



CITY OF NEW ORLEANS

QualityofLifeSTAT

May 16th, 2013
(Reporting Period: April 2013)

www.nola.gov/opa

Agenda

- 8:00-8:05 Introduction and Announcements
- 8:05-8:40 Open and Effective Government
- 8:40-9:40 Sustainable Communities
- 9:40-9:50 Public Safety
- 9:50-10:00 Economic Development



Purpose and Scope

Purpose: The Landrieu Administration developed a strategic framework to map out the City's overall direction. The framework links services, programs, strategies, objectives, and goals to the City's mission, values, and vision, and incorporates performance measures to assess performance.

In QualityofLifeSTAT, City leaders and managers review key performance results related to citizens' quality of life. In order to improve results, City leaders and managers review and assess progress achieved, overall trend data, and the likelihood of meeting performance targets. For programs at risk of not meeting targets, leaders and managers identify prospects and tactics for performance improvement, and make adjustments to operational plans as needed. To account to citizens and Councilmembers for the spending of resources provided, QualityofLifeSTAT meetings are open to the public.

Scope: QualityofLifeSTAT focuses on topics that are Citywide, lead to a perception of neglect, and are reported frequently to multiple sources (e.g. 311, Councilmembers, department heads, the NOPD, and at community meetings). QualityofLifeSTAT does not focus on performance managed in other STAT programs or initiatives, nor does it discuss complaints about specific locations in depth.

Questions and Comments: Index cards are available to the public at the sign-in table, which can be used to submit questions and comments or to report specific issues. Throughout the meeting, completed cards will be reviewed. General questions and comments may be discussed by the group and specific issues will be assigned to departments.



City Strategic Framework

Mission

The City of New Orleans delivers excellent service to its citizens with courage, competence and compassion.

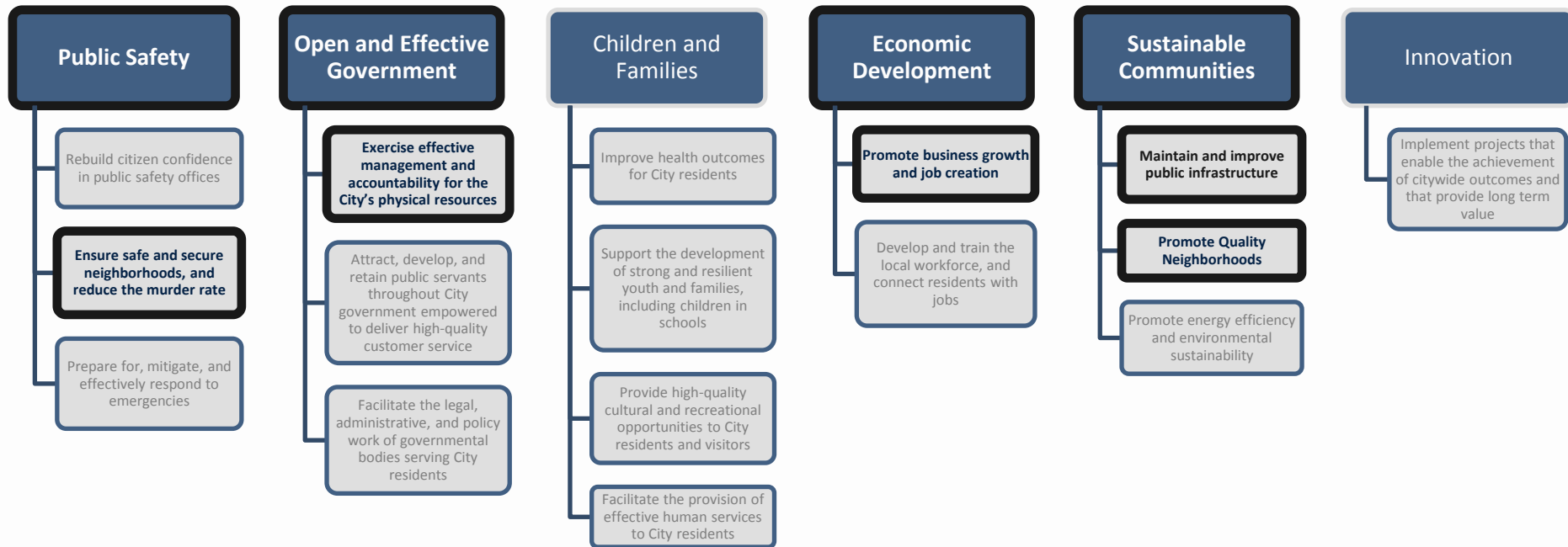
Values

Integrity, Excellence, Transparency, Teamwork, Responsiveness, Innovation, Diversity and Inclusion

Vision

New Orleans is a model city. We are a unified city. We are a creative city.

Result Area Goals and Objectives



Open and Effective Government

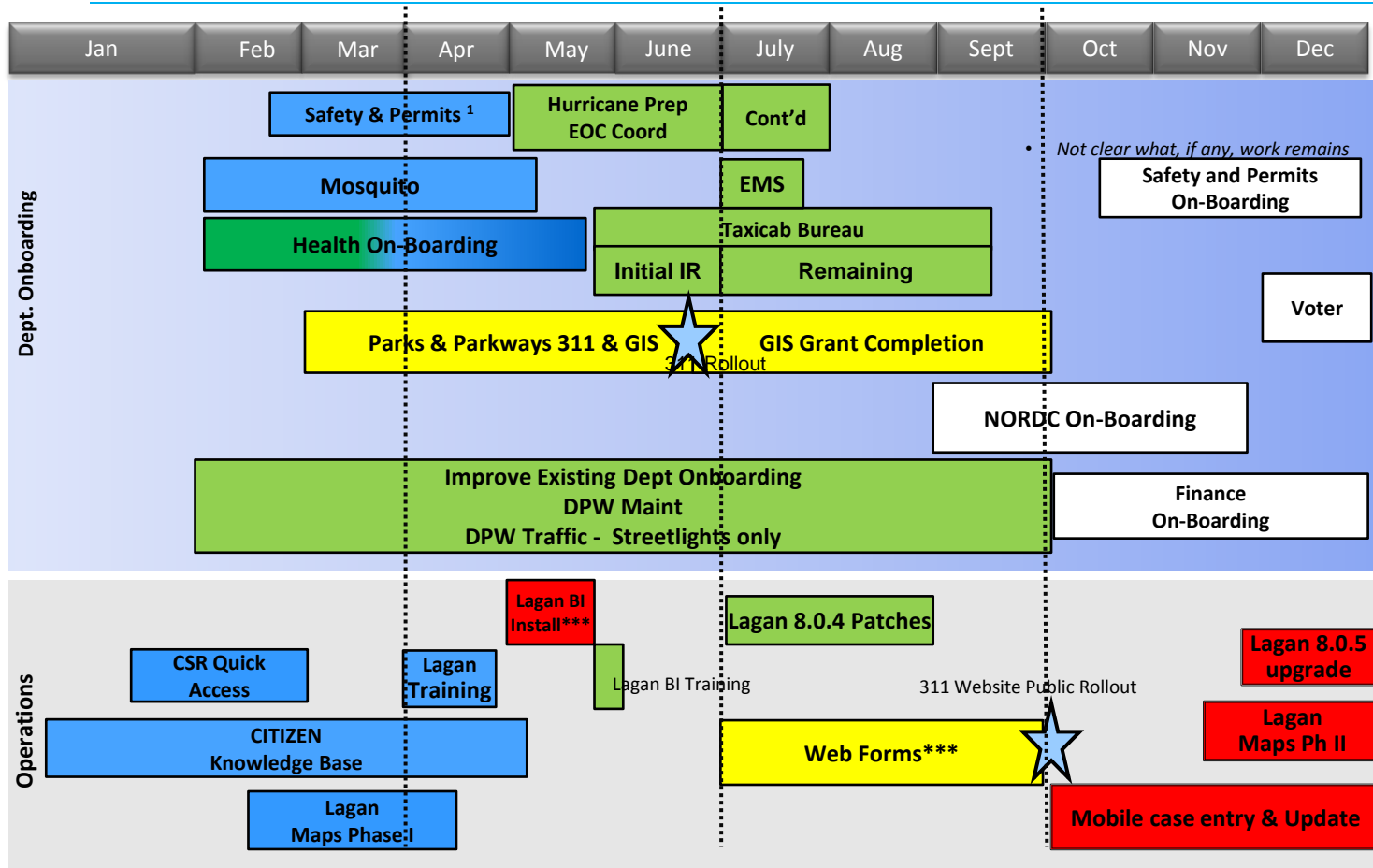
Goal: Ensure sound fiscal management and transparency, promote effective, customer-driven services and foster active citizen engagement in City government.

Objectives and Strategies	Outcome Measures
<p>Exercise effective management and accountability for the City's physical resources</p> <ol style="list-style-type: none"> 1. Effectively steward the City's financial resources 2. Manage the City's information and analyze the City's performance data 3. Manage vendor relationships and provide oversight of City contracts 4. Responsibly support the City's capital assets 	<ul style="list-style-type: none"> • Bond ratings (S&P, Fitch, Moody's) • Comprehensive Financial Statement Audit Opinion • Property tax collection rate (two year) • Satisfaction with ITI services • Average number of respondents to bids and RFPs
<p>Attract, develop, and retain public servants throughout City government empowered to deliver high-quality customer service</p> <ol style="list-style-type: none"> 1. Cultivate a high-quality City workforce 2. Provide fair and reasonable benefits to City employees and retirees 	<ul style="list-style-type: none"> • Turnover rate • Employee engagement and satisfaction (specific questions TBD from an internal survey)
<p>Facilitate the legal, administrative, and policy work of governmental bodies serving City residents</p> <ol style="list-style-type: none"> 1. Govern the City with integrity and accountability 2. Defend the City's legal interests 3. Promote civic engagement 4. Facilitate, link, and leverage resources with external organizations 	<ul style="list-style-type: none"> • Citizen satisfaction with overall government services (UNO Quality of Life Survey) • Philanthropic resources secured



2013 311 Roadmap

2Q13 update 5/7/13



Accomplishments

1. Mosquito Onboarded
2. Citizen Knowledge Base project completed
3. Lagan Maps Ph I implemented early
4. 311 Streetlight cases can be located by vendor
5. DPW Maintenance enhancements planned
6. Parks & Parkways moving forward; need to finalize some interim deliverables

Projects Added

1. EMS Onboard
2. Taxi pulled up – focus on quick win with IRs



2013 311 Dashboard

Department Onboarding



2013 New Department On Boards					
Department	Status	Current Phase	Knowledge Topics	Service Requests	LAMA Permits
Health	On Target	Script development to be finalized; integration documentation to be approved	22	1	2+
Mosquito	Completed	Operational 5/8/13	16	2	0
Parks & Parkways	On Target	Planning interim milestones Agreement reached on scope and approach. 311 team is preparing detailed On Boarding documentation.	10	5	8

Existing On Boarded Departments

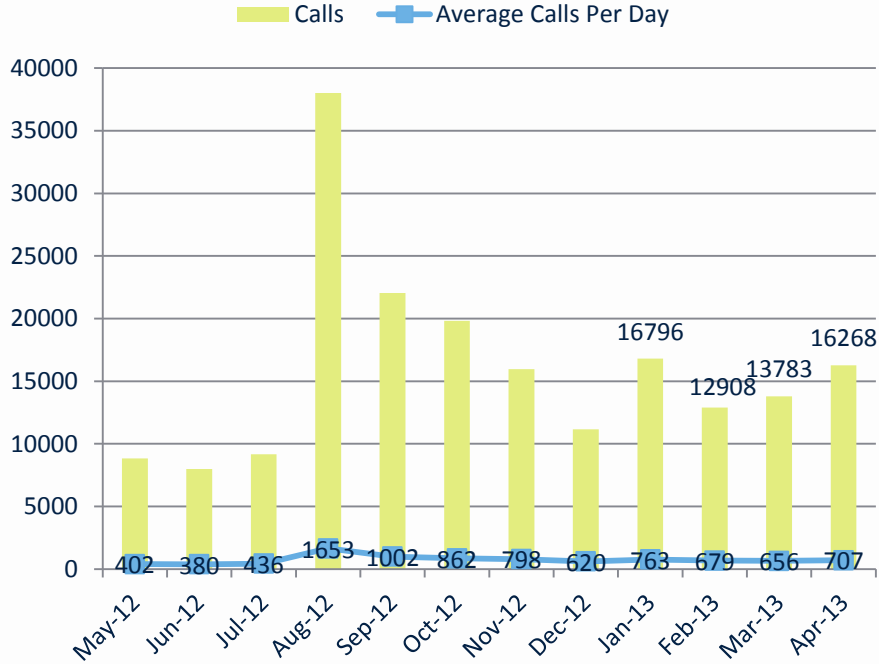
Onboarding Metrics	DPW Maintenance	DPW Traffic	DPW Parking	Sanitation	Code Enforcement*
Timeliness to close requests (Closed cases meeting target. > 80%, 50-80%, <50%)					
Request closing rate (Closed Cases >= New Cases Yes/No)					
Backlog to Closure Rate Ratio (1-4, 5-7, >=8)					
311 tool usage (Resources actively managing cases using Lagan)					
Overall					
Actions Pending	Project underway to assure proper categorization; due for completion 06/30	Identify Resource to utilize 311	All work not yet input into 311	Vendors need to address backlog	None * CE closure reflects Lagan closure, not LAMA

Lagan contains all work for these departments except for:
Traffic and Parking (police reports).

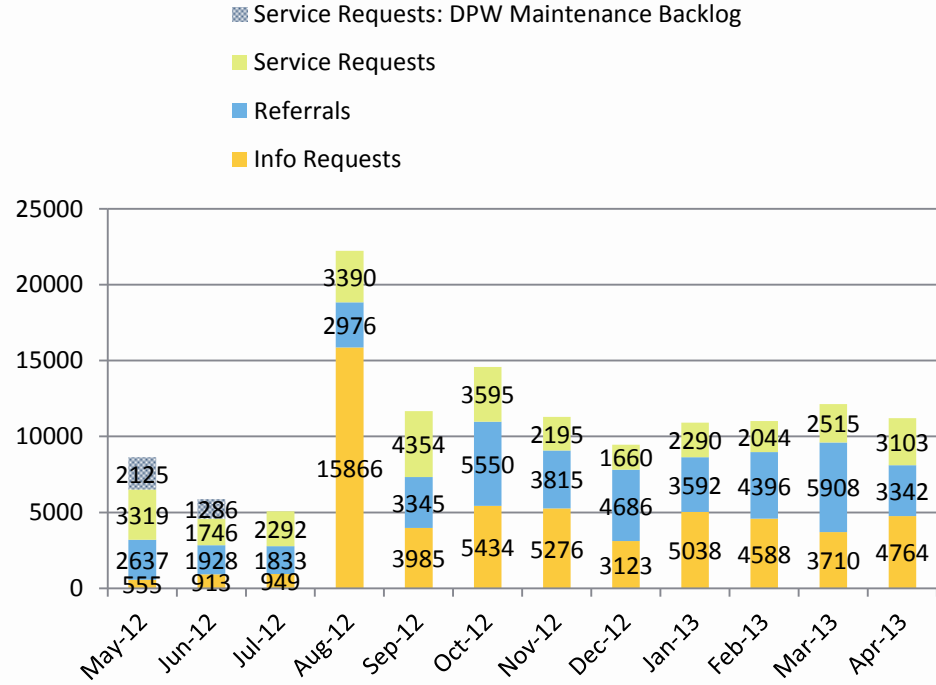
All departments, except Traffic, working from 311 queue.

