,619    | 1,569       | 26,400                     |                              | <ul> <li>Miscellaneous</li> </ul>                  | 145        |
|                | -40.9%      | 6,850     | 11,820    | 820         | 11,600                     |                              | <ul> <li>Stakeholder Involvement</li> </ul>        | 144        |
|                | -100.0%     | 1         | 4         | 1           | 300                        |                              | <ul> <li>Code Enforcement</li> </ul>               | 143        |
|                |             |           |           |             |                            |                              | Other Public Safety                                | 142        |
|                |             |           |           |             |                            |                              |  | 141        |
|                | 47.7%       | 933,600   | 745,287   | 387,702     | 631,954                    |                              | Total  | 140        |
|                | 47.7%       | 933,600   | 745,287   | 387,702     | 631,954                    |                              | <ul> <li>Police Detail Services</li> </ul>         | 139        |
|                |             |           |           |             |                            |                              | Enhanced Police Services                           | 138        |
|                |             |           |           |             |                            |                              |  | 137        |
|                | 11.5%       | 22,300    | 20,152    | 7,722       | 20,000                     |                              | Public Safety Rangers                              | 136        |
|                |             |           |           |             |                            |                              |  | 135        |
|                | -2.1%       | 712,146   | 693,287   | 288,425     | 727,306                    |                              | Total  | 134        |
|                | -100.0%     | ï         |           | 1           | 1,200                      |                              | Fitness Center                                     | 133        |
|                | -65.0%      | 4,200     | 3,575     | 1,553       | 12,000                     |                              | Parking  | 132        |
|                | -24.7%      | 17,564    | 6,238     | 2,928       | 23,336                     |                              | Retirement   | 131        |
|                | 738.5%      | 23,444    | 22,669    | 9,758       | 2,796                      |                              | Workers' Compensation                              | 130        |
|                | 49.4%       | 88,500    | 87,125    | 43,191      | 59,244                     |                              | Insurance  | 129        |
|                | -8.0%       | 41,602    | 48,516    | 19,300      | 45,226                     |                              | Payroll Taxes                                      | 128        |
|                | -8.0%       | 536,836   | 525,164   | 211,695     | 583,504                    |                              | Salaries & Wages                                   | 127        |
|                |             |           |           |             |                            |                              | Personnel Costs (05)                               | 126        |
| ZOLO Frojected | 7010 - 2017 | /107      | Actual    | I LD Actual | 9107                       |                              | A Public Safety                                    | - #        |
| 2017 Budget to | Budget      | Budget    | 2016      | 06/30/16    | dget                       |                              | Documention  | Line       |
| Variance       | % Change    | Proposed  | Projected | 0/10/11/    | City Council               | 9/19/2016 12:31 City Council |  |            |
|                |             |           |           |             | (As of September 13, 2016) | (As of Se                    |  |            |
|                |             |           |           |             | מבוים דיים דיים            | 2017 0                       |  |            |

### **ECONOMIC DEVELOPMENT ACCOMPLISHMENTS 2016**

Attracted two new high profile retail tenants to Canal Street (True Religion and Fogo de Chao) and saw a third under construction at the Riverwalk (Nordstrom Rack).

Three façade grants, including an enhanced grant for Eagle Saloon, completed and a fourth in the pipeline.

Draft CEA with City and preliminary design work for Low Barrier Shelter.

Update of Historic District Height Study in progress.

Factor's Row and NOPSI Buildings redeveloped or in process of redeveloping to address major blight influence.

Made presentations at ICSC and other points to potential developers and users for vacant second floor space at Harrah's.

Sponsored signature DDD Arts-Based Business Challenge during NOEW.





### **ECONOMIC DEVELOPMENT ACCOMPLISHMENTS 2016**

Co-sponsored SXSW and Collision Conference events along with NOLABA and GNO, Inc. to promote Industries of the Mind recruitment for Downtown.

Published appropriate economic metrics, such as new real estate investment, Cultural District statistics, residential growth, rental and occupancy rates, office rental and occupancy rates, pedestrian traffic counts, etc.

Maintained ongoing outreach calling program to existing retailers and industries of the mind, reporting over 180 calls year to date.





### **ECONOMIC DEVELOPMENT OBJECTIVES 2017**

Facilitate the project to consolidate small buildings in 800 block of Canal Street to redevelop second floor spaces for residential use. Begin similar project in concert with property owners in 1000 block.

Continue regular calling program to existing retailers and Industries of the Mind businesses within Downtown to express appreciation for what they do and to solicit their suggestions on what would make the District better, documenting results and follow up.

Sponsor or cosponsor programs and events such as; DDD/Launchpad Collision Conference, Culture-Up, NOEW, Idea Village, to sustain and initiate new efforts, directly and in collaboration with others (such as GNO, Inc., NOLABA, LED) to attract digital media, film, music and other creative businesses and entrepreneurs to the District.

Administer Façade Improvement Program to revitalize historic storefronts in the District.





### **ECONOMIC DEVELOPMENT OBJECTIVES 2017**

Publish improved Economic Activity metrics such as economic investment (development), cultural district statistics, jobs, rental and occupancy rates, residential growth, etc.

Develop strategy and methodology for DDD to aggressively address major blighting influence properties in the District, including direct investment possibilities, where warranted and appropriate. (Examples include: Loew's State Theater, Plaza Tower, etc.).





|   | 54,954                     | 8.4%               | 660,826            | 605,872           | 204,474    | 609,440                              | <b>Total Economic Development</b>             | 176  |
|---|----------------------------|--------------------|--------------------|-------------------|------------|--------------------------------------|---|------|
| ı |                            | 0.0%               | 120,000            | 120,000           |            | 120,000                              | Façade Incentive                              | 175  |
|   | 29,422                     | 44.2%              | 115,500            | 86,078            | 39,358     | 80,100                               | Business Retention & Recruitment              | 174  |
|   | 542                        | -4.4%              | 25,800             | 25,258            | 6,058      | 27,000                               | Planning Initiatives                          | 173  |
|   |                            | #DIV/0!            |                    | 1                 | ,          | 3                                    | Presentations & Marketing                     | 172  |
|   | 5,654                      | 48.3%              | 18,060             | 12,406            | 5,417      | 12,180                               | Administration/Meetings                       | 171  |
|   | •                          | #DIV/0!            | 3                  | ,                 | )<br>)•    | a.                                   | Supportive Housing                            | 170  |
|   | 6,000                      | 38.5%              | 21,600             | 15,600            | 1,200      | 15,600                               | Research & Database Management                | 169  |
|   |                            | #DIV/0!            |                    | 9                 |            | 9                                    | Medical Complex Development                   | 168  |
|   | 2,652                      | 9.0%               | 36,240             | 33,588            | 3,204      | 33,240                               | District Wide Development                     | 167  |
|   | 973                        | 5.7%               | 16,800             | 15,827            | 4,265      | 15,900                               | Canal Street Development                      | 166  |
|   | 6<br>1<br>12:8             |                    |                    | ,                 |            |                                      |   | 165  |
|   | 9,711                      | 0.5%               | 306,826            | 297,115           | 144,972    | 305,420                              | Total   | 164  |
|   |                            | #DIV/0!            |                    | i                 | i.         |                                      | Temporary Labor                               | 163  |
|   | Ť                          | 0.0%               | 2,700              | 2,700             | 1,350      | 2,700                                | Parking                                       | 162  |
|   | 430                        | 1.9%               | 14,718             | 14,288            | 7,144      | 14,442                               | Retirement                                    | 161  |
| _ | (13)                       | -1.9%              | 728                | 741               | 370        | 742                                  | Workers' Compensation                         | 160  |
|   | 1,152                      | -13.9%             | 24,300             | 23,148            | 11,574     | 28,212                               | Insurance                                     | 159  |
|   | 992                        | 2.0%               | 19,018             | 18,026            | 9,093      | 18,654                               | Payroll Taxes                                 | 158  |
|   | 7,150                      | 1.9%               | 245,362            | 238,212           | 115,441    | 240,670                              | Salaries & Wages                              | 157  |
|   |                            |                    |                    |                   |            |                                      | Personnel Costs (05)                          | 156  |
|   |                            |                    |                    |                   |            |                                      | 5. Economic Development & Planning            | 155  |
|   | 2016 Projected             | 2016 - 2017        | 2017               | Actual            | YTD Actual | 2016                                 | Description                                   | #    |
|   | Variance<br>2017 Budget to | % Change<br>Budget | Proposed<br>Budget | Projected<br>2016 | 06/30/16   | City Council Adopted Budget 06/30/16 | 9/19/2016 12:31 City Council<br>Adopted Budge | Line |
|   |                            |                    |                    |                   |            | (As of September 13, 2016)           | (As of Sep                                    |      |
|   |                            |                    |                    |                   | Strict     | 2017 Proposed Budget                 | Jowntown J                                    |      |
|   |                            |                    |                    |                   |            |                                      |   |      |

### **COMMUNICATIONS ACCOMPLISHMENTS 2016**

Publicized DDD and Downtown NOLA success stories.

Implemented a social media plan and increased followers by more than 30%

Increased the number of email subscribers by 20%

Launched #DowntownNOLA Instagram contest and exhibit

Produced updated DDD brochure

Launched Downtown NOLA radio segment

Developed Panhandling Public Awareness Campaign

Conducted 2016 stakeholder/market research study

Continued to work with MuroMedia in promoting Downtown NOLA page in monthly New Orleans Living Magazine

Launched redesigned and upgraded DDD Mobile App





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### **COMMUNICATIONS ACCOMPLISHMENTS 2016**

Planned, produced and promoted the newly formatted 5<sup>th</sup> Annual Downtown NOLA Awards, honoring 5 stakeholders with nearly 250 attendees

Produced 5 new videos with testimonials

Produced an updated compilation video

Produced an updated library of Downtown images

Partnered with Greater New Orleans Community Data Center to produce updated Downtown Data

Planned, produced and promoted the Annual Canal Street: Home for the Holidays including the Lighting Ceremony, 3 Movies on the Mississippi, Krewe of Jingle Parade and Reindeer Run & Romp

Secured sponsorships for Holiday events





### **COMMUNICATIONS ACCOMPLISHMENTS 2016**

Planned, produced and promoted Downtown NOLA Saturday Shopping Spree

In conjunction with Economic Development and Idea Village, planned, produced and promoted the DDD's 4<sup>th</sup> Arts-Based Business Pitch held during New Orleans Entrepreneur Week

In conjunction with Economic Development and Operations, planned, produced and promoted the DDD's 3<sup>rd</sup> PARK(ing) Day

Sponsored and/or provided marketing support for 10 Downtown events





### **PUBLIC AFFAIRS ACCOMPLISHMENTS 2016**

Historic Tax Credit legislation was protected during the regular session and both special sessions of the legislature.

A site for a 100 bed, Low Barrier Shelter, has been identified, CEA between the City and DDD to build and operate the facility has been proposed, and initial design schematics are completed.

A site for a pocket park has been selected, and the DDD, Domain, ASLA, and International High School are moving forward with design.

Stakeholders including Safety and Permits, Fire Department, and City Councilmembers are actively engaged in Canal Street upper floor redevelopment strategy.





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### **PUBLIC AFFAIRS ACCOMPLISHMENTS 2016**

DDD hosted Stakeholder meeting to determine what meaningful changes were necessary as part of Master Plan review process.

City of New Orleans issued RFP for bike-share and a firm was selected to begin operations. Ride-share, including Uber X and Lyft, is operational in the market.





Mission: Publicize and promote DDD and Downtown NOLA successes and priorities and capture data on media and public outreach.

### Messages

Downtown New Orleans has established itself as the epicenter of innovation and creativity, making it a sought out destination for *Industries of the Mind* entrepreneurs, businesses and individuals in those fields – BioInnovation & Health Services, Creative Digital Media and Arts-Based Businesses. The DDD along with its Downtown partners continues to work to build and support a creative economy Downtown.

Economic development and quality of life are key elements to a prosperous New Orleans and Downtown New Orleans continues to shine as one of the city's crowning jewels with more and more people choosing to work, eat, play and live Downtown.

For over 40 years the DDD has been proud to be part of the prosperous development of Downtown New Orleans. We look forward to our continued work with our Downtown partners as we maintain our efforts to keep driving and maintaining the successful development of Downtown





General Outreach/Engagement

Work with Downtown retail partners to increase shopping during off-peak seasons

Work with Public Affairs to develop and implement a communications strategy to promote DDD's 2017 policy and initiatives

Work with DDD departments and City Officials to promote the development of the Low Barrier Shelter

Work with DDD departments and City Officials to promote the redevelopment of Duncan Plaza

Develop, implement and promote the Panhandling Public Awareness Campaign

DDD partners include City officials, service providers, community organizations, et al

Encourage aid to effect positive outcomes for those in need





Plan, execute and promote the 6th Annual Downtown NOLA Awards

Fine tune the new process and program of the awards

Target audience attendance of 250

Increase and promote positive achievements and actions by Downtown stakeholders

Select a keynote speaker to advocate key DDD initiatives

Plan, execute and promote the 2017 Annual Canal Street: Home for the Holidays events – Canal Street Lighting Ceremony, Holiday Parade, Movies on the Mississippi and Reindeer Run & Romp

Follow with survey to stakeholders to measure impact

Highlight the richness and nostalgia of the Downtown holiday experience





Plan, execute and promote Downtown NOLA Saturday Shopping Spree

Engage consumers in the Downtown shopping experience

Spotlight Downtown retailers

Work with Economic Development to plan, execute and promote the 5<sup>th</sup> Annual Arts-Based Business Pitch Challenge

Increase number of applicants by 10%





## down town in ola, com

#### **COMMUNICATIONS OBJECTIVES 2017**

#### Digital Media

Increase social media channels followers by 20%

Provide tweeting from key DDD and Downtown events

Provide tweets regarding Downtown development projects

Provide Instagram postings of key Downtown images

DDD videos/images

Produce an updated Downtown NOLA compilation video

Update testimonials of stakeholders

Continue to implement and improve the promotional strategy for DDD videos





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#### **COMMUNICATIONS OBJECTIVES 2017**

DDD Website and Smartphone Application

Continue to improve DDD Search Engine Optimization and increase the visibility of DDD website in search engine results

Continue to establish DDD's website as a key resource center for Downtown

Increase the number of App subscribers by 10%





#### **Planning and Zoning**

Engage downtown stakeholders to identify beneficial changes to Master Plan and provide input to City Planning Commission as part of plan review

Ensure the City Planning Commission and City Council follow provisions within the Comprehensive Zoning Ordinance relative to Downtown use and height restrictions

Work with DPW and City of New Orleans on completing Downtown curb use and traffic study and implementing recommendations

Provide continued support for pedestrian and bicycle friendly upgrades to downtown infrastructure

Support efforts by Planning Commission, City Council and the Administration to encourage affordable housing Downtown

Engage Community in Duncan Plaza redesign





#### **Provide Support to Economic Development Team**

Establish and work with a consortium of downtown stakeholders to establish and support early childhood education facilities within the DDD

Canal Street Transit Terminal

Upper Canal redevelopment

Charity Hospital re-use

Work with City of New Orleans to enact public policy relative to creating progressive and innovative transportation options like car share and bike share