NOLA 311

Total Calls



311 Requests



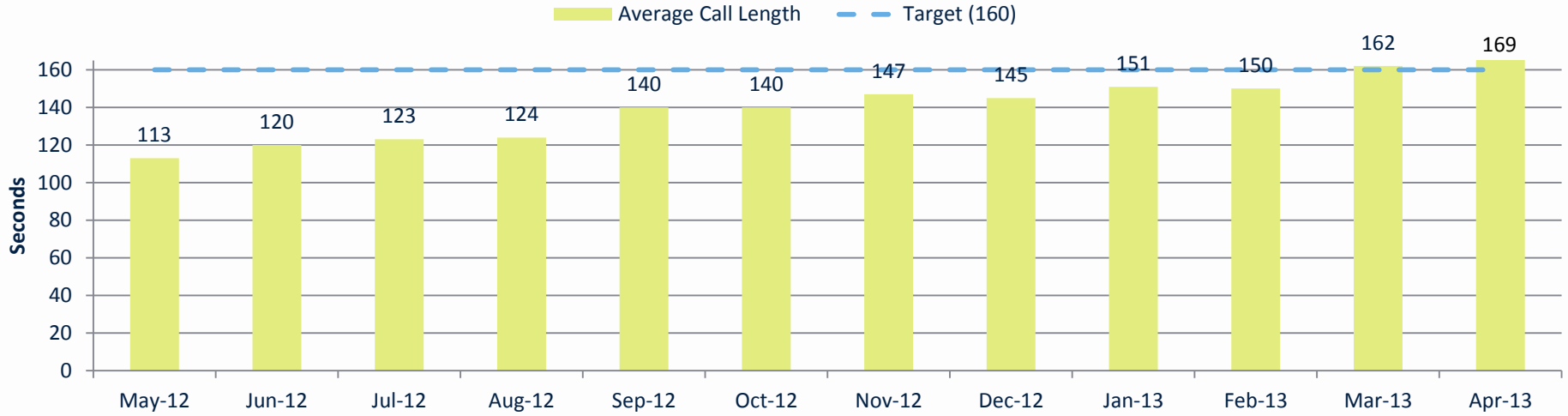
Action Items

Date	Responsible Parties	Action Item	Due	Status
10/4/12	A. Square	Work with intergovernmental affairs to coordinate with or integrate Entergy for future hurricanes	Ongoing	
7/12/12	M. Torri, M. Jernigan	Incorporate FEMA street repair plans into 311 knowledge base	Ongoing (Long term)	Once Lagan Maps functionality is available, will coordinate to incorporate and use data

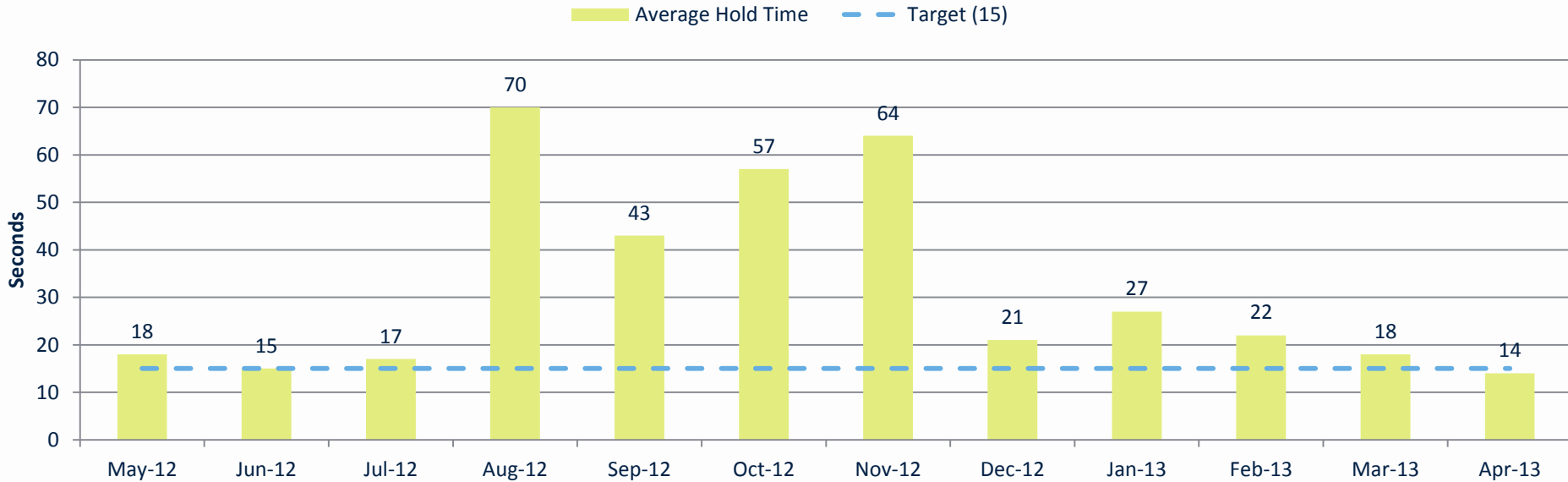


NOLA 311

Average Call Length

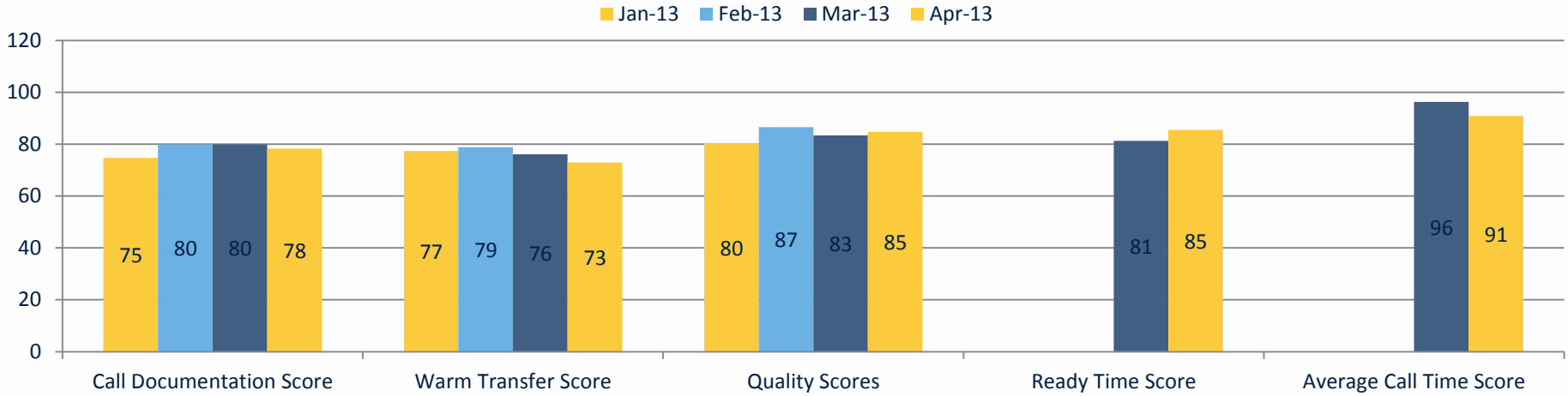


Average Hold Time

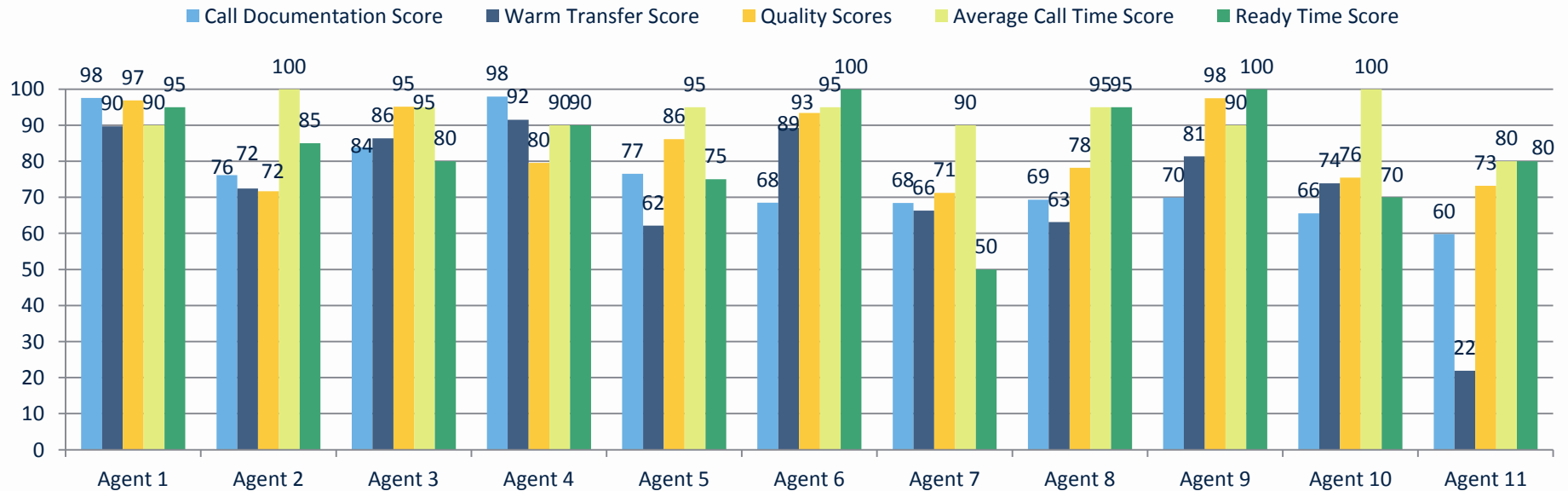


NOLA 311

Average Agent Scores Trend



Average Agent Scores YTD by Agent



*Note: Agents 9, 10 and 11 hired in the mid-March.



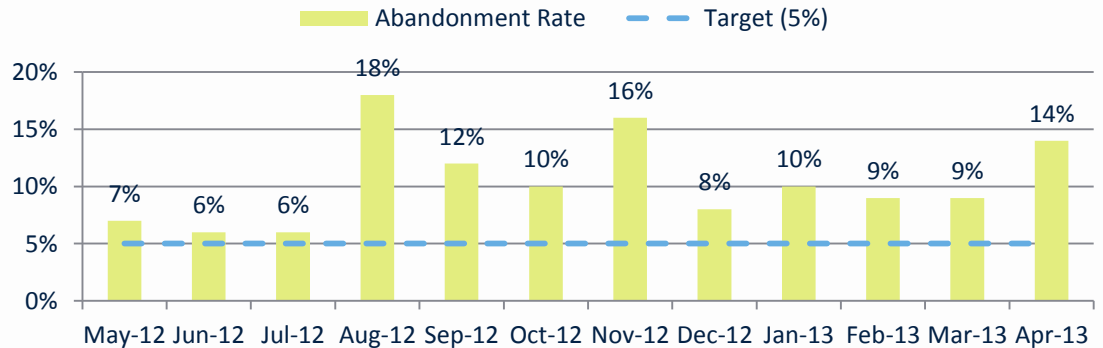
Key Performance Indicator: Call abandonment rate for 311

Responsible Organization: Information Technology and Innovation

2013		
YTD Actual	Annual Target	Status
14%	≤ 5%	Off Target

- On Target
- ▲ Within 10% of Target
- ◆ Off Target

Abandonment Rate



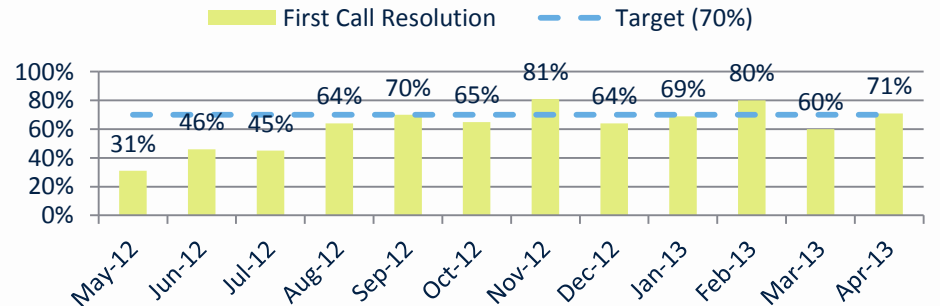
Key Performance Indicator: Average monthly percent of 311 first call resolution

Responsible Organization: Information Technology and Innovation

2013		
YTD Actual	Annual Target	Status
69%	70%	Within 10% of Target

- On Target
- ▲ Within 10% of Target
- ◆ Off Target

First Call Resolution



Note: First call resolution includes information requests and undocumented calls. Excludes service requests and department referrals.

NOLA 311 Top Requests and Referrals in April

	Service Requests	No.	Prior Month (Mar) Rank		Information Requests	No.	Prior Month (Mar) Rank		Department Referrals	No.	Prior Month (Mar) Rank
1	Residential Recycling	588	4	1	Sanitation Service Fees	239	1	1	Safety & Permits	452	3
2	Street Light	567	1	2	Traffic Court	136	2	2	Public Works	431	1
3	Code Enforcement General Request	436	3	3	Birth Certificates	132	3	3	Finance-Revenue	288	4
4	Trash/Garbage	313	-	4	Assessor	113	4	4	Code Enforcement	250	5
5	Street Flooding/Drainage	258	-	5	Marriage Cert	45	5	5	Taxicab Bureau	223	-

April Deputy Mayor and CAO Escalations for Citizen Follow-Up Cases

Department	Deputy Mayor Escalations	CAO Escalations
Finance - Accounting	3	3
DPW – Admin Hearing Center	1	1
Code Enforcement	1	1
Finance – Revenue	1	1
DPW	1	

Sustainable Communities

Goal: Support sustainable communities that integrate quality housing, transportation, schools, commercial development, energy efficiency, parks and green space, flood protection and cultural assets.

Objectives and Strategies

Outcome Measures

Maintain and improve public infrastructure

1. Maintain and improve road surface infrastructure
2. Consistently implement Complete Streets philosophy in streets investments
3. Effectively administer the City's capital improvements program
4. Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

- Citizen perceptions of condition of streets (UNO Quality of Life Survey)
- Mean travel time to work (American Community Survey)
- Percentage of workers commuting to work by means other than driving alone (including carpooling, public transportation, biking, and walking)

Promote Quality Neighborhoods

1. Reduce blighted properties by 10,000 by the end of 2014
2. Provide effective sanitation services to residents and businesses
3. Protect and preserve parks and other green spaces
4. Regulate land use to support safe, vibrant neighborhoods and preserve historic properties

- Blighted residential addresses or empty lots (GNOCDC analysis of USPS data)
- Citizen perceptions of parks and recreation (UNO Quality of Life Survey)
- Citizen perceptions of trash pickup (UNO Quality of Life Survey)
- Citizen perceptions of general quality of life (UNO Quality of Life Survey)
- ParkScore (based on acreage, service and investment, and access) (Trust for Public Land)

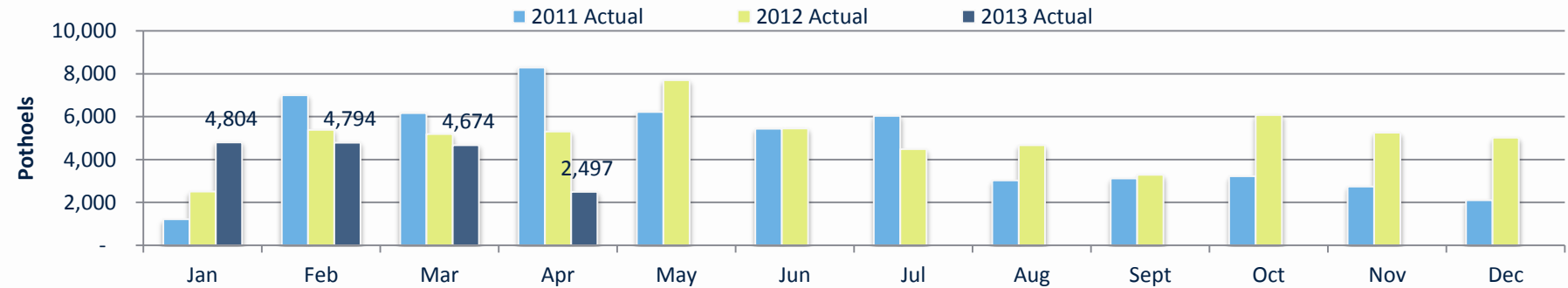
Promote energy efficiency and environmental sustainability

1. Restore the City's marshes and coastline
2. Promote green energy and other sustainability measures
3. Remediate brownfields, lead, and other environmental hazards

- Percentage of days with healthy air quality (EPA)
- Health based drinking water violations (EPA)
- Certified green buildings (US Green Building Council)
- Land acres in Orleans Parish (US Geological Survey)

Key Performance Indicator: Number of potholes filled

Responsible Organization: Department of Public Works

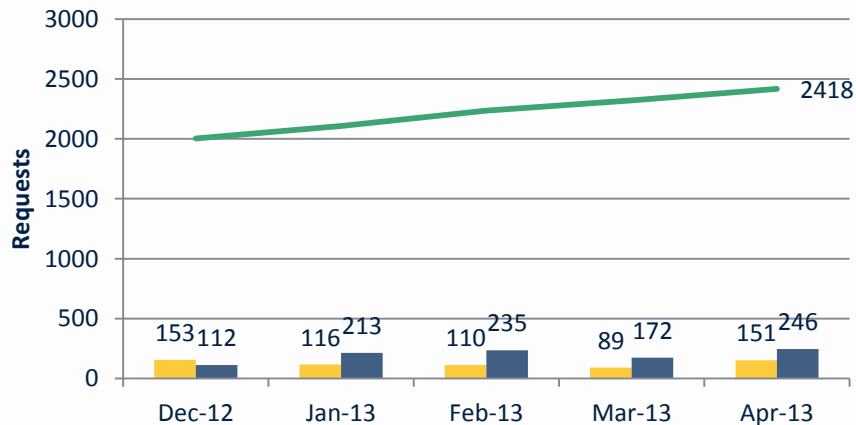


	2011		2012		2013		
	Annual Actual	Target Met?	Annual Actual	Target Met?	YTD Actual	Annual Target	Status
	54,637	●	60,401	●	16,769	20,000	●

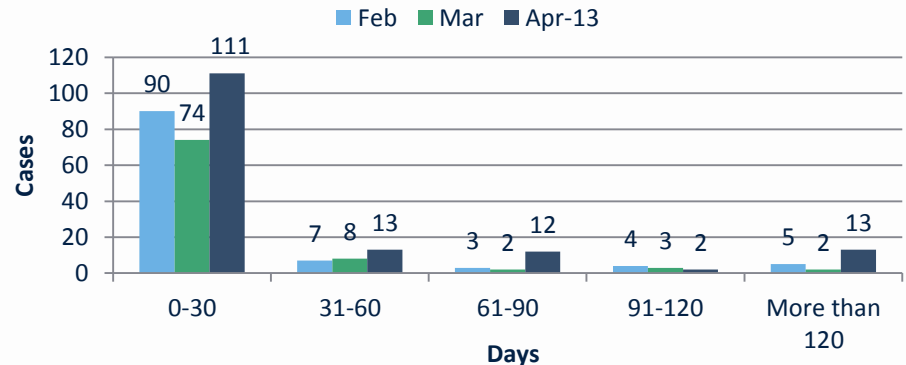
- On Target
- ▲ Within 10% of Target
- ◆ Off Target

311 Pothole/Roadway Surface Repair Service Requests

Closed Requests New Requests Open Requests (End of Month)



Days to Close



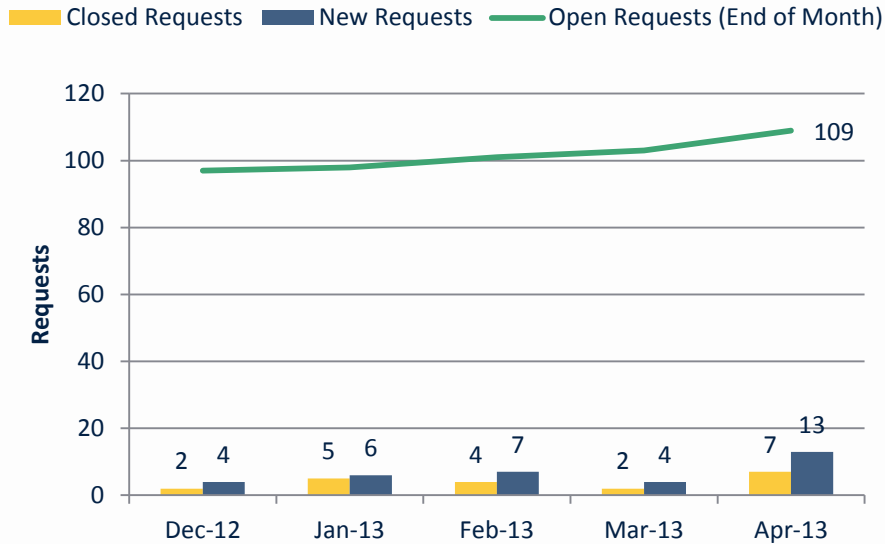
Note: Expected days to close, developed in 2012: 60-365 days.



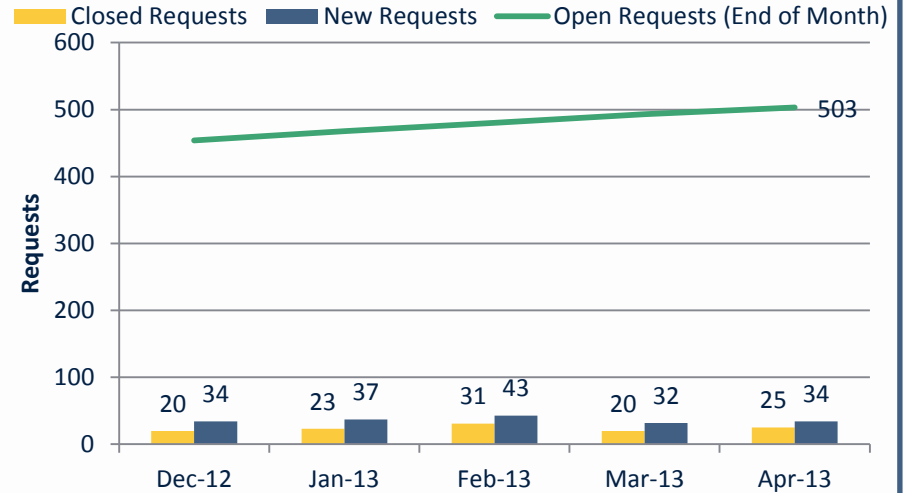
DPW Maintenance 311 Service Requests

Falling Behind on All

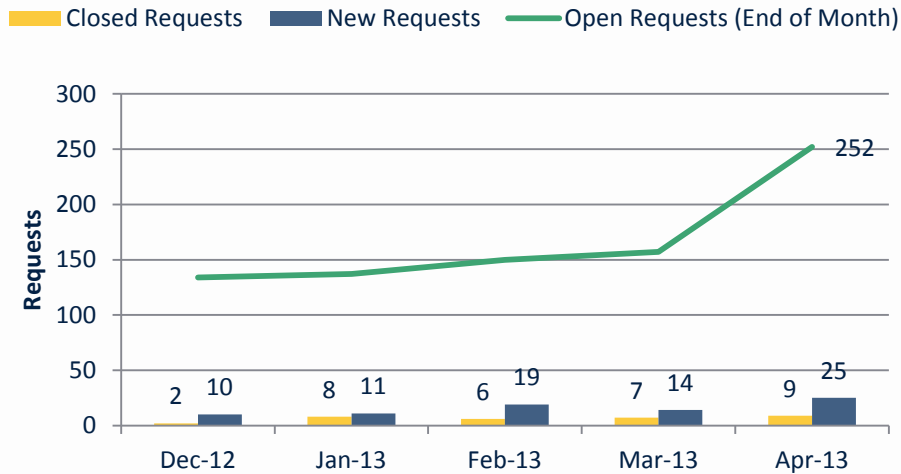
Manhole Cover Maintenance



Sidewalk Repair



Road Shoulder Repair



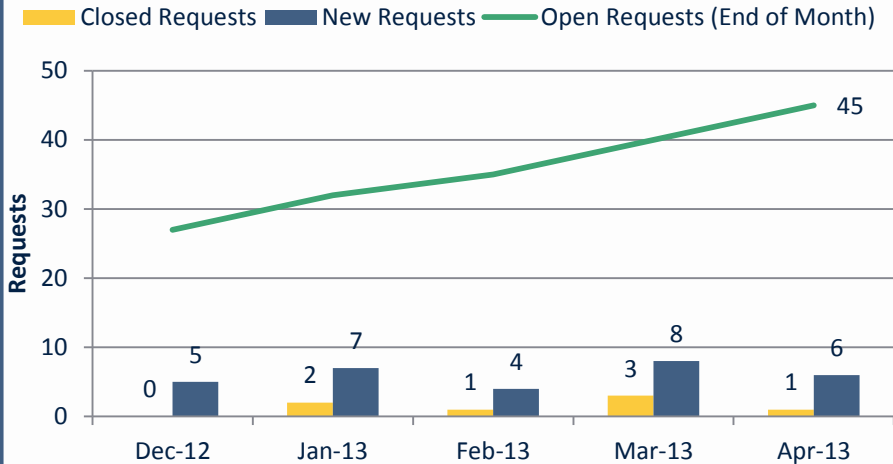
311 Issues

Responsible Parties	Issue	Due
M. Jernigan	Review and revise expected days to close for service requests	Past Due
C. Boudy	Identify process for routing citizen complaints to departments.	4/15/13
M. Nolan	Ensure Lagan is being updated. Closure rate on new SRs has improved, but minimal progress made on case backlog.	Past Due
M. Nolan	Ensure all work being completed is tracked in Lagan.	TBD