#### **Provide Support to Operations Team**

- Open a fully funded low barrier homeless shelter within walking distance of Downtown
- Work with stakeholders to program and fund sobering and detox beds
- Support the Downtown Parks and Open Space Master Plan
- Work with stakeholders to identify a location and build a children's playground within the DDD
- Work with City Council to enact policy designed to regulate public feedings and maintain public health standards
- Ensure enforcement of laws relative to safe and proper operation of bicycles, vehicles, and delivery trucks Downtown
- Support outreach and education efforts to increase safety and awareness between pedestrians, cyclist, and drivers
- Engage stakeholders to solicit funding for construction and operations of Phase I Duncan Plaza redesign



#### **Provide Support to Communications Team**

Support City and stakeholder efforts to make Downtown more welcoming to international visitors through language in branding and signage

Support efforts to create alternative giving campaign to discourage panhandling

#### Legislative Agenda – State and Federal

Protect the Historic and other important downtown tax credits and incentives from reduction or other detrimental changes

Provide continued support for programs and funds relative to TIFIA and other Federal transportation infrastructure programs

Work with BioInnovation Center and health science organizations for continued support of the BioMedical District

Work with EDO partner organizations to secure funding and implement strategy for workforce development within the BioInnovation and health science industries





Relationship Building – City - create or strengthen relationships to develop support for important downtown initiatives with entities such as

Mayor's Office
City Council
City Planning Commission
New Orleans Building Corporation
Historic Districts Landmarks Commission
New Orleans Redevelopment Authority

Relationship Building – State - create or strengthen relationships to develop support for important downtown initiatives with entities such as

Louisiana Department of Economic Development (LED)
Louisiana Board of Commerce and Industry
University Medical Center
Health Education Authority of Louisiana
Orleans Parish Legislative Delegation
DDD/DDA in Shreveport, Lafayette, and Baton Rouge





Relationship Building – Private/Non Profit - create or strengthen relationships to develop support for important downtown initiatives with entities such as

NOLA Business Alliance
New Orleans Chamber of Commerce
Hispanic Chamber of Commerce
Black Chamber of Commerce
Greater New Orleans Inc.
Convention & Visitors Bureau
New Orleans Tourism Marketing Corporation
French Quarter Management District
Downtown Neighborhood Associations





| Downtown Development District   Case   Color Proposed Budget   Case   City Cannel   Proposed   Pr | (117,428)      | -14.4%      | 591,009  | 708,437   | 275,815    | 690,541           |                 | Total Communications  | 198  |
|--|----------------|-------------|----------|-----------|------------|-------------------|-----------------|-----------------------|------|
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Frojected   Proposed   P | (2,138)        | 0.0%        | 15,080   | 17,218    | 5,360      | 15,080            |                 | Public Affairs        | 197  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   As of September 13, 2016   Projected   Proposed   P | (42,650)       | -100.0%     | •        | 42,650    | 42,150     | 41,200            |                 | Research              | 196  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Varian   (As of September 13, 2016)   Projected   Proposed   % Change   Varian   Adopted Budget   06/30/16   2016   Budget   2017   2016 - 2017   20 | 153            | -35.0%      | 4,268    | 4,115     | 431        | 6,568             |                 | Miscellaneous         | 195  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Varian   (As of September 13, 2016)   Projected   Proposed   % Change   Varian   Adopted Budget   06/30/16   2016   Budget   Budget   2017   2016 - 2017   2016 - 2017   Budget   Description   2016   YTD Actual   Actual   2017   2016 - 2017   2016 | (38,883)       | -45.4%      | 47,400   | 86,283    | 50,484     | 86,872            |                 | Communications        | 194  |
| Downtown Development District   C2017 Proposed Budget   C4017 Proposed Budget   C48 of September 13, 2016   Projected   Proposed   % Change   Varian   C48 of September 13, 2016   Projected   Proposed   % Change   Varian   C48 of September 13, 2016   Projected   Proposed   % Change   Varian   C48 of September 13, 2016   Projected   Proposed   % Change   Varian   C48 of September 13, 2016   Projected   Proposed   % Change   Varian   C48 of September 13, 2016   Projected   Proposed   % Change   Varian   C48 of September   | 409            | 17.1%       | 28,800   | 28,391    | 13,601     | 24,600            |                 | Digital Media         | 193  |
| Downtown Development District   C2017 Proposed Budget   C48 of September 13, 2016   Projected   Proposed   % Change   Varian   C18   | 9              | #DIV/0!     | ì        | ,         | ,          | ,                 |                 | Donor Relations       | 192  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   2016   2016   2016   2016   2016   2016   2016   2016   2016   2017 | 19             | 66.7%       | 25,000   | 24,981    | 12,521     | 15,000            |                 | Sponsored Events      | 191  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Varian   (As of September 13, 2016)   Projected   Proposed   % Change   Varian   Adopted Budget   06/30/16   2016   Budget   Budget   2017   2016 -  | (19,249)       | -35.1%      | 37,029   | 56,278    | 4,732      | 57,063            |                 | DDD Events            | 190  |
| Downtown Development District   2017 Proposed Budget   (As of September 13, 2016)   Projected   Proposed   % Change   Variance   % Change   Variance   % Communications   Personnel Costs (\$\delta\)   Description   2016   YTD Actual   Actual   2017   2016 - 2017   2016 Projected   Proposed   % Change   Wages   % Change   | (18,700)       | -10.3%      | 136,474  | 155,174   | 3,113      | 152,124           |                 | Holiday Event         | 189  |
| Downtown Development District   2017 Proposed Budget   |                |             |          |           |            |                   |                 |                       | 188  |
| Downtown Development District   2017 Proposed Budget   CAS of September 13, 2016   Proposed   Working   Proposed   Propos | 3,611          | 1.7%        | 296,958  | 293,347   | 143,423    | 292,034           |                 | Total                 | 187  |
| Downtown Development District   2017 Proposed Budget   CAS of September 13, 2016   Projected   Projected   Proposed   % Change   Variance   Mages    |                | #DIV/0!     | i        | a         | 2.5        |                   |                 | Fitness Center        | 186  |
| Downtown Development District   2017 Proposed Budget   C2017 Proposed Budget   CAs of September 13, 2016   Projected   Proposed   % Change   Variance   Communications   Personnel Costs & Wages   Payroll Taxes   Payroll T | 605            | 36.7%       | 2,460    | 1,855     | 1,120      | 1,800             |                 | Parking               | 185  |
| Downtown Development District   2017 Proposed Budget   C2017 Proposed Budget   CAs of September 13, 2016   Projected   Proposed   % Change   Variance   Costs (05)   Personnel Costs (05)   Salaries & Wages   Payroll Taxes   Payroll Taxes | 968            | 1.6%        | 14,506   | 13,538    | 7,040      | 14,276            |                 | Retirement            | 184  |
| Downtown Development District   2017 Proposed Budget   Cas of September 13, 2016   Projected Proposed % Change Variance   Cas of September 13, 2016   Projected Proposed % Change Variance   Cas of September 13, 2016   Projected Proposed % Change Variance   Cas of September 13, 2016   Projected Proposed % Change Variance   Variance   Variance   Variance Variance   Variance   Variance Variance   Variance Variance   Variance Variance   Variance Variance   Variance Variance Variance   Variance Variance Variance   Variance  | (102)          | -15.4%      | 626      | 728       | 364        | 740               |                 | Workers' Compensation | 183  |
| Downtown Development District   2017 Proposed Budget   Cass (September 13, 2016)   Projected Projected Proposed % Change Variance   September 13, 2016   Projected Projected Proposed % Change Variance   Projected Pr | (5,578)        | 0.8%        | 18,912   | 24,490    | 12,346     | 18,768            |                 | Insurance             | 182  |
| ### Downtown Development District    2017 Proposed Budget  | 930            | 1.6%        | 18,734   | 17,804    | 8,825      | 18,446            |                 | Payroll Taxes         | 181  |
| Downtown Development District   2017 Proposed Budget   2017 Proposed Budget   (As of September 13, 2016)   Projected Proposed % Change Variance   9/19/2016 12:31   City Council   Projected Proposed % Change Variance   Adopted Budget   2016 Budget   Budget   Budget   2017 Budget   2016 Projected   Proposed September 2016 Projected Proposed % Change Variance   2017 Proposed % Change Proposed % Change Variance   2017 Proposed % Change Proposed | 6,788          | 1.6%        | 241,720  | 234,932   | 113,728    | 238,004           |                 | Salaries & Wages      | 180  |
| Downtown Development District  2017 Proposed Budget  (As of September 13, 2016)  9/19/2016 12:31 City Council Projected Proposed % Change  Adopted Budget 06/30/16 2016 Budget Budget  Description 2016 YTD Actual Actual 2017 2016 - 2017  6. Communications  |                |             |          |           |            |                   |                 | Personnel Costs (05)  | 179  |
| Downtown Development District  2017 Proposed Budget  (As of September 13, 2016)  9/19/2016 12:31 City Council Projected Proposed % Change  Adopted Budget 06/30/16 2016 Budget Budget  Description 2016 YTD Actual Actual 2017 2016 - 2017   |                |             |          |           |            |                   |                 | 6. Communications     | 178  |
| Downtown Development District  2017 Proposed Budget  (As of September 13, 2016)  (As of September 13, 2016)  Projected Proposed % Change  9/19/2016 12:31 City Council  Adopted Budget 06/30/16 2016 Budget Budget   | 2016 Projected | 2016 - 2017 | 2017     | Actual    | YTD Actual | 2016              |                 | Description           | #±   |
| Jistrict et  6) Projected Proposed %Change   | 2017 Budget to | Budget      | Budget   | 2016      | 06/30/16   | Adopted Budget    |                 |                       | Line |
| Downtown Development District 2017 Proposed Budget (As of September 13, 2016)  | Variance       | % Change    | Proposed | Projected |            | City Council      | 9/19/2016 12:31 |                       |      |
| Downtown Development District 2017 Proposed Budget   |                |             |          |           |            | ptember 13, 2016) | (As of Se       |                       |      |
| Downtown Development District  |                |             |          |           | 1907       | roposed Budget    | 2017 P          |                       |      |
|  |                |             |          |           | strict     | Development Di    | Downtown I      |                       |      |