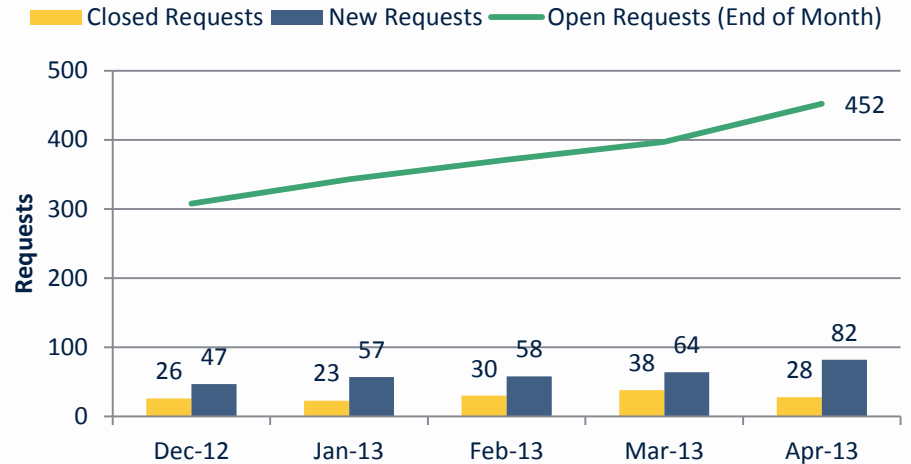


DPW Traffic 311 Service Requests Falling Behind on All

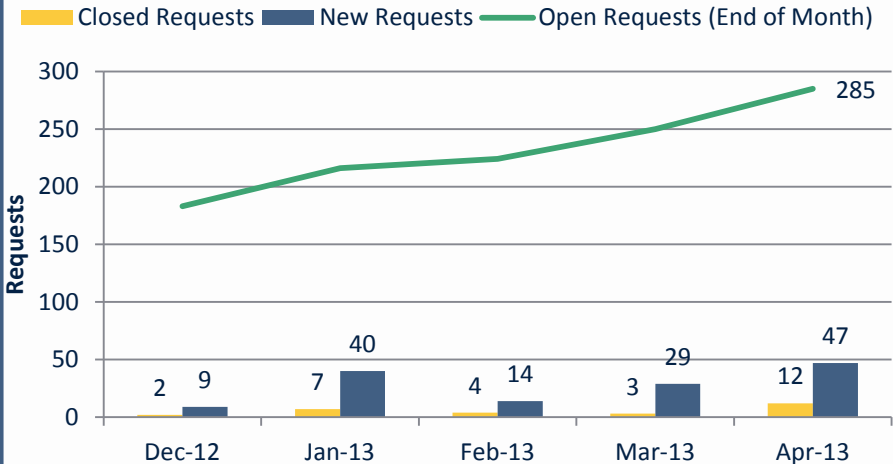
Road Surface Marking



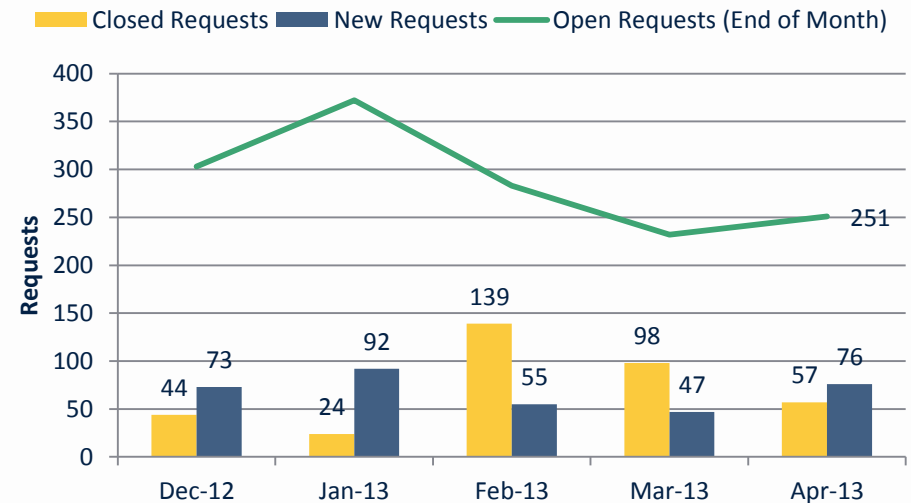
Traffic Sign



Street Name Sign



Traffic Signal



DPW Traffic: 311 Issues

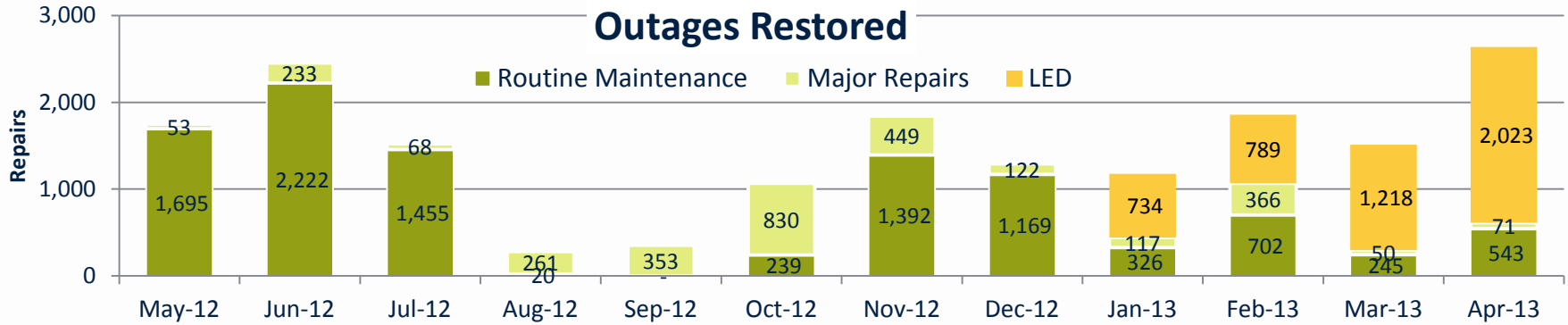
Responsible Parties	Issue	Due	Status
A. Yrle	Assign resource to update the backlog of DPW Traffic cases.	Past Due	311 will provide a resource to assist with review/closure of DPW Traffic cases until a permanent DPW resource can be identified.
A. Yrle	Ensure all work being done by DPW Traffic is reflected in 311.	Past Due	A special e-form can be created for simplicity of data entry of department identified work. 311 provided training and documentation provided on how to use VO and enter cases into it.
A. Yrle	Consider replacing existing paperwork created by DPW Traffic with work order reports from Lagan system.	Past Due	
M. Jernigan/K. Furan	Determine new method for closing the backlog of streetlight cases based on actual work completed.	TBD	In progress. Former process for closing streetlight cases has been suspended.
A. Yrle	Update street name sign cases.	5/30/13	Vendor currently has data through Aug. 2012. Cases will be closed when vendor reports back, and then cases from Sep-Dec 2012 will be provided.
C. Boudy	Change e-forms and scripts to support a process that allows DPW Traffic to manage traffic sign cases in Lagan.	5/30/13	BPA to be performed on the current process.
A. Yrle	Review traffic signal backlog list and identify work that has been completed so that cases can be closed.	Past Due	Awaiting session scheduling.
A. Yrle	Provide invoice lists of traffic signal knockdowns that have been repaired to 311 to review and close the cases.	Past Due	Awaiting invoice lists.



Key Performance Indicator: Number of streetlight outages restored

Responsible Organization: Department of Public Works

Outages Restored

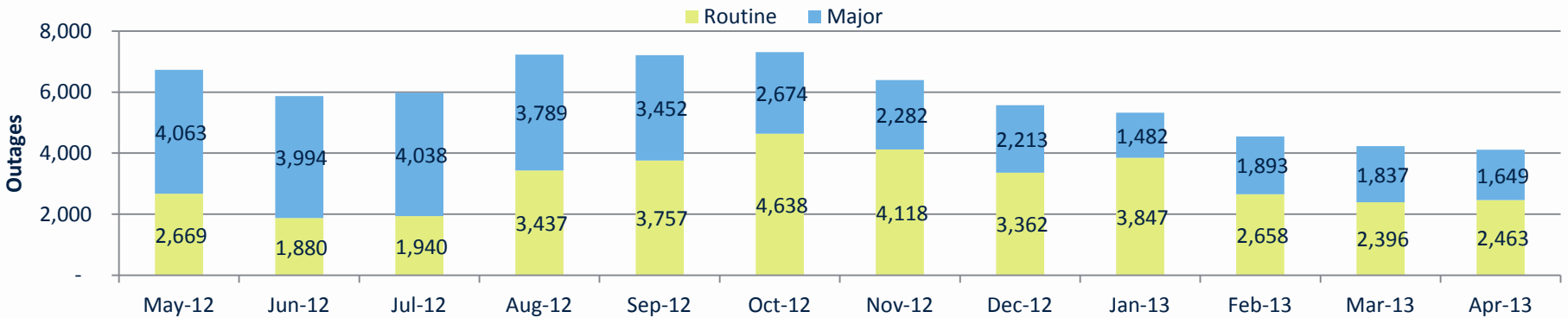


- On Target
- ▲ Within 10% of Target
- ◆ Off Target

2011		2012		2013		
Annual Actual	Target Met?	Annual Actual	Target Met?	YTD Actual	Annual Target	Status
10,891	◆	12,500	◆	7,184	8,000	●

Note: Totals do not include 313 Hurricane Isaac related repairs in Q4 2012.

Streetlight Outages

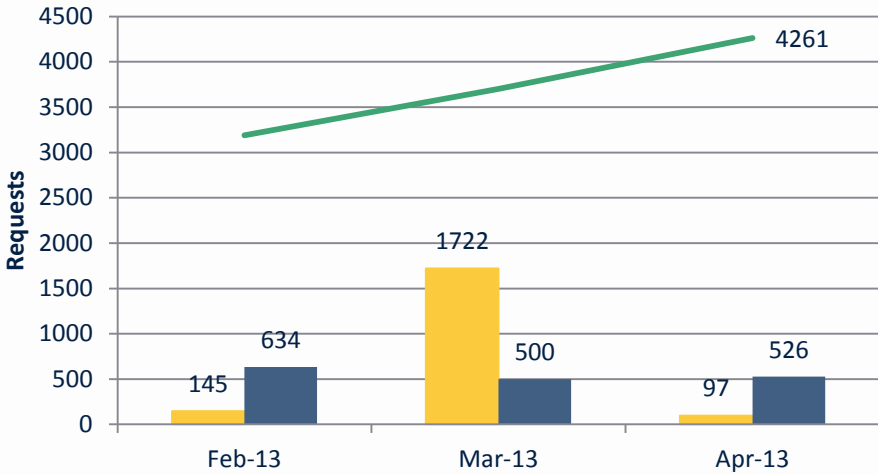


Note: Does not include Hurricane Isaac related outages.

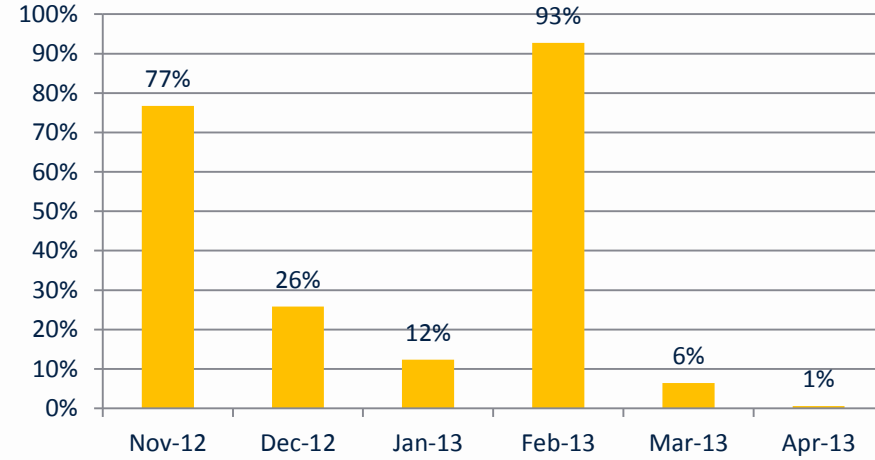


311 Streetlight Service Requests

■ Closed Requests
 ■ New Requests
 — Open Requests (End of Month)

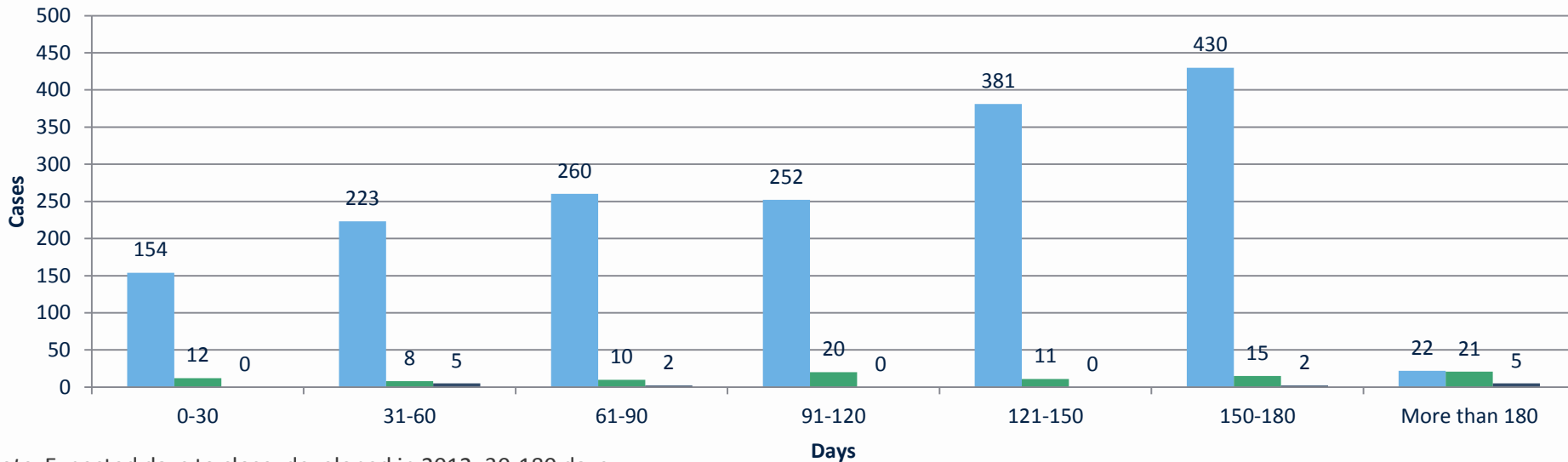


Closed 311 Requests as Percentage of All Outages Restored



Days to Close

■ Feb
 ■ Mar
 ■ Apr



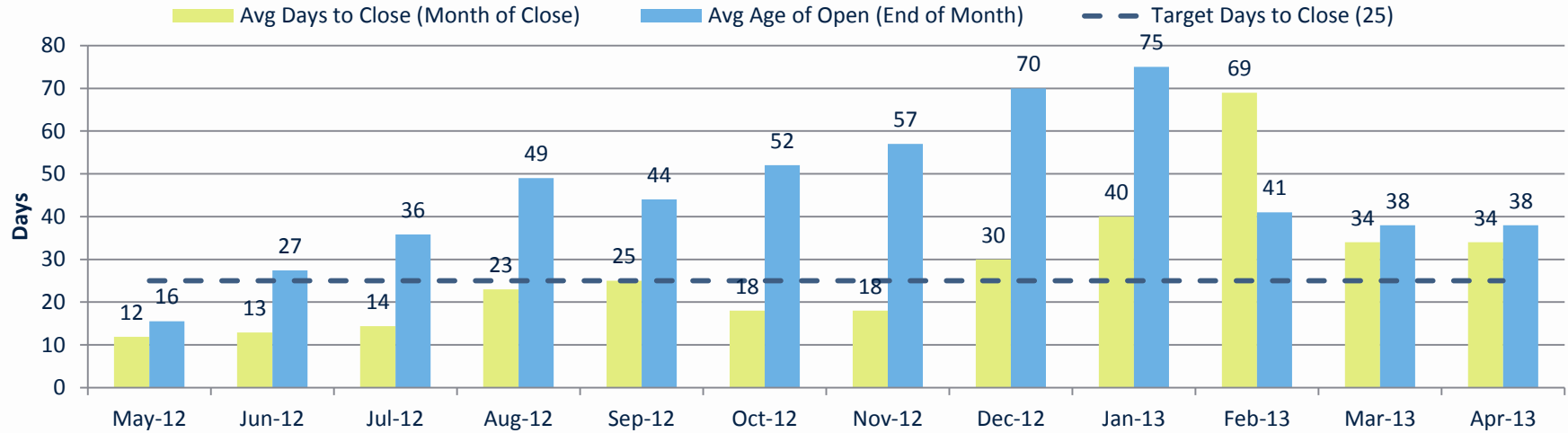
Note: Expected days to close, developed in 2012: 30-180 days.

Data Source: Department of Public Works Streetlights Monthly Report



Key Performance Indicator: Average number of days to close 311 abandoned vehicle calls

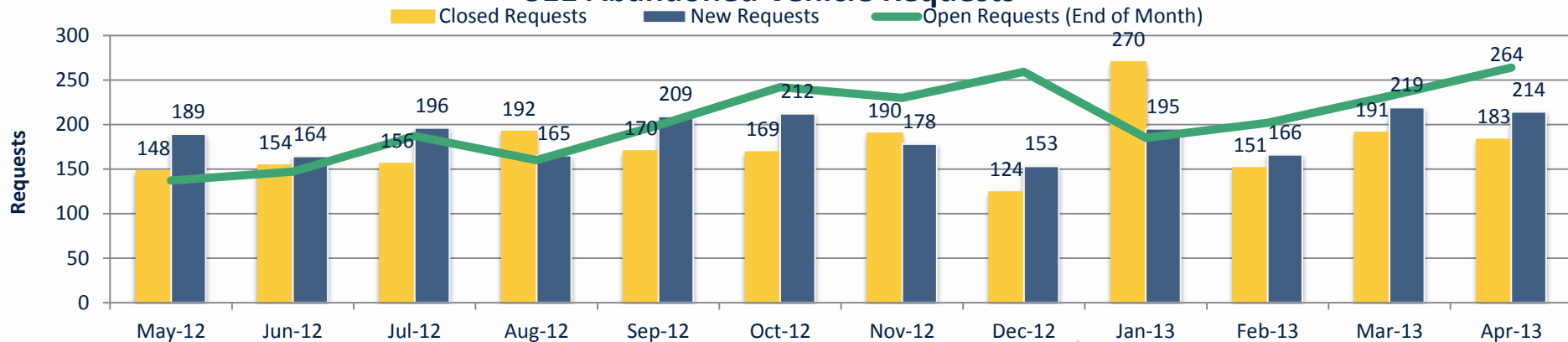
Responsible Organization: Department of Public Works



2011		2012		2013		
Annual Actual	Target Met?	Annual Actual	Target Met?	YTD Actual	Annual Target	Status
17	-	18	●	43	≤ 25	◆

- On Target
- ▲ Within 10% of Target
- ◆ Off Target

311 Abandoned Vehicle Requests



Abandoned Vehicles

Action Items

Date	Responsible Parties	Action Item	Due	Status
10/4/12	Z. Edmonds, A. Square	Contract with additional towing companies for abandoned vehicles	Ongoing	Innovation Team member assigned. To pay private contractors, will need to include in budget, or set up enterprise fund.
11/1/12	D. Macnamara, J. Soileau, All	Obtain lists of top issues for enforcement, develop enforcement strategy, and train Quality of Life officers	Ongoing	P&P and Sanitation provided lists. DPW is developing a card for officers. DPW and NOPD developed draft procedures for processing parking tickets, and will commence training and ticket book issuance now that special events are complete.
4/18/13	J. Soileau, M. Jernigan	Determine process for advance hiring for high turnover positions	Ongoing	M. Jernigan needs approval to hire Auto Facility Specialists. Federal government advance hiring methods may be applicable.

DPW Parking: 311 Issues

Responsible Parties	Issue	Due	Status
J. Hernandez	Ensure all work being done by DPW Parking is reflected in 311.	TBD	Special e-form can be created for simplicity of data entry of department defined work
K. Davis, C. Boudy	Develop a script to explain to citizens that the need to call back if a vehicle reported abandoned is gone within 24-48 hours will assist the City in reducing costs.	5/14/13	Release 13.5.1.
M. Jernigan, C. Robles	Reduce warm transfers by providing additional information that agents can use to increase First Call Resolution.	In progress	311 training by 4/19/13.

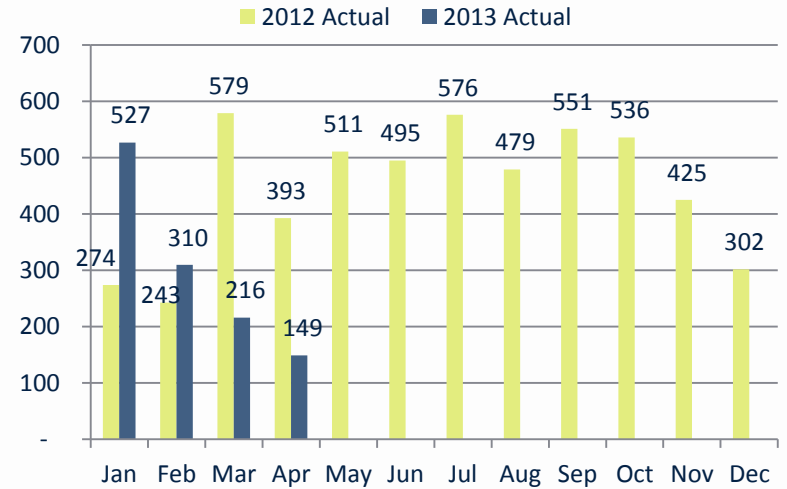


Key Performance Indicator: Number of catch basins cleaned

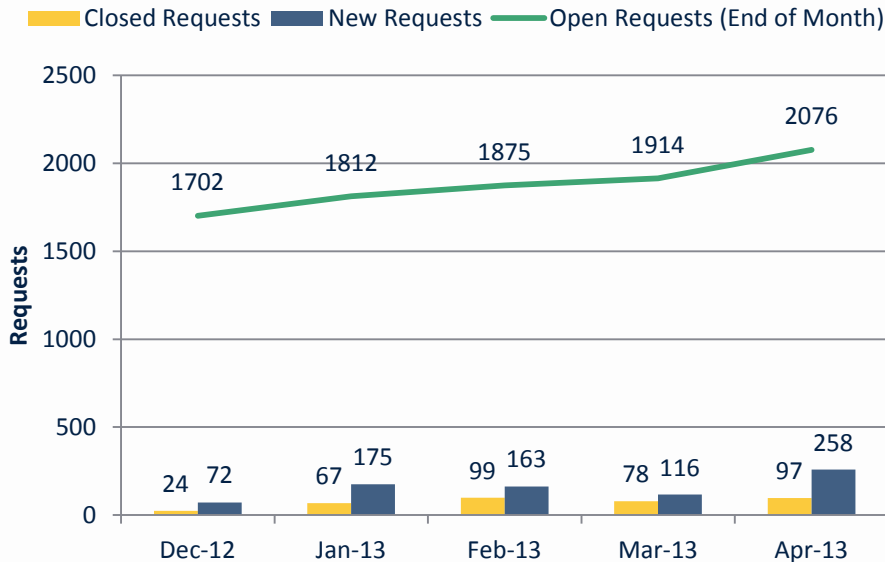
Responsible Organization: Department of Public Works

2011		2012		2013		
Annual Actual	Target Met?	Annual Actual	Target Met?	YTD Actual	Annual Target	Status
-	Off Target	5,364	On Target	1,202	3,000	On Target

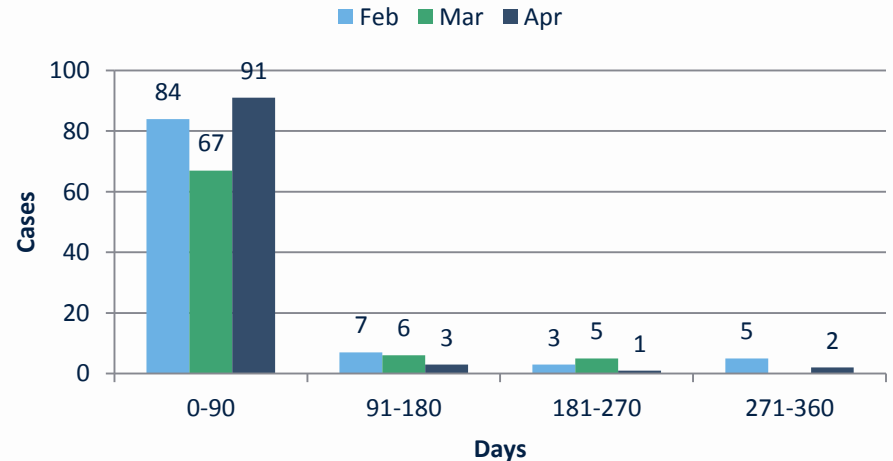
- On Target
- ▲ Within 10% of Target
- ◆ Off Target



311 Street Flooding/Drainage Service Requests



Days to Close



Note: Expected days to close, developed in 2012: 60-365 days.



**Sewerage and Water Board of New Orleans
Customer Service Report
Indicators of Metric Results
April 2013**

Operations Support	Goal	Goal Met	Within Control Limits	Trend
Billing Accuracy / Reasonable	Meters Read	Green	Green	Green
	High Bill Complaints	Green	Green	Green
	Adjusted Bills	Yellow	Green	Green
Problem Resolution	Customer Contacts	Green	Green	Yellow
	Call Wait Time	Yellow	Green	Yellow
	Abandoned Calls	Red	Red	Red
	Low Water Pressure	Yellow	Green	Yellow
	Water System Leaks	Green	Green	Green
	Sewer System Leaks	Red	Red	Red
Collections Effectiveness	Accounts Off for Non-Payment	Green	Green	Green
	Receivables 30 to 120 Days Old	Green	Green	Green
	Receivables 120 Days and Older	Green	Green	Green

Green = Favorable Variance

Yellow = Minimal Variance / No Action Recommended

Red = Unfavorable Variance / Action Recommended



Sewerage and Water Board of New Orleans

Meters Read as a Percentage of Total Meters

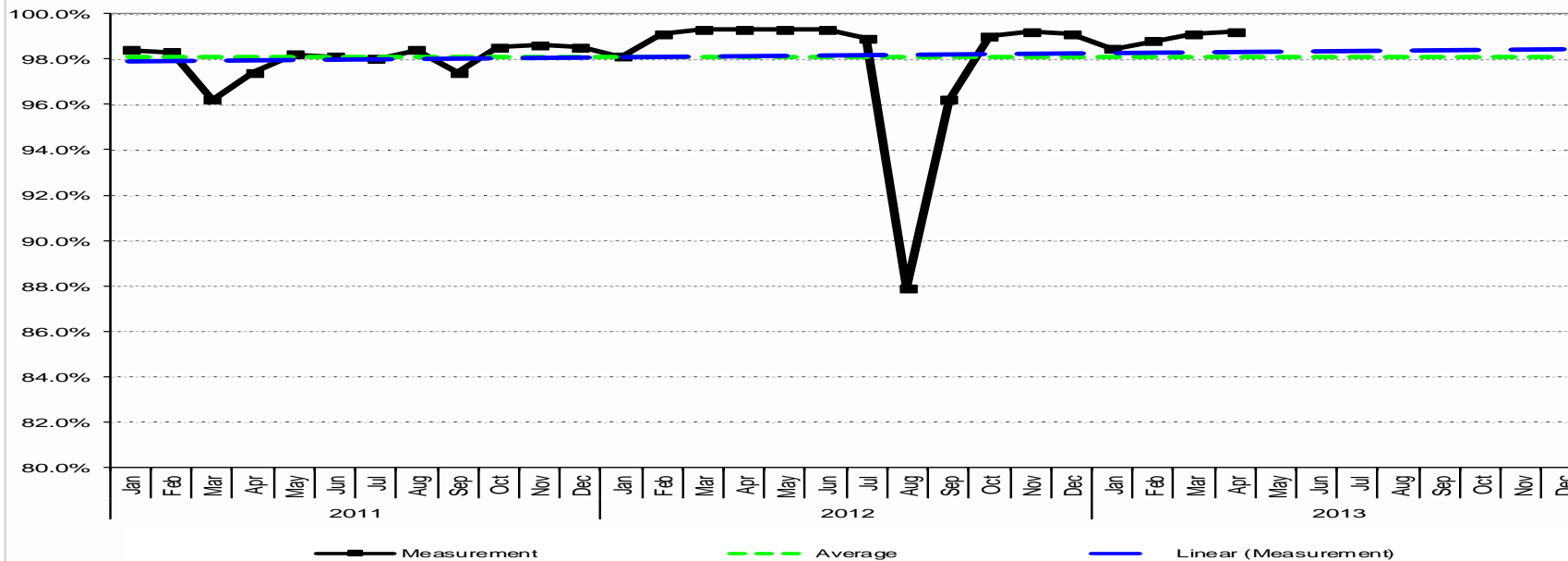
Constituency: Customer Ratepayers		Objective: Provide Accurate Bills	
Currently Meeting Goal: Yes		Process Operating Within Control Limits: Yes	Goal: Read 98% or more of meters each month Trend: Favorable

Analysis

The purpose of the customer billing and collection processes is to collect revenues from customer accounts that are billed according to the service rules and are based upon accurate metered consumption. Obtaining an accurate reading is the first step in that process. Staff has maintained a reading rate near or above the goal since April 2010 except for two months affected by Hurricane Isaac.

Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	98.4%	98.3%	96.2%	97.4%	98.2%	98.1%	98.0%	98.4%	97.4%	98.5%	98.6%	98.5%
2012	98.1%	99.1%	99.3%	99.3%	99.3%	99.3%	98.9%	87.9%	96.2%	99.0%	99.2%	99.1%
2013	98.4%	98.8%	99.1%	99.2%								



Sewerage and Water Board of New Orleans

Investigations from High Bill Complaints as a Percentage of Total Bills

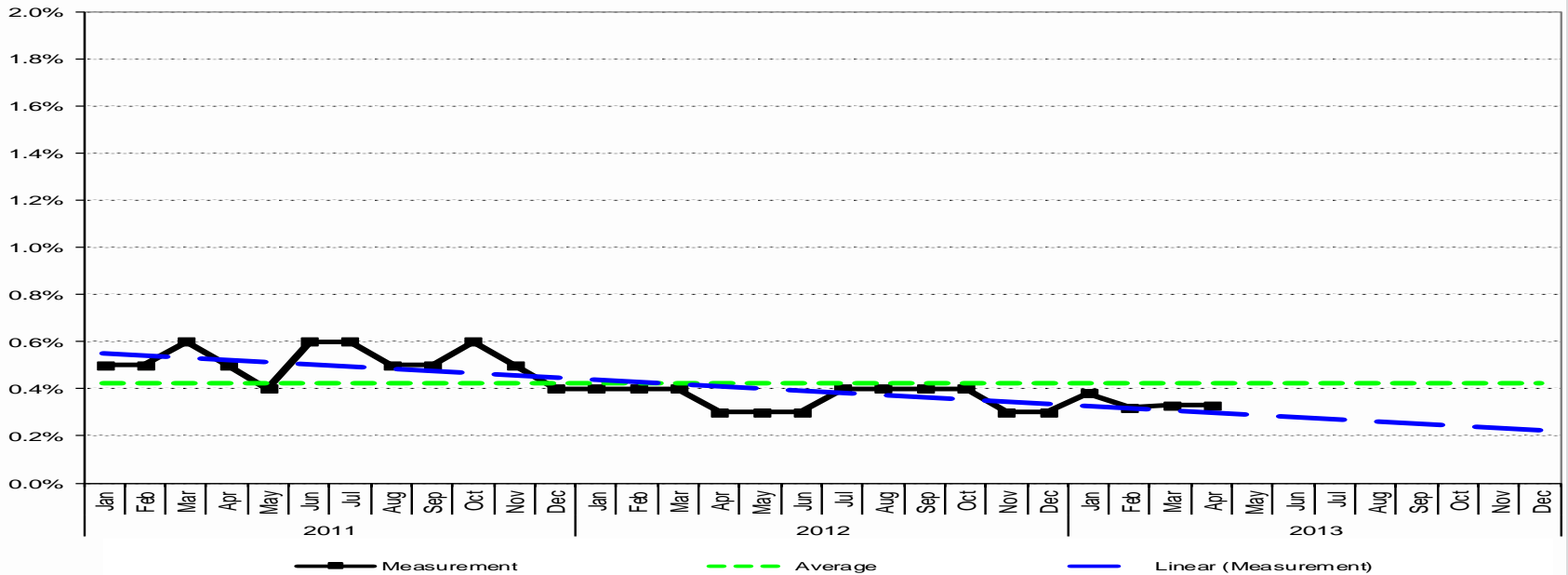
Constituency: Customer Ratepayers		Objective: Provide Accurate Bills	
Currently Meeting Goal: Yes		Process Operating Within Control Limits: Yes	Trend: Favorable

Analysis

Customers request an investigation about their usage when the bill is higher than normal amounts. The higher billed amount may be due to: a leak; one or more estimated readings followed by an actual reading; an erroneous meter reading; or increased water, sewer, or sanitation rates. Before an adjustment can be made, an inspection of the meter and service line must be performed.

Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	0.5%	0.5%	0.6%	0.5%	0.4%	0.6%	0.6%	0.5%	0.5%	0.6%	0.5%	0.4%
2012	0.4%	0.4%	0.4%	0.3%	0.3%	0.3%	0.4%	0.4%	0.4%	0.4%	0.3%	0.3%
2013	0.4%	0.3%	0.3%	0.3%								



Sewerage and Water Board of New Orleans

Bills Adjusted as a Percentage of Total Bills Computed

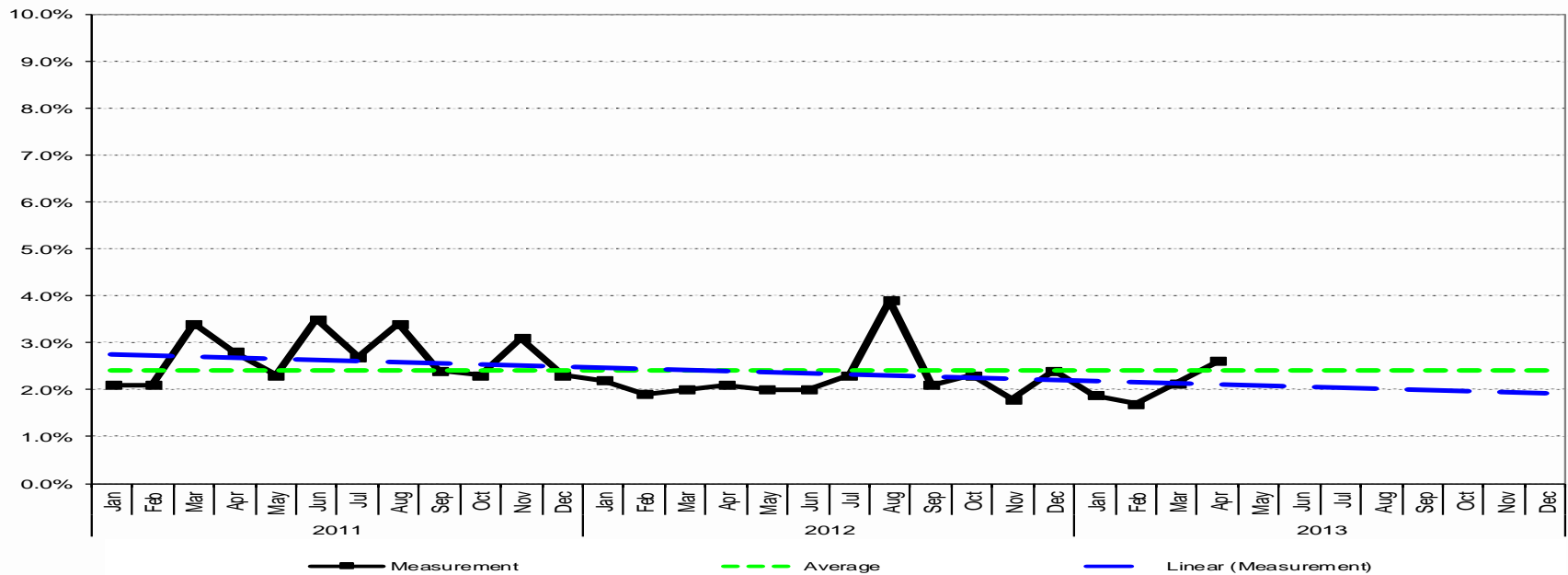
Constituency: Customer Ratepayers		Objective: Provide Accurate Bills	
Currently Meeting Goal: Close		Process Operating Within Control Limits: Yes	Goal: Reduce percentage over time
			Trend: Favorable

Analysis

Customers request adjustments to their bill due to higher than normal amounts. The higher billed amount may be due to: a leak; one or more estimated readings followed by an actual reading; an erroneous meter reading; or increased water, sewer, or sanitation rates. Before an adjustment can be made, an inspection of the meter and service line must be performed.

Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	2.1%	2.1%	3.4%	2.8%	2.3%	3.5%	2.7%	3.4%	2.4%	2.3%	3.1%	2.3%
2012	2.2%	1.9%	2.0%	2.1%	2.0%	2.0%	2.3%	3.9%	2.1%	2.3%	1.8%	2.4%
2013	1.9%	1.7%	2.1%	2.6%								



Sewerage and Water Board of New Orleans

Total Inbound Customer Contacts

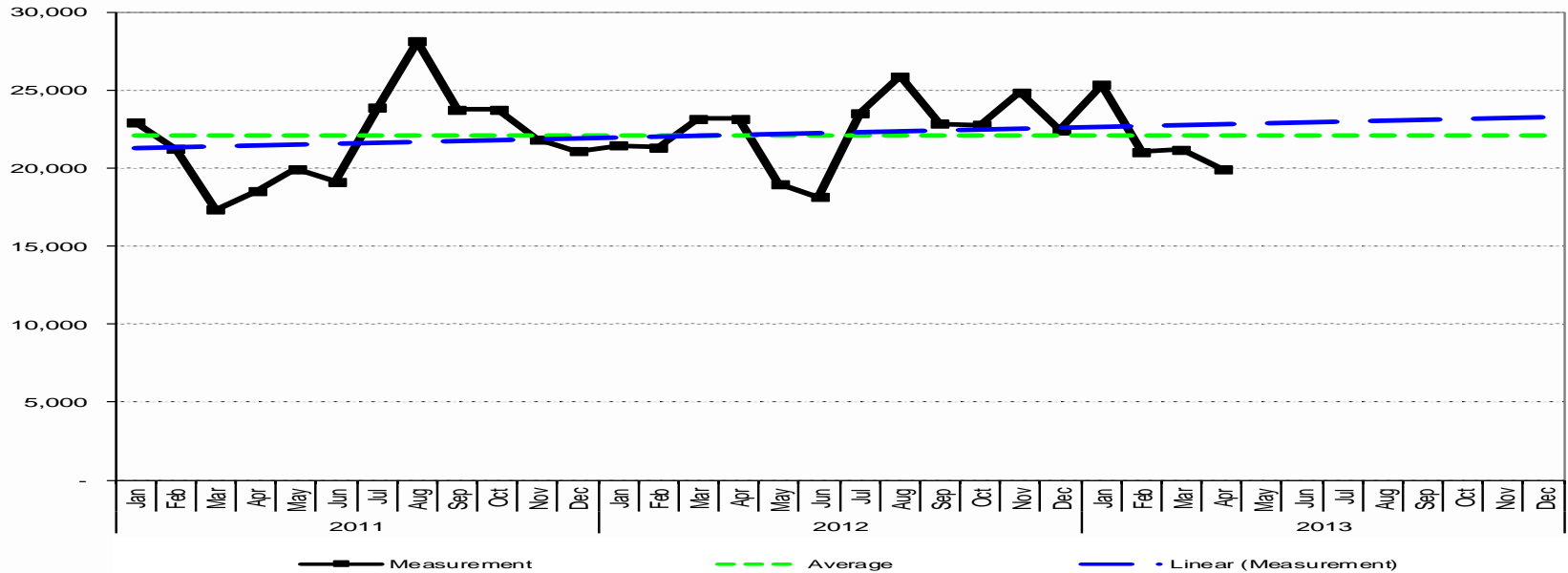
Constituency: Customer Ratepayers		Objective: Provide Timely Information and Respond Promptly to Requests	Goal: Reduce Triggers of Customer Calls
Currently Meeting Goal: Yes		Process Operating Within Control Limits: Yes	Trend: Close

Analysis

Customers contact the Sewerage and Water Board to start or end service; to request information about their bill; to report concerns about their water service, sewer connection, street flooding, or solid waste sanitation service; and other matters. The Call Center for emergency repairs is operated continuously, while the Call Center for billing and non-emergency issues is operated from 7 AM to 7 PM. Call volumes can vary significantly month to month.

Plans for Improvement

Staff is analyzing the events that trigger calls in order to determine methods to reduce the volume. Short term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	22,887	21,210	17,328	18,507	19,943	19,116	23,863	28,102	23,759	23,751	21,839	21,057
2012	21,447	21,313	23,164	23,164	18,977	18,149	23,545	25,870	22,818	22,773	24,842	22,438
2013	25,331	21,051	21,194	19,937								



Sewerage and Water Board of New Orleans

Average Call Wait Time

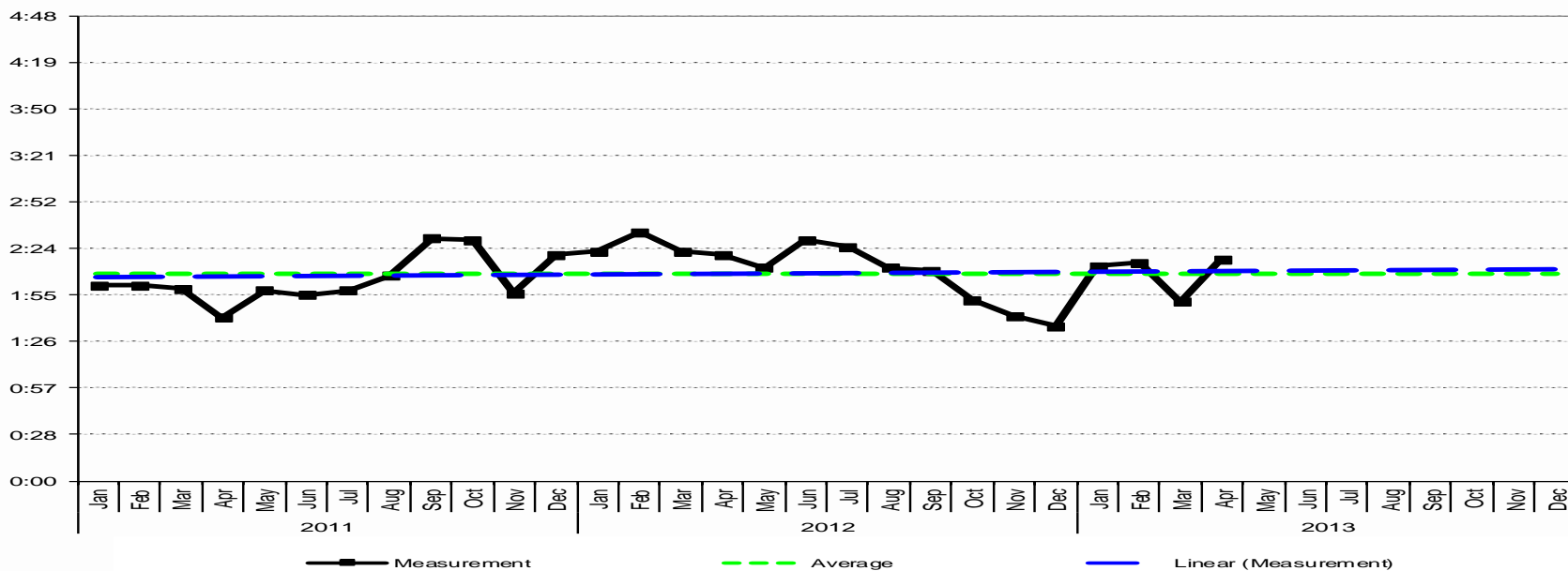
Constituency: Customer Ratepayers	Objective: Provide Accurate Bills	Goal: Reduce percentage over time
Currently Meeting Goal: Close	Process Operating Within Control Limits: Yes	Trend: Level

Analysis

Customers contact the Sewerage and Water Board to start or end service; to request information about their bill; to report concerns about their water service, sewer connection, street flooding, or solid waste sanitation service; and other matters. The Call Center for emergency repairs is operated continuously, while the Call Center for billing and non-emergency issues is operated from 7 AM to 7 PM. Call volumes can vary significantly month to month.

Plans for Improvement

Staff is analyzing the events that trigger calls in order to determine methods to reduce the volume. Short term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	2:01	2:01	1:59	1:41	1:58	1:55	1:58	2:07	2:30	2:29	1:56	2:20
2012	2:22	2:34	2:22	2:20	2:12	2:29	2:25	2:12	2:10	1:52	1:42	1:36
2013	2:13	2:15	1:51	2:17								



Sewerage and Water Board of New Orleans

Calls Abandoned by Customers as a Percentage of Total

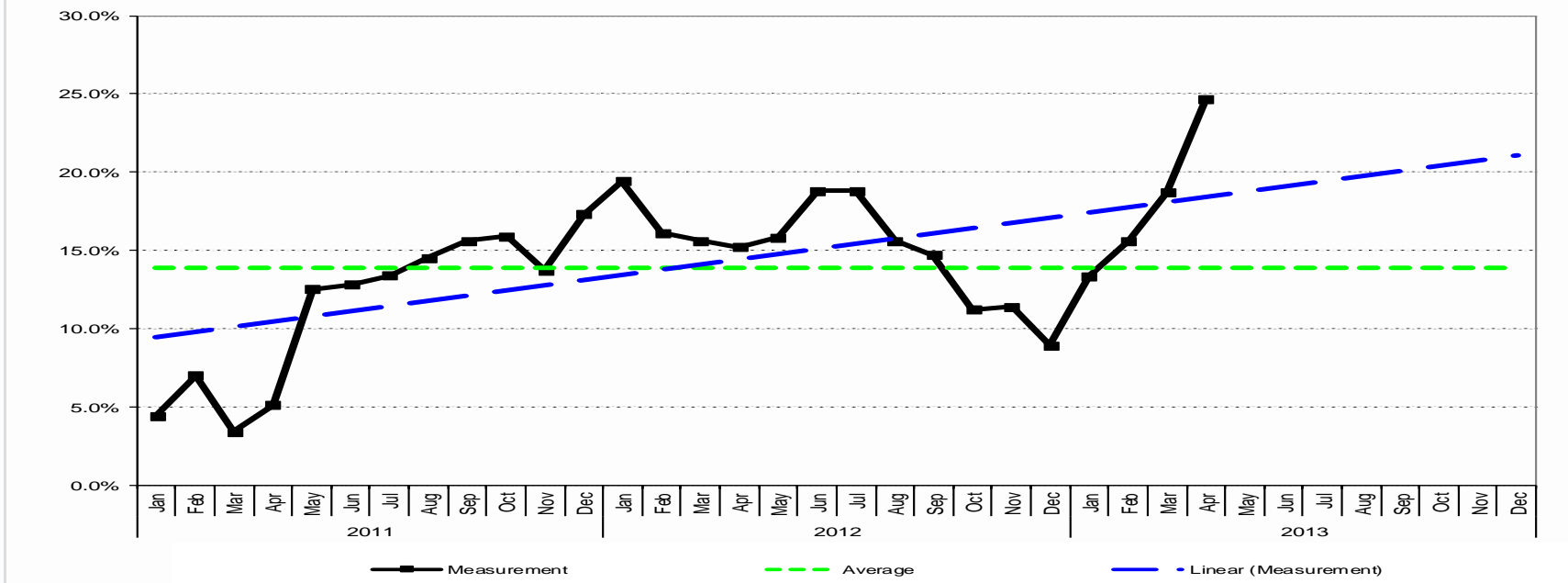
Constituency: Customer Ratepayers		Objective: Provide Timely Information and Respond Promptly to Requests	Goal: Respond to calls with less than 5% abandoned
Currently Meeting Goal: No		Process Operating Within Control Limits: No	Trend: Unfavorable

Analysis

Customers abandon their call after waiting for an amount of time considered inconvenient, which varies from customer to customer. Some portion of the volume of abandoned calls is from customers calling and hanging up on multiple occasions. Ongoing issues and unresolved problems with recent telephone system software upgrades have triggered a sharp increase in abandoned calls.

Plans for Improvement

Staff is addressing problems with the telephone system software as a top priority. Also, upon implementation of the new billing system, overall call volumes with enhanced internet capabilities.