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#### FINANCE AND ADMINISTRATION ACCOMPLISHMENTS 2016

Upgraded individual staff laptop's to Windows 10

Completed renovation of office space

Create and/or supervise individualized professional development plans for entire staff.





#### FINANCE & ADMINISTRATIVE OBJECTIVES 2017

Work with Board of Commissioners to update the Strategic Plan.

Work with Communications Department to secure new recurring, sustainable sponsorship funding sources for individual projects/activities.

Create and/or supervise individualized professional development plans for entire staff.

Continue our work on increasing participation by DBE certified firms in procurement of services and materials.

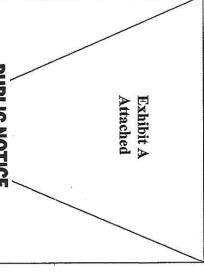




| 35,950                     | 0.3%               | 1,024,061 | 988,111           | 469,546    | 1,020,751                     | Total Administration                                      | 269<br>270<br>271 |
|----------------------------|--------------------|-----------|-------------------|------------|-------------------------------|---|-------------------|
| 23,695                     | 0.4%               | 272,242   | 248,547           | 126,386    | 271,265                       | Total   | 268               |
| -                          | 0.0%               | 1,500     | 1,500             | 811        | 1,500                         | Uniforms  | 267               |
| 5,055                      | -1.3%              | 11,000    | 5,945             | 2,217      | 11,140                        | Travel  | 266               |
| (44)                       | #DIV/0!            | 6 000     | 6044              | 3 3 4 4    | 6310                          | Repairs & Maintenance                                     | 264               |
| (200)                      | -18.5%             | 1,320     | 1,520             | 770        | 1,620                         | Radios/Cellular Telephones                                | 263               |
| 183                        | 0.0%               | 1,320     | 1,137             | 704        | 1,320                         | Publications & Subscriptions                              | 262               |
| (349)                      | #DIV/01            | 2 252     | 2 601             | 1 775      | 1,200                         | Professional Services                                     | 260               |
| 489                        | 0.0%               | 2,000     | 1,511             | 511        | 2,000                         | Postage & Express Mail                                    | 259               |
| 15                         | 0.0%               | 15        |                   |            | 15                            | Permits & Licenses  | 258               |
| i w                        | #DIV/0!            |           | 1                 | ¥          |                               | Penalties & Interest                                      | 257               |
| 19                         | 0.0%               | 180       | 161               | 86         | 180                           | Parking   | 256               |
| 668                        | 12.1%              | 6,000     | 5,332             | 2,782      | 5,350                         | Organization Fees/Dues                                    | 255               |
|                            | #DIV/0!            |           |                   |            |                               | Office Relocation   | 254               |
| (396)                      | 50.0%              | 180       | 576               | 506        | 120                           | Miscellaneous   | 253               |
| (17)                       | 100.0%             | 120       | 137               | 67         | 60                            | Mileage/Cabfare/Tolls                                     | 252               |
| 212                        | 150.0%             | 300       | 88                | 70         | 120                           | Meetings - External                                       | 250               |
| ى د                        | 0.0%               | 300       | 297               | 197        | 300                           | Mostings External   | 249               |
| 19,210                     | 0.0%               | 72,000    | 52,790            | 22,790     | 72,000                        | Legal Services  | 248               |
| 368                        | 0.0%               | 7,200     | 6,832             | 3,418      | 7,200                         | Insurance - Director & Officer                            | 247               |
| 852                        | 1.3%               | 91,200    | 90,348            | 45,174     | 90,000                        | Insurance - Commercial Package                            | 246               |
| 528                        | 0.0%               | 6,000     | 5,472             | 2,736      | 6,000                         | Insurance - Auto Coverage                                 | 245               |
|                            | #DIV/0!            |           | ,                 |            | i                             | Events & Functions  | 244               |
| 20                         | 0.0%               | 828       | 808               | 202        | 828                           | Equipment Rental  | 243               |
| (252)                      | #DIV/0!            |           | 252               | 252        | . ,                           | Employee Nelocation                                       | 241               |
| (300)                      | #DIV/0!            | 00        | 300               |            | 600                           | Employee Recruitment                                      | 240               |
| ,                          | #DIV/0!            | 5 ,       | 350               | E          | 2                             | Courier Services  | 239               |
| (46)                       | 0.3%               | 30,075    | 30,121            | 15,569     | 30,000                        | Computer Support  | 238               |
| (415)                      | 0.0%               | 1,752     | 2,167             | 1,267      | 1,752                         | Computer Software   | 237               |
| (772)                      | #DIV/0!            |           | 772               | 372        |                               | Computer Equipment & Supplies                             | 236               |
| (1,005)                    | -21.9%             | 7,500     | 8,505             | 905        | 9,600                         | Board Development   | 235               |
| 59                         | 16.7%              | 2,100     | 2,041             | 1.021      | 1.800                         | Bank Service Charges                                      | 235               |
| (250)                      | 0.0%               | 19,230    | 750               | 19,250     | 19,250                        | Accounting Services                                       | 232               |
|                            | 2                  |           |                   |            |                               | Operations  | 231               |
| 28                         |                    | 354       |                   | 22         |                               |   | 230               |
| 12,674                     | 4.8%               | 156.173   | 143,499           | 65.860     | 149.082                       | Total   | 228               |
| 170                        | -18.5%             | 3 425     | 11,246            | 5,604      | 9,720                         | Telephone   | 227               |
| (9)                        | 0.0%               | 900       | 909               | 669        | 900                           | Repairs & Maintenance                                     | 226               |
| 13,324                     | 4.7%               | 140,568   | 127,244           | 56,960     | 134,262                       | Rent  | 225               |
| (845)                      | #DIV/0!            | e.        | 845               | 845        | 1                             | Miscellaneous   | 224               |
|                            |                    |           |                   |            |                               | Office Space  | 222               |
| 38                         | -4.5%              | 6,075     | 6,037             | 2,993      | 6,360                         | Total   | 221               |
| 20                         | -37.5%             | 300       | 280               |            | 480                           | Repairs & Maintenance                                     | 220               |
| 18                         | -1.8%              | 5,775     | 5,757             | 2,993      | 5,880                         | Equipment, Property and Maintenance Copier Lease Payments | 218               |
|                            |                    |           |                   |            |                               | 1   | 217               |
| (1,729)                    | 7.0%               | 13,800    | 15,529            | 8,840      | 12,900                        | Office Supplies Total                                     | 216               |
| (1,989)                    | 16.7%              | 4,200     | 6,189             | 3,922      | 3,600                         | General Operating Supplies                                | 214               |
|                            |                    |           |                   |            |                               | Supplies & Materials                                      | 213               |
| 1,272                      | -0.9%              | 3/3,//1   | 3/4,499           | 203,407    | 381,144                       | 10181   | 211               |
| 881                        | -22.1%             | 5,450     | 5,262             | 2,529      | 7,000                         | Payroll Processing Fees                                   | 210               |
| (880)                      | #DIV/0!            |           | 880               | 652        | ì                             | Temporary Labor   | 209               |
| 900                        | #DIV/0!            | 900       |                   |            |                               | Fitness Center  | 208               |
| (824)                      | 0.0%               | 3,600     | 4,424             | 2.210      | 3,600                         | Parking (Employee subsidy only)                           | 206               |
| (212)                      | -16.1%             | 1,205     | 1,417             | 673        | 1,436                         | Insurance (workers comp)                                  | 205               |
| (2,063)                    | -7.3%              | 40,020    | 42,083            | 20,235     | 43,164                        | Insurance (Health, Dental, STD, LTD, Life)                | 204               |
| 407                        | -0.3%              | 35,742    | 35,335            | 16,324     | 35,832                        | Payroll Taxes   | 203               |
| 3,184                      | -0.3%              | 461,186   | 458,002           | 210.188    | 462.368                       | Personnel Items Salaries & Wages                          | 201               |
|                            |                    |           |                   |            |                               | 7. Administration   | 200               |
| 2016 Projected             | 2016 - 2017        | 2017      | Actual            | YTD Actual | 2016                          | Description   | #± E              |
| Variance<br>2017 Budget to | % Change<br>Budget |           | Projected<br>2016 | 06/30/16   | Adonted Budget                | 9/19/2016 12:31   | Tie               |
|                            |                    |           |                   |            | (As of September 13, 2016)    | (As of  |                   |
|                            |                    |           |                   |            | 2017 Proposed Budget          | 2017  |                   |
|                            |                    |           |                   | trict      | Downtown Development District | Downtown  |                   |