Data Table												
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	4.4%	7.0%	3.4%	5.1%	12.5%	12.8%	13.4%	14.5%	15.6%	15.9%	13.7%	17.3%
2012	19.4%	16.1%	15.6%	15.2%	15.8%	18.8%	18.8%	15.6%	14.7%	11.2%	11.4%	8.9%
2013	13.3%	15.6%	18.7%	24.7%								



Sewerage and Water Board of New Orleans

Total Service Requests about Low Water Pressure

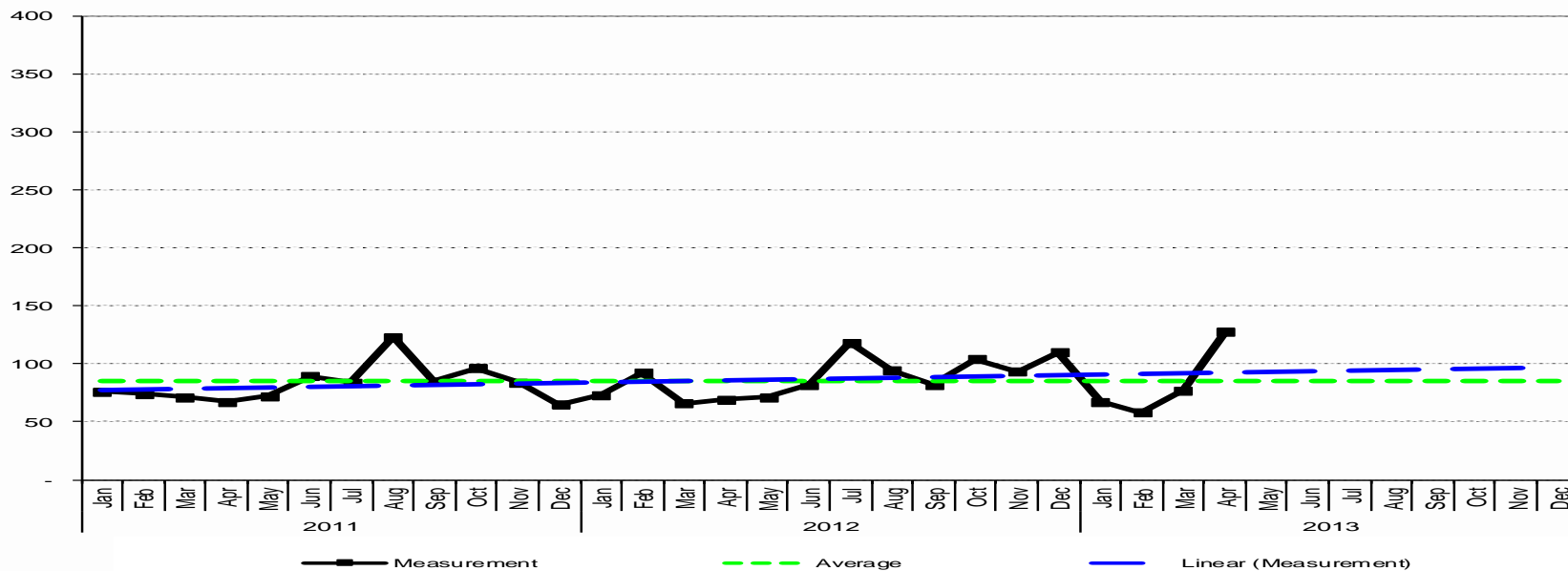
Constituency: Customer Ratepayers		Objective: Provide Timely Information and Respond Promptly to Requests	Goal: Reduce Number of Service Requests
Currently Meeting Goal: Close		Process Operating Within Control Limits: Yes	Trend: Close

Analysis

Customers contact the Sewerage and Water Board to request resolution to low water pressure. System pressure can be impaired by power failures at the treatment plants, by water main breaks, and by certain types of repair activities.

Plans for Improvement

Staff continues to make repairs to the water system to reduce the number of occasions of low pressure.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	76	74	71	67	72	89	84	123	85	96	84	65
2012	73	92	66	69	71	82	118	94	82	104	93	110
2013	67	58	77	128								



Sewerage and Water Board of New Orleans

Total Service Requests for Water System Leaks

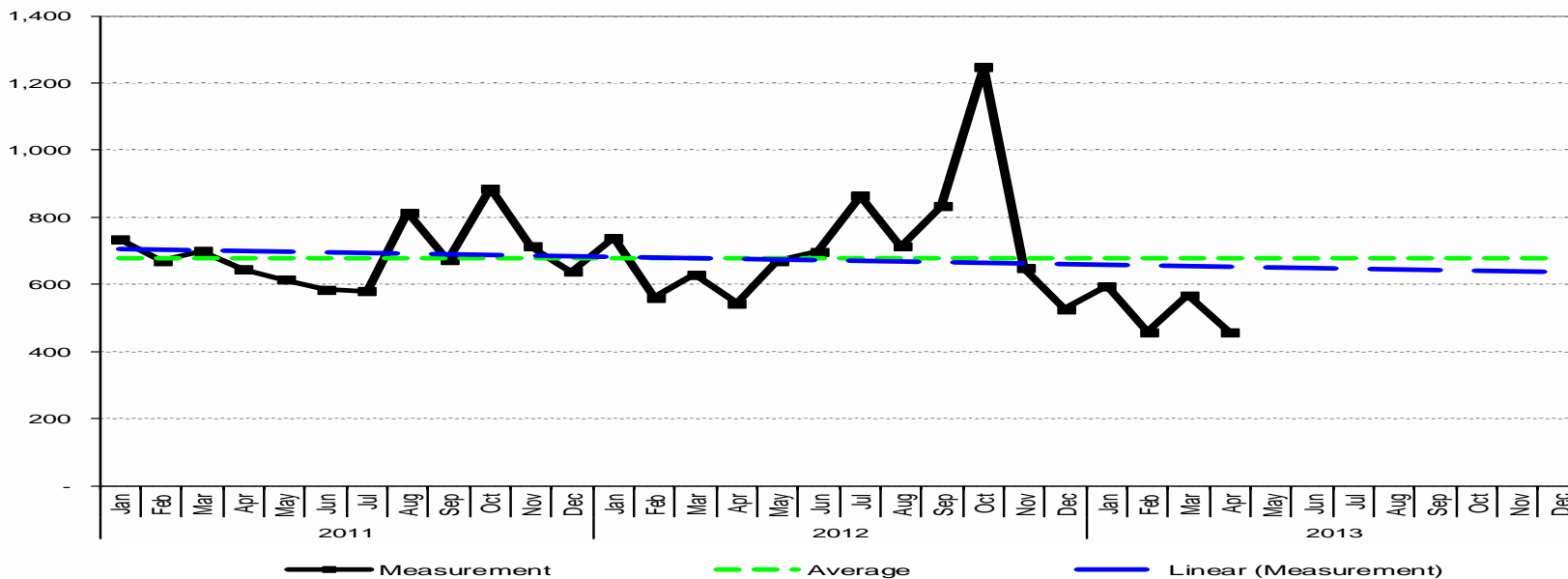
Constituency: Customer Ratepayers		Objective: Provide Timely Information and Respond Promptly to Requests	Goal: Reduce Number of Service Requests
Currently Meeting Goal: Yes		Process Operating Within Control Limits: Yes	Trend: Favorable

Analysis

Customers contact the Sewerage and Water Board to request repairs to leaking mains, services and fire hydrants.

Plans for Improvement

Staff is working with FEMA to expand beyond point repairs to line replacements for water mains with high frequency of failure.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	733	670	700	645	614	584	580	814	672	886	712	638
2012	739	560	629	543	670	697	863	713	833	1,246	648	526
2013	594	457	567	456								



Sewerage and Water Board of New Orleans

Total Service Requests for Sewer System Leaks

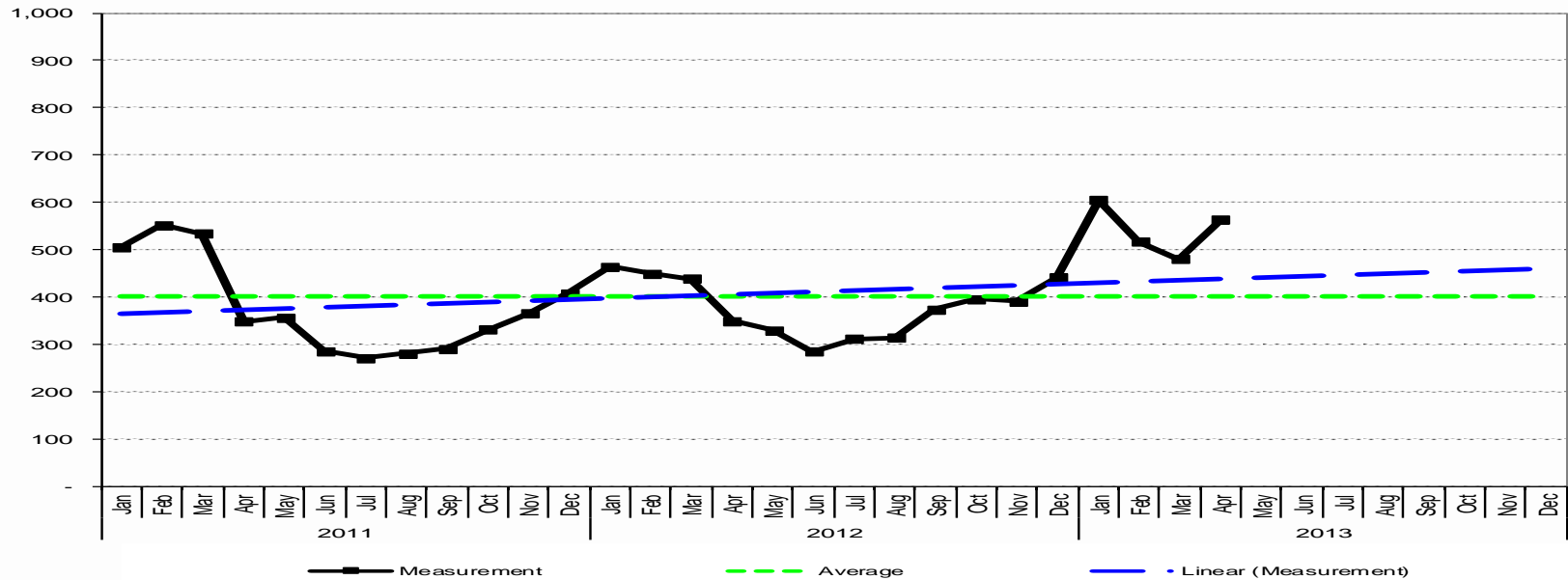
Constituency: Customer Ratepayers	Objective: Provide Timely Information and Respond Promptly to Requests	Goal: Reduce Number of Service Requests
Currently Meeting Goal: No	Process Operating Within Control Limits: No	Trend: Unfavorable

Analysis

Customers contact the Sewerage and Water Board to request repairs to leaking sewer collection mains and service lines.

Plans for Improvement

Staff has recently expanded the use of Networks Department field staff focused on sewer system repairs.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	505	552	534	348	349	286	271	280	290	331	365	408
2012	464	449	438	349	329	284	311	313	374	396	391	441
2013	604	516	480	563								



Sewerage and Water Board of New Orleans

Total Accounts Turned Off for Non-Payment

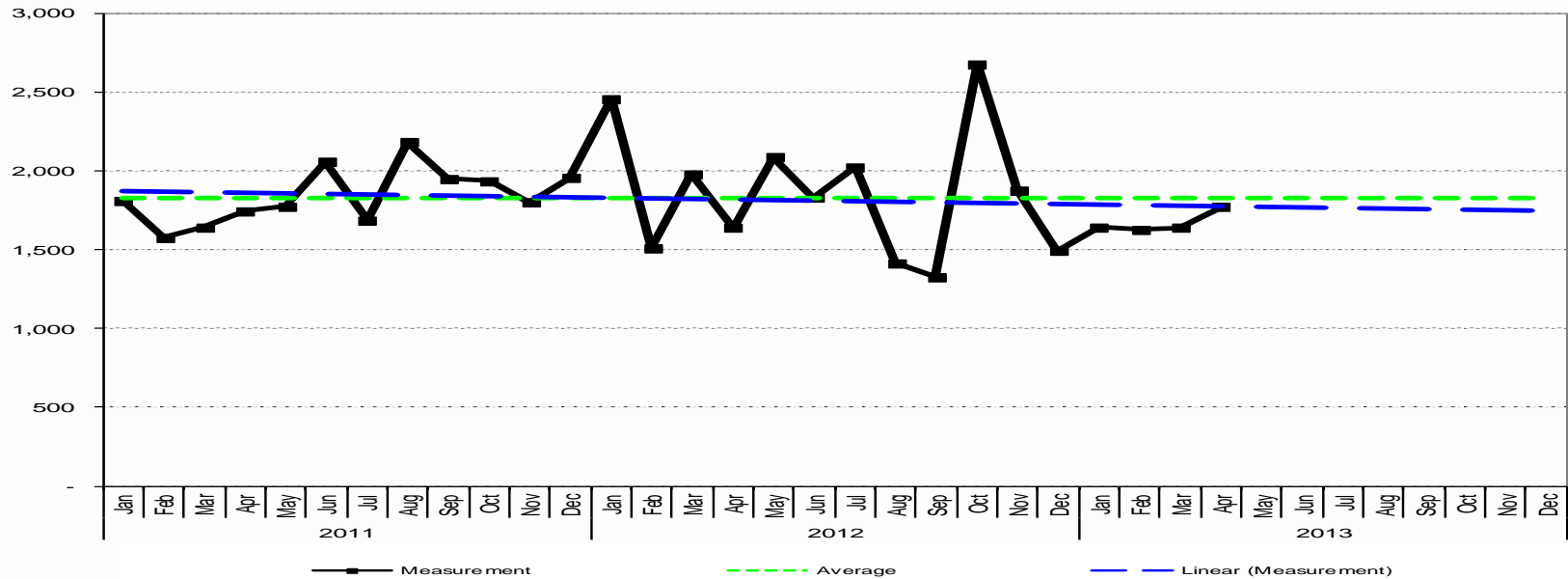
Constituency: Customer Ratepayers	Objective: Ensure Collection of Payments for Services Provided	Goal: None Established
Currently Meeting Goal: Not Applicable	Process Operating Within Control Limits: Yes	Trend: Favorable

Analysis

Customers accounts are turned-off for non-payment for balances more than \$50 and over sixty days past due. Although the number of accounts turn-off for non-payment varies widely from month to month, the overall trend is level and no seasonal pattern is apparent.

Plans for Improvement

Staff is monitoring the number of accounts turned-off for non-payment to determine trend directions. No actions are contemplated at this time.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	1,807	1,576	1,641	1,744	1,773	2,056	1,687	2,180	1,951	1,933	1,800	1,952
2012	2,456	1,511	1,980	1,638	2,085	1,829	2,024	1,413	1,327	2,676	1,877	1,490
2013	1,641	1,628	1,638	1,770								



Sewerage and Water Board of New Orleans

Water and Sewer Receivables 30 to 120 Days Old

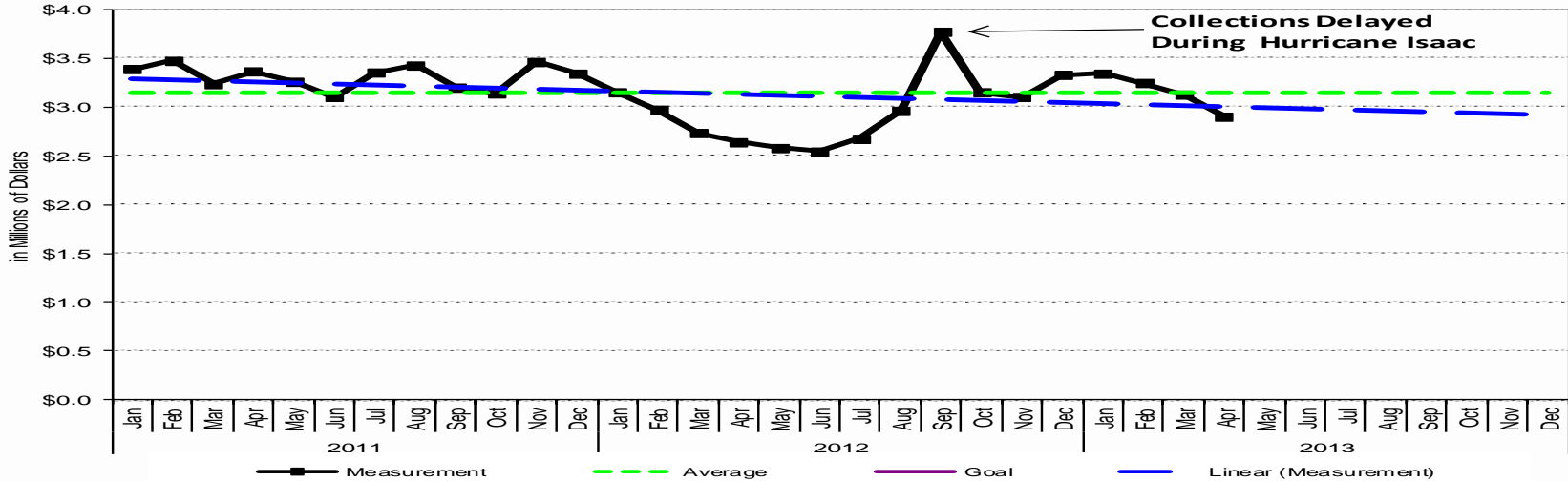
EUM Attribute: Financial Viability		Description: Establishes and maintains an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues
Constituency: Customer Ratepayers		Objective: Efficient use of resources in providing services
Currently Meeting Goal: Not Applicable		Process Operating Within Control Limits: Yes
		Goal: None established
		Trend: Favorable

Analysis

Water and sewer accounts receivable that are 30 to 120 days old are handled by internal staff using service disconnection. When those accounts are turned-off and final bills sent, the remaining balances after 30 days are sent to a collection agency. The uncollectable balances for 2007 and 2008 were higher than normal due to accounts that remained open for vacated facilities and were written off in 2011 and 2012, .