| Capital Sources   Description   2016   Proposed Budget   (As of September 13, 2016)   Projected   Proposed   Adopted Budget   2016   Budget   2017   2016   2017   2016   Projected   Proposed   Adopted Budget   2016   Budget   2017   2016   Budget   2017   2018   Projected   Proposed   Adopted Budget   2016   Budget   2017   2016   Projected   Budget   2017   2018   Projected   Proposed   2016   Projected   Pr |                            | 0.0%               | ie.                |                   | 3,927,288  | 3                                  | 320 Net Cash flow                      | Net C      |
|--|----------------------------|--------------------|--------------------|-------------------|------------|------------------------------------|--|------------|
| Capital Sources   Capital Uses   Capital Principal   Capital Sources   Before Capital Uses   Capital Reserve Proceeds   Capital Sources   Capital Reserve Proceeds   Capital Sources   Capital Reserve Proceeds   Capital Sources   Capital Sources  |                            |                    |                    |                   |            |                                    |  | ·          |
| Downtown Development District   2017 Proposed Budget   As of September 13, 2016  | (93,600)                   | -12.2%             | 455,580            | 549,180           | 84,838     | 519,164                            | Total Capital Uses                     | 318        |
| Downtown Development Cash Reserve Proceeds   2,125,000   2,125,0 | 20                         | #DIV/0!            |                    |                   | ,          | ï                                  | Legal Defense Reserve                  | 317        |
| Capital Uses   Capital Lescrepent   Capital Lescrepent   Capital Lescrepent   Capital Lescrepent   Capital Reserve   Capital Lescrepent   Capital Reserve   Capital Reserve  | ı.                         | #DIV/0!            | ř.                 | i                 | 10         | ē                                  | Public Safety Capital Reserve          | 316        |
| Capital Uses   Capital Uses   Capital Uses   Capital Payment   Capital Reserve   Capital Payment   Capital Reserve   C | (S.B)()                    | #DIV/0!            | 1                  | 9                 | (H         | •                                  | Public Space Capital Reserve           | 5          |
| Capital Uses   Capital Description   Capital Description   Capital Sources   Capital Uses   Capital Cash Reserve Proceeds   Capital Sources   Capital Cash Reserve Proceeds   Capital Sources   Capital Cash Reserve Proceeds   Capital Cash Reserve Proceeds   Capital Sources   Capital Sources   Capital Cash Reserve Proceeds   Capital Cash Reserve   Ca | æ                          | #DIV/0!            | ,                  | ĵ                 | ,          | ï                                  | Economic Development Cash Reserve      | <b>—</b>   |
| Capital Uses   Capital Purchases   Capital Uses   Capital Purchases   Capital Purchases   Capital Purchases   Capital Lease - Principal Payment   Cash Reserve Proceeds   Capital Purchases   Capital Lease - Principal Payment   Cash Reserve   Capital Purchases   Capital Lease - Principal Payment   Cash Reserve   Capital Purchases   Capital Lease - Principal Payment   Cash Reserve   Capital Purchases   Capital Purchase   Capital Purchases   Capital Purchases   Capital Purchases   Capital Purchases   Capital Purchase   Capital Purchase   Capi | 10.                        | #DIV/0!            |                    | i                 | E          | ï                                  | CSDC Cash Reserve                      | 13         |
| Capital Sources   Capital Uses   Capital Uses   Capital Lass: Principal   Capital Sources   Capital Lass: Capital Lease - Principal   Capital Cash Reserve   Capital Lease - Principal   Capital Lease - Principal Payment   Capital Payment   Capit |                            | -100.0%            | Ė                  | į.                | 1          | 4,022                              | General Fund Cash Reserve              | 12         |
| Capital Uses   Capital Uses   Capital Proceeds   Capital Proceeds   Capital Proceeds   Capital Proceeds   Capital Uses   Capital U | 3                          | #DIV/0!            | 1                  | i                 | 31         | •                                  | Capital Lease - Principal Payment      | =          |
| Capital Sources   Description   Descriptio | (112,838)                  | -84.0%             | 15,000             | 127,838           | 84,838     | 93,800                             | Capital Purchases                      | 10         |
| Capital Sources   Description   Descriptio | 19,238                     | 4.6%               | 440,580            | 421,342           | E          | 421,342                            | Debt Service - Principal               | 9          |
| Capital Sources   Description   Description   Capital Sources   Description   Capital Sources   Description   De |                            |                    |                    |                   |            |                                    | al Uses                                | 308 Capita |
| Capital Sources   Description   Descriptio |                            |                    |                    |                   |            |                                    |  | )7         |
| Capital Sources   Capital Reserve Proceeds   Capital Sources   Capital Sources   Capital Sources   Capital Sources   Capital Reserve Proceeds   Capital Sources   Capital Sources   Capital Sources   Capital Sources   Capital Reserve Proceeds   Capital Reserve Proceeds   Capital Sources   Capital Sources   Capital Sources   Capital Reserve Proceeds   Capital Sources   C | (93,600)                   | -12.2%             | 455,580            | 549,180           | 4,012,126  | 519,164                            | Net Sources Before Capital Uses        | 306        |
| 2017 Proposed Budget   2016   2016   2016   2016   2017 Budget   2017 Budget   2017 Budget   2018 Budget   2017 Budget   2018 Budget |                            |                    |                    |                   |            |                                    |  | 5          |
| Capital Sources   Possed Serve Proceeds   Public Space Capital Reserve Proceeds   Econ Development Cash Reserve Proce | 2,150,354                  | 18.8%              | 2,524,524          | 374,170           | e          | 2,125,000                          | Total Capital Sources                  | 10         |
| 2017 Perposed Budget   2017 Perposed   % Change   Variable   % Change   % Change   Variable   % Change   % Change   Variable   % Change   % Change   % Change   Variable   % Change   %  |                            | #DIV/0!            | 1                  | 1                 |            | -                                  | Econ Development Cash Reserve Proceeds | 33         |
| 2017 Proposed Budget   2017 Proposed % Change   2017 Budget   2017 Budget   2017 Budget   2017 Budget   2017 Budget   2018 Proposed   2016 Proposed   2016 Proposed   2016 Proposed   2017 Budget   2017 Budget   2018 Proposed   2018 Pr |                            | #DIV/0!            |                    | ì                 | T          | ,                                  | Public Space Capital Reserve Proceeds  | 02         |
| 2017 Proposed Budget   2017 Proposed Budget   2017 Proposed Budget   Variable   Variab | 2,150,354                  | 18.8%              | 2,524,524          | 374,170           | t          | 2,125,000                          | General Fund Cash Reserve Proceeds     | 301        |
| 2017 Proposed Budget  (As of September 13, 2016)  9/19/2016 12:31 City Council Projected Proposed % Change Adopted Budget 06/30/16 2016 Budget Budget  Description 2016 YTD Actual Actual 2017 2016 - 2017   | (45)                       | #DIV/0!            | •                  |                   | X.         | •                                  | Bond Proceeds                          | 300        |
| 2017 Proposed Budget  (As of September 13, 2016)  9/19/2016 12:31 City Council Projected Proposed % Change Adopted Budget 06/30/16 2016 Budget Budget  Description 2016 YTD Actual Actual 2017 2016 - 2017   |                            |                    |                    |                   |            |                                    | al Sources                             | 9 Capita   |
| 2017 Proposed Budget (As of September 13, 2016) (As of September 13, 2016) 9/19/2016 12:31 City Council Projected Proposed % Change Adopted Budget 06/30/16 2016 Budget Budget   | 2016 Projected             | 2016 - 2017        | 2017               | Actual            | YTD Actual |                                    | Description                            | -          |
|  | Variance<br>2017 Budget to | % Change<br>Budget | Proposed<br>Budget | Projected<br>2016 |            | City Council<br>Adopted Budget     | 9/19/2016 12:31                        | Line       |
|  |                            |                    |                    |                   | SHIEL      | oposed Budget<br>otember 13, 2016) | 2017 Pr<br>(As of Se                   |            |

ONE CANAL PLACE, 365 CANAL ST., STE 3100, **NEW ORLEANS, LOUISIANA 70130** TELEPHONE (504) 826-3201



**PUBLIC NOTICE** 

Downtown Development
District's Board of
Commissioners
will hold a public hearing on
and adopt the
2017 Annual Budget &
Work Plan

TUESDAY, SEPTEMBER 13, 2016 at 4:00 p.m. 2015 t. Charles Avenue · Suite 3912 DDD Ronald E. Gardner Board Room New Orleans, LA 70170

For more information please call the DDD Finance & Administration Department at 561-8927.

of the advertisement published in The "Exhibit A" is a true and correct copy I attest that the copy attached hereto as Times-Picayune on these dates.

State of Louisiana

Parish of Orleans

City of New Orleans

business in the City of New Orleans and the State of limited liability company, and Publishers of The Timesdivision of The Times-Picayune, L.L.C., a Louisiana she is Administrative Assistant of NOLA Media Group, a parish of Orleans, Donna Laird who deposes and says that Personally appeared before me, a Notary in and for the Louisiana, and that the attached Picayune, Daily and Sunday, of general circulation; doing

LEGALS

Re: Public hearing; 2017 Annual Budget & Work Plan

Advertisement of DOWNTOWN DEVELOPMENT DISTRICT

NEW ORLEANS, LA 70170 201 ST CHARLES AVE STE 3912

Was published in

The Times Picayune

New Orleans, LA 70130 365 Canal Street, Suite 3100

On the following dates

August 5, 10, 2016

Day of Sworn to and subscribed before me this donna and

Notary Public

August

My commission expires at my death

Charles A. Ferguson, Jr.

Notary identification number 23492

# Appendix - Tax Rolls Certification Letter

available at the end of October. Parish upon the printing of this booklet. This information is normally made The following items were not available from the Board of Review, Orleans

and placed into the 2017 budget book. Review. As it is received it will be forwarded to the members of the Board The DDD staff will continue to pursue this information from the Board of

- Letter Certifying 2017 Tax Rolls to Louisiana Tax Commission
- . 2017 Assessor Certification Letters List

### **Downtown Development District Boundaries** New Orleans, Louisiana Claiborne Iberville Avenue Street Superdome Mississippi River Ernest N. Morial Convention Center Ponchartrain Expressway 85

# Downtown Development District of the City of New Orleans Enabling Legislation

### RS 33:2740.3

powers; preparation of plans; levy of ad valorem taxes and issuance of bonds §2740.3. The Downtown Development District of the City of New Orleans; creation, composition, and

comprised of all the territory within the following prescribed boundaries: There shall be, and there hereby is, created a special taxing district within the city of New Orleans

approaches and Pontchartrain Expressway, being the point of beginning. continuing along the east bank of said river to the upper right-of-way line of the Mississippi River Bridge along the said lower right-of-way line of Iberville Street to the east bank of the Mississippi River; thence of said right-of-way line of Claiborne Avenue to the lower right-of-way line of Iberville Street; thence direction to the lake side right-of-way line of Claiborne Avenue; thence northeasterly along the lake side Mississippi River Bridge approaches and Pontchartrain Expressway: thence continuing along the upper line of the Pontchartrain Expressway right-of-way less and except ramp areas, and in a northwesterly The point of beginning shall be at the intersection of the east bank of the Mississippi River and the

effective January 1, 1975. District of the City of New Orleans hereinafter in this Section referred to as the district, said creation to be The said special taxing district shall be known as, and is hereby designated The Downtown Development

- responsibility for, the functions, affairs and administration of the district as are prescribed hereinafter referred to, collectively, as the "city council," shall have such power and control over, and B. The council of the city of New Orleans, or its successor exercising the legislative powers of said city
- for the district hereinafter referred to as the "board" affected by the purposes and development of the district, there is hereby created a board of commissioners representation in the affairs of the district of those persons and interests immediately concerned with and the services, improvements and facilities to be furnished by the district, and to provide for the C. In order to provide for the orderly planning, development, acquisition, construction and effectuation of
- appointed as follows: Downtown Development District. Such members shall possess additional qualifications and shall be the city of New Orleans, and shall have their principal place of business in, or own property in, the D.(1) The board shall be composed of eleven members, at least nine of whom shall be qualified voters of
- Orleans Area Council of the New Orleans Regional Chamber of Commerce, or its successor however, that the mayor will select five of such members from a list of eight nominees named by the New (a) Nine of the members shall be appointed by the mayor with the approval of the city council, provided,
- appointed to be determined by lot. They shall serve until their successors have been appointed and members for four years each, and one member for five years, the length of the term for each individual members for one year each, two members for two years each, two members for three years each, two The members of the board initially appointed by the mayor shall be appointed as follows: two

to submit nominees. If the selection and appointment by the mayor does not take place within thirty days one of two names submitted to him by such council for each of the five vacancies for which the council is Orleans Regional Chamber of Commerce in the following manner. The mayor shall select and appoint vacancies shall be filled from nominations submitted by the New Orleans Area Council of the New prescribed for the selection and appointment of the original members for the term of five years. terms of the initial appointees shall be selected and appointed in accordance with the procedures herein (c) The members of the board thereafter appointed by the mayor upon the expiration of the respective following submission of the nominees by the New Orleans Area Council of the New Orleans Regional

or the city council, as applicable, until all vacancies pursuant to this Subsection are filled. of the New Orleans Regional Chamber of Commerce may submit additional nominees to either the mayor which occurs prior to the expiration of the term for which a member of the board has been appointed shall be filled in accordance with the procedures as set forth herein. However, the New Orleans Area Council Chamber of Commerce, the selection and appointment shall be made by the city council. Any vacancy

- represent the district in such manner that both members are residents of the district and at least one member has his principal place of business in the district. (2)(a) Two members shall be jointly appointed by the state senators and state representatives who
- represent the district shall be filled by the state senators and state representatives who represent the (b) Vacancies from among the members appointed by the state senators and state representatives who
- have been appointed and qualified. Thereafter they shall serve terms that are concurrent with those of the legislators who made the appointment. New Orleans appointed pursuant to this Paragraph shall serve a five-year term and until their successors The members of the board of commissioners of the Downtown Development District of the City of
- conformance with law. The members of the board shall serve without compensation; however, they shall shall keep minutes of all regular and special meetings and shall make them available to the public in majority of the members of the board shall constitute a quorum for the transaction of business. The board such time and places within or without the districts as may be prescribed in its rules or regulations. A duties. It shall hold regular meetings as shall be provided by its bylaws and may hold special meetings at and shall engage such assistants and employees as is needed to assist the board in the performance of its adopt such rules and regulations as it deems necessary or advisable for conducting its business and affairs, board. The duties of the said officers shall be fixed by bylaws adopted by the board. The board shall the board may be selected from among the members or may be otherwise selected or employed by the chairman, a vice chairman, a treasurer, and such other officers as it may deem appropriate. A secretary of (3) As soon as practicable after their appointment, the board shall meet and elect from their number a receive travel allowance as reimbursement for expenses incurred while attending to the business of the
- acquired for the district, and it shall conduct such public hearings, publish such notice with respect thereto specifying the public improvements, facilities and services proposed to be furnished, constructed or and disseminate such information as it in the exercise of its sound discretion may deem to be appropriate E.(1) The board shall prepare, or cause to be prepared, a plan or plans (such plan or plans, and the plan provided for in Subsection F of this Section, being hereinafter referred to, collectively, as the plan) or advisable and in the public interest.

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- which the city of New Orleans is then furnishing or providing, or may then, or in the future, be obligated for all purposes be deemed to be, special and in addition to all services, improvements and facilities the state of Louisiana, and such specified public services, improvements and facilities shall be, and shall the city of New Orleans is authorized to undertake, furnish or provide under the constitution and laws of to furnish or provide with respect to persons or property within the boundaries of the district. (2) Any plan may specify and encompass any public services, capital improvements and facilities which
- and (c) an estimate of the aggregate number of mills required to be levied in each year on the taxable real pay the cost of capital improvements, such proportions, in each case, to be expressed in numbers of mills; paying the cost of capital improvements, or paying the cost of debt service on any bonds to be issued to the plan for furnishing the services specified and for capital improvements or debt service, or both. property within the district in order to provide the funds required for the implementation or effectuation of cost of furnishing specified services, and the proportion of such tax to be set aside and dedicated to levied on the taxable real property within the district which is to be set aside and dedicated to paying the providing the services, improvements or facilities set forth therein; (b) the proportion of the tax to be (3) Any plan shall include (a) an estimate of the annual and aggregate cost of acquiring, constructing or
- (4) The board shall also submit the plan to the planning commission of the city of New Orleans. Said planning commission shall review and consider the plan in order to determine whether or not it is and recommendations with respect thereto. detail thereof is inconsistent with the comprehensive plan for the city, together with its written comments consistent with the comprehensive plan for the city of New Orleans, and shall within thirty days following receipt thereof submit to the city council its written opinion as to whether or not the plan or any portion or
- cause to be prepared, a plan or plans and submit the same to the city planning commission in accordance with the same procedure hereinabove prescribed with respect to the original plan. The city planning the plan as originally submitted by the board, or it may alter or modify the plan or any portion or detail planning commission, the city council shall review and consider the plan, together with such written as hereinabove provided with respect to the original plan. to the city council for its adoption, modification or rejection in the same manner and with the same effect commission shall, in turn, submit such plan, together with their written comments and recommendations. often and at such time or times as the board may deem to be necessary or advisable, it shall prepare, or modified by the city council, it shall notify the city council in writing of its action. Thereafter, and as conclusive and may thereafter be implemented. If, however, the board does not concur in the plan as board so votes to concur in the plan as modified by the city council, the plan shall become final and rejection. The board may concur in such modified plan by a majority vote of all of its members. If the members, the plan as so altered or modified shall be resubmitted to the board for its concurrence or be implemented. If, however, the city council alters or modifies the plan by a majority vote of its is adopted by the majority vote of the city council, it shall become final and conclusive and may thereafter thereof, but only by a majority vote of all of its members. If the plan as originally submitted by the board comments and recommendations. The city council may by a majority vote of its members adopt or reject (5) After receipt of the plan together with the written comments and recommendations of the city
- and submit directly to the city council a plan or plans setting forth its intention to employ professional necessary or convenient to assist it in the preparation of a plan or plans for the orderly and efficient consultants and experts and such other advisors and personnel as it in its discretion shall deem to be F. The provisions of Subsection E of this Section to the contrary notwithstanding, the board may prepare

proposed to be rendered by such employees, an estimate of the aggregate of the proposed salaries of such development of services and improvements within the district. Such plan shall also specify the services

matters hereinabove in this Section prescribed again and from time to time prepare and submit to the city council for its review, consideration, adoption or rejection in accordance with the procedures provided for in this Paragraph, a plan setting forth the provided. If the city council rejects the plan, it shall notify the board of its action, and the board may council adopts such a plan, it shall become final and conclusive and the tax shall be levied as hereinafter to it by the board, and shall adopt or reject such plan by a majority vote of its members. If the city district. The city council shall review and consider such plan within thirty days following the submission amount sufficient to cover the costs of such salaries and expenses be levied on the real property within the plans, together with a request that a tax, within the limits hereinafter in this Section prescribed, in an employees and an estimate of the other expenses of the board required for the preparation of such plan or

- the district during its existence shall survive and shall be fully enforceable in accordance with their terms void as a matter of law; provided that, in such event, all obligations, contractual or otherwise, incurred by lapse, the district shall be dissolved and all power and authority incident thereto shall become null and Section within ten years from and after January 1, 1975, all power and authority conferred hereby shall If no plan is finally and conclusively adopted in accordance with the procedures prescribed in this
- H.(1) All services to be furnished within the district pursuant to any plan finally and conclusively adopted hereunder, shall be furnished, supplied, and administered by the city of New Orleans through its expense in the implementation of any plan adopted for the benefit of the district. agencies, boards, commissions, and instrumentalities as appropriate in the circumstances, it being the constructed, or provided by the city of New Orleans through its regularly constituted departments, within the district, whether from the proceeds of bonds or otherwise, shall likewise be so acquired, the circumstances; and all capital improvements and facilities to be acquired, constructed, or provided intention hereof to avoid absolutely the duplication of administrative and management efforts and regularly constituted departments, agencies, boards, commissions, and instrumentalities as appropriate in
- special tax levied upon real property within the district as herein provided, or from the proceeds of bonds, capital improvements, and facilities shall be paid for to the city of New Orleans from the proceeds of the (2) In order to provide such services and/or provide, construct, or acquire such capital improvements or facilities the board may enter into contracts with the city of New Orleans. The cost of any such services, as the case may be.
- with the approval of the mayor and the city council for such services. The cost of such specially ordinarily provided by the city of New Orleans, the board may contract with other entities in accordance contracted services shall be paid for by the board with its funds budgeted therefor. (3) However, with the prior approval of the mayor and the city council, when the service sought is not
- situated within the boundaries of the core area development district. The number of mills hereby the city of New Orleans for general operating purposes for the year 1978 and multiplying the result by authorized shall be computed by dividing the number of mills levied and collected by the city of New not to exceed fifty years from and after the date the first tax is levied pursuant to the provisions of this Orleans for general operating purposes for the year 1977 into the number of mills levied and collected by taxation by the city are levied and collected, a special ad valorem tax upon all taxable real property Section, in the same manner and at the same time as all other ad valorem taxes on property subject to levy and collect, is hereby authorized to levy and collect as hereinafter specifically provided for a term The city council, in addition to all other taxes which it is now or hereafter may be authorized by law to

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- shall be paid out by the Board of Liquidation, City Debt, solely for the purposes herein provided upon warrants or drafts drawn on said Board of Liquidation, City Debt, by the appropriate officials of the city conclusively adopted in accordance with the procedures prescribed in this Section. The proceeds of said tax shall be used solely and exclusively for the purposes and benefit of the district. Said proceeds shall be appropriate officials of the city of New Orleans and maintained in a separate account. Said tax proceeds paid over to the Board of Liquidation, City Debt, day by day as the same are collected and received by the ten. No such tax shall be levied until a plan requiring or requesting the levy of a tax is finally and and the treasurer of the district.
- city of New Orleans, the principal of, premium if any, and interest on which shall be payable solely from rate or rates of interest, and shall, except as herein otherwise specifically provided, be in such form, terms and denominations, be redeemable at such time or times at such price of or prices, and payable at such appropriate officials of the city of New Orleans and shall be disbursed solely for the purposes and benefit evidences of indebtedness, or otherwise, shall be excluded in determining the power of the city of New of the district pursuant to the provisions of this Section, whether evidenced by bonds, notes or other subject to taxation for the payment of the principal of, premium if any, and interest on such bonds the district. Such bonds shall not constitute general obligations of the city of New Orleans, nor shall any negotiable bonds, notes and other evidences of indebtedness herein referred to collectively as bonds of the members, and by resolution adopted by the vote of a majority of the members of the Board of members of the board, approved by a resolution of the city council adopted by a majority vote of its J.(1) The city of New Orleans, when requested by resolution adopted by the vote of a majority of the Liquidation, City Debt, shall determine. times and places, within a period of not exceeding fifty years from the date thereof, as the Board of of the district. All such bonds shall be sold by the Board of Liquidation, City Debt, and shall bear such (50,000,000) dollars. The proceeds derived from the sale of all such bonds shall be paid over to the bonds which may be outstanding and unpaid at any one time shall never exceed the sum of fifty million Orleans to incur indebtedness and to issue its general obligation bonds. The principal amount of such property situated within the city other than property situated within the boundaries of the district be for the purpose of paying the cost of acquiring and constructing capital improvements and facilities within the proceeds of the special tax authorized, levied and collected pursuant to the provisions of this section and for the sole and exclusive benefit of the district, and to issue at one time, or from time to time, Liquidation, City Debt, shall have power and is hereby authorized to incur indebtedness for and on behalf Furthermore, any indebtedness incurred by the city of New Orleans for and on behalf and for the benefit
- expense of preparing and selling said bonds shall be paid from the proceeds thereof. purchaser, such signature or countersignature shall nevertheless be valid for all purposes. The cost and upon such a bond or coupon shall cease to be such officer before delivery of said bonds or coupons to the said secretary or assistant secretary. In case any such officer whose signature or countersignature appears and the coupons attached to said bonds shall bear the facsimile signatures of said director of finance and the discretion of the Board of Liquidation, City Debt, all but one of said signatures may be in facsimile, president and the secretary or assistant secretary of the Board of Liquidation, City Debt, provided that in city of New Orleans, or officers exercising a similar function, and countersigned by the president or vice (2) Said bonds shall be signed by the mayor of the city of New Orleans and the director of finance of the
- marketability and acceptability thereof by purchasers and investors, including, but without limiting the conflict with the provisions of this Section, as it may deem to be necessary or advisable to enhance the bonds and fixing the form and details thereof, may contain such other provisions, not inconsistent nor in issuance of additional bonds constituting a lien and charge on the special tax levied on real property generality of the foregoing, covenants with bondholders setting forth (a) conditions and limitations on the (3) The resolution of the Board of Liquidation, City Debt, authorizing the issuance and sale of such

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savings banks, tutors of minors, curators of interdicts, trustees and other fiduciaries are authorized to thereon are exempt from all taxation levied for state, parish or municipal or other local purposes; and within the district pari passu with bonds theretofore issued and outstanding and (b) the creation of reserves for the payment of the principal of and interest on such bonds. These bonds and the interest invest the funds in their hands in said bonds.

- are outstanding and unpaid. functions prescribed by existing laws, shall be continued so long as any bonds authorized by this Section (4) The Board of Liquidation, City Debt, as now organized and created, and with the powers, duties and
- amount of the bonds has been approved by a majority of the electors voting thereon in the city of New obligations of the state of Louisiana, the parish of Orleans or the city of New Orleans. Orleans in an election called for that purpose. No bonds issued pursuant to this Section shall be general levied and no bonds shall be issued unless and until the maximum amount of the tax and the maximum K. Notwithstanding any other provision of this Section to the contrary, no tax authorized herein shall be
- boundaries in accordance with its plans. The district shall have the power to acquire, to lease, to insure and to sell real property within its
- services rendered by the city pursuant to a contract or contracts between the district and the city. The district shall have the power to advance to the city of New Orleans funds for payment for

10, 1978; Acts 1981, No. 170, §1; Acts 1983, No. 71, §1, eff. June 17, 1983; Acts 2001, No. 1050, §1. Added by Acts 1974, No. 498, §1. Amended by Acts 1977, No. 124, §1; Acts 1978, No. 307, §1, eff. July

including Acts 1972, No. 299, Acts 1980, Nos. 571 and 572, Acts 1984, No. 155, Acts 1994, 3<sup>rd</sup> Ex. Sess., Nos. 65 and 135, Acts 1995, Nos. 30 and 375, Acts 1997, No. 101, and Acts 2003, Nos. 266 and 968. NOTE: See Acts 2004, No. 349, §2, relative to repeal of Acts 1968, No. 170, and all Acts amending it,

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