Plans for Improvement

It appears that the higher post-Katrina accounts receivable balances have been resolved through standard collection practices and that annual collection rates now exceed 98% of annual billings. Staff intends to use standard process improvement methods to continue collection practices pending implementation of new billing and collection system.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	\$ 3.391	\$ 3.476	\$ 3.238	\$ 3.363	\$ 3.260	\$ 3.100	\$ 3.353	\$ 3.431	\$ 3.202	\$ 3.136	\$ 3.467	\$ 3.348
2012	\$ 3.149	\$ 2.973	\$ 2.735	\$ 2.643	\$ 2.583	\$ 2.544	\$ 2.678	\$ 2.966	\$ 3.770	\$ 3.149	\$ 3.104	\$ 3.327
2013	\$ 3.348	\$ 3.243	\$ 3.127	\$ 2.907								



Sewerage and Water Board of New Orleans

Water and Sewer Receivables 120 Days and Older

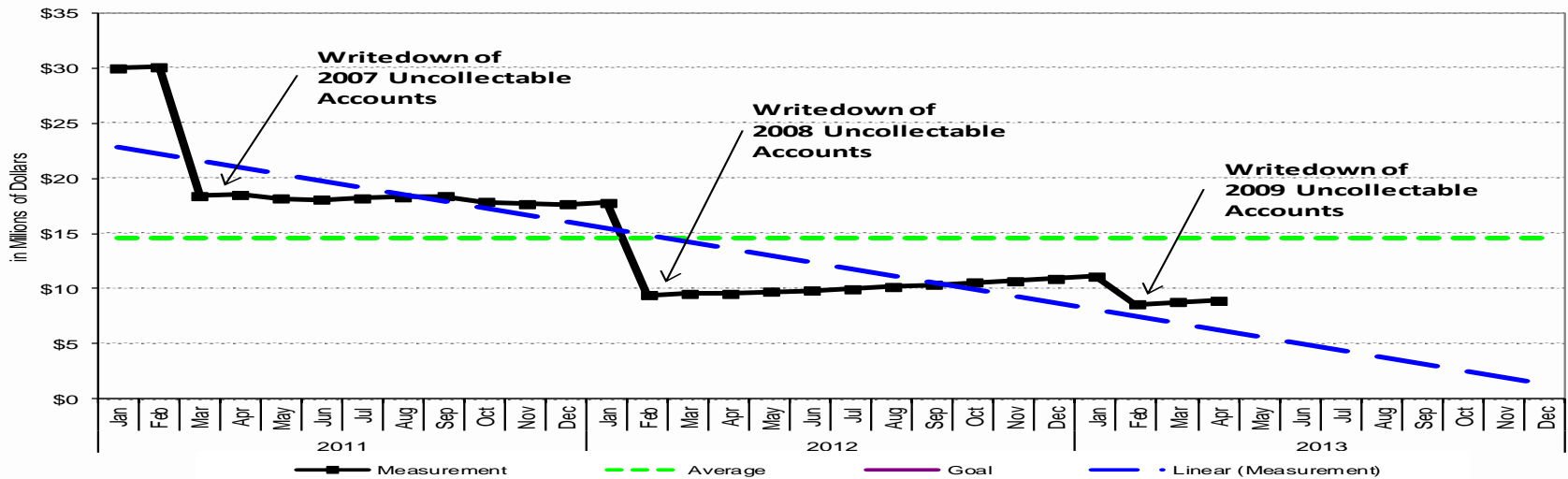
EUM Attribute: Financial Viability		Description: Establishes and maintains an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues
Constituency: Customer Ratepayers		Objective: Efficient use of resources in providing services
Currently Meeting Goal: Not Applicable		Trend: Favorable

Analysis

Water and sewer accounts receivable that are 120 days and older are handled by a collection agency. When those accounts remain uncollected after three years, the balances are written off as part of an annual process. The uncollectable balances for 2007 and 2008, which were written off early in 2011 and 2012, were higher than normal due to accounts that remained open post-Katrina for residences and businesses but were not occupied.

Plans for Improvement

It appears that the higher post-Katrina accounts receivable balances have been resolved through standard collection practices and that annual collection rates now exceed 98% of annual billings. Staff intends to use standard process improvement methods to continue collection practices pending implementation of new billing and collection system.



Data Table

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2011	\$ 30.004	\$ 30.128	\$ 18.428	\$ 18.546	\$ 18.179	\$ 18.059	\$ 18.201	\$ 18.301	\$ 18.359	\$ 17.856	\$ 17.685	\$ 17.634
2012	\$ 17.811	\$ 9.400	\$ 9.558	\$ 9.557	\$ 9.710	\$ 9.818	\$ 9.995	\$ 10.176	\$ 10.360	\$ 10.553	\$ 10.724	\$ 10.931
2013	\$ 11.104	\$ 8.552	\$ 8.766	\$ 8.928								



Sustainable Communities

Goal: Support sustainable communities that integrate quality housing, transportation, schools, commercial development, energy efficiency, parks and green space, flood protection and cultural assets.

Objectives and Strategies

Outcome Measures

Maintain and improve public infrastructure

1. Maintain and improve road surface infrastructure
2. Consistently implement Complete Streets philosophy in streets investments
3. Effectively administer the City's capital improvements program
4. Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

- Citizen perceptions of condition of streets (UNO Quality of Life Survey)
- Mean travel time to work (American Community Survey)
- Percentage of workers commuting to work by means other than driving alone (including carpooling, public transportation, biking, and walking)

Promote Quality Neighborhoods

1. Reduce blighted properties by 10,000 by the end of 2014
2. Provide effective sanitation services to residents and businesses
3. Protect and preserve parks and other green spaces
4. Regulate land use to support safe, vibrant neighborhoods and preserve historic properties

- Blighted residential addresses or empty lots (GNOCDC analysis of USPS data)
- Citizen perceptions of parks and recreation (UNO Quality of Life Survey)
- Citizen perceptions of trash pickup (UNO Quality of Life Survey)
- Citizen perceptions of general quality of life (UNO Quality of Life Survey)
- ParkScore (based on acreage, service and investment, and access) (Trust for Public Land)

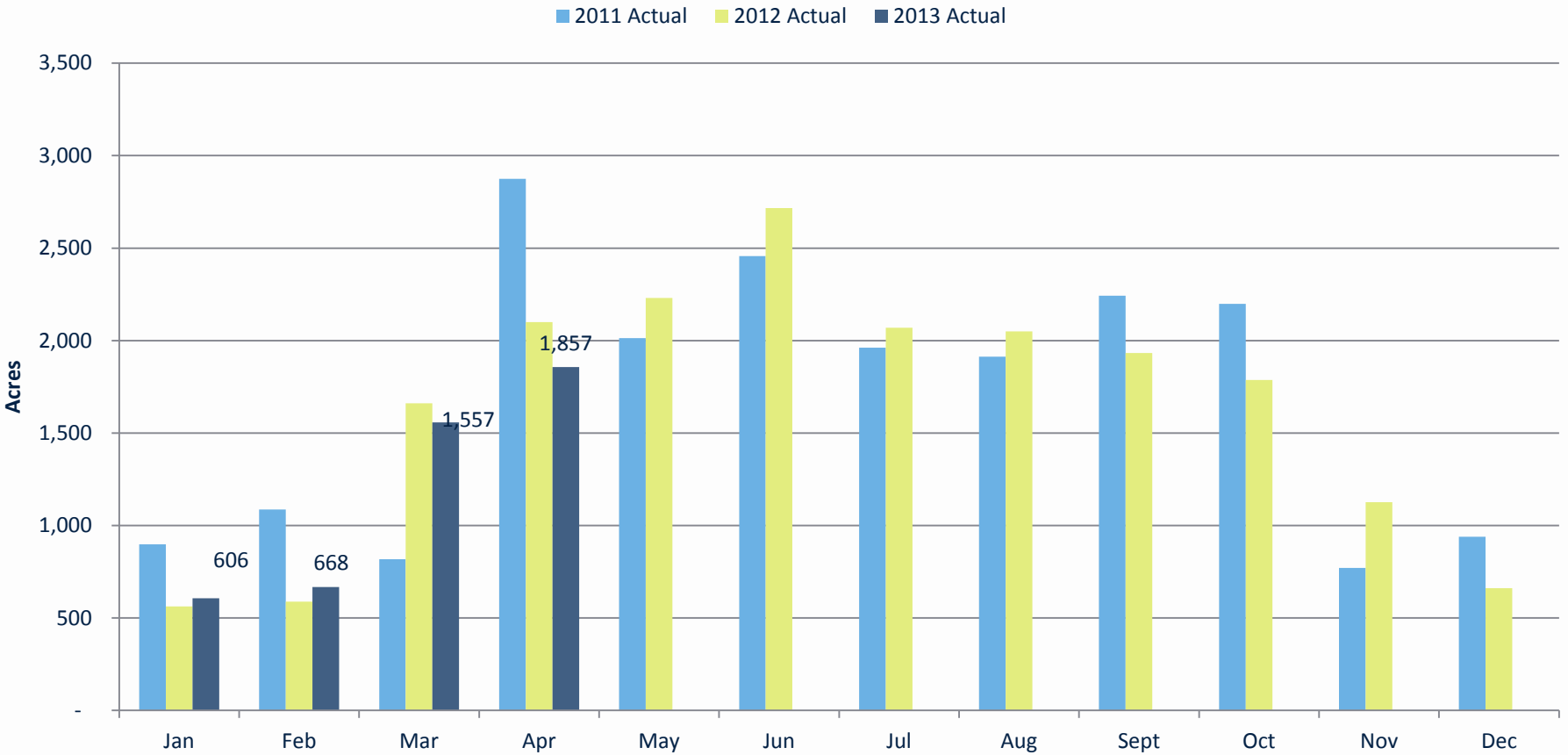
Promote energy efficiency and environmental sustainability

1. Restore the City's marshes and coastline
2. Promote green energy and other sustainability measures
3. Remediate brownfields, lead, and other environmental hazards

- Percentage of days with healthy air quality (EPA)
- Health based drinking water violations (EPA)
- Certified green buildings (US Green Building Council)
- Land acres in Orleans Parish (US Geological Survey)

Key Performance Indicator: Total number of acres mowed

Responsible Organization: Department of Parks & Parkways



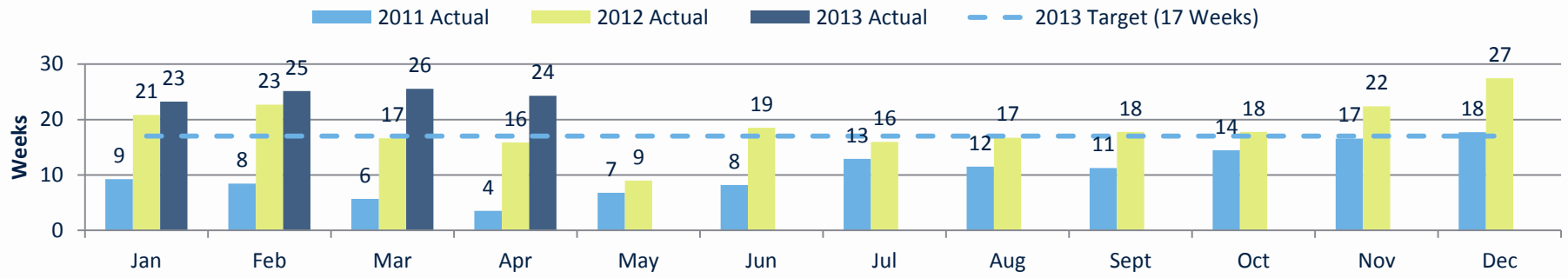
2011		2012		2013		
Annual Actual	Target Met?	Annual Actual	Target Met?	YTD Actual	Annual Target	Status
20,172	●	19,485	●	4,688	15,000	●

- On Target
- ▲ Within 10% of Target
- ◆ Off Target



Key Performance Indicator: Average number of weeks to complete non-emergency tree service calls.

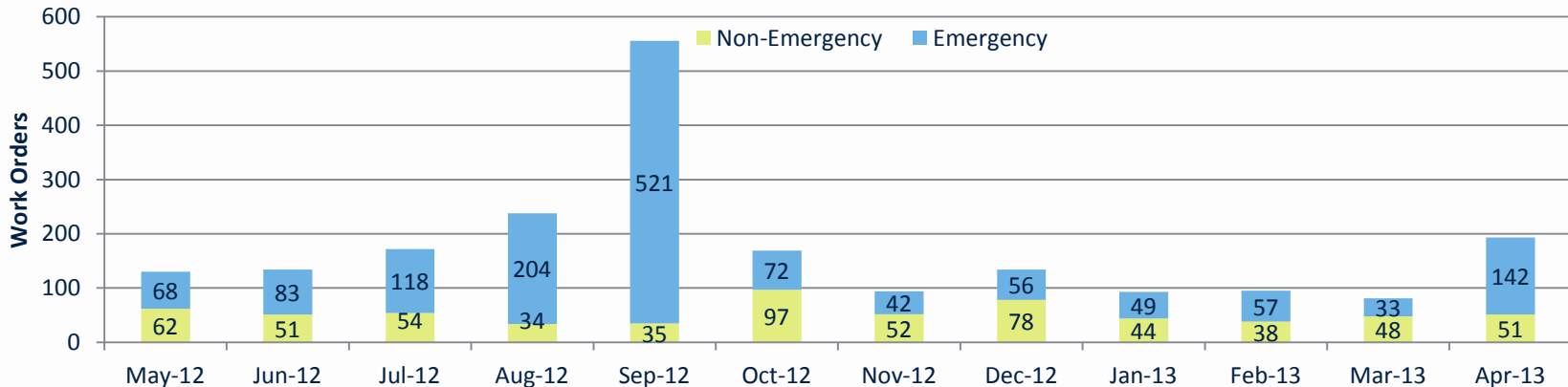
Responsible Organization: Department of Parks & Parkways



- On Target
- ▲ Within 10% of Target
- ◆ Off Target

2011		2012		2013		
Annual Actual	Target Met?	Annual Actual	Target Met?	YTD Actual	Annual Target	Status
12	◆	19	◆	25	≤ 17	◆

Tree Work Orders Closed by Type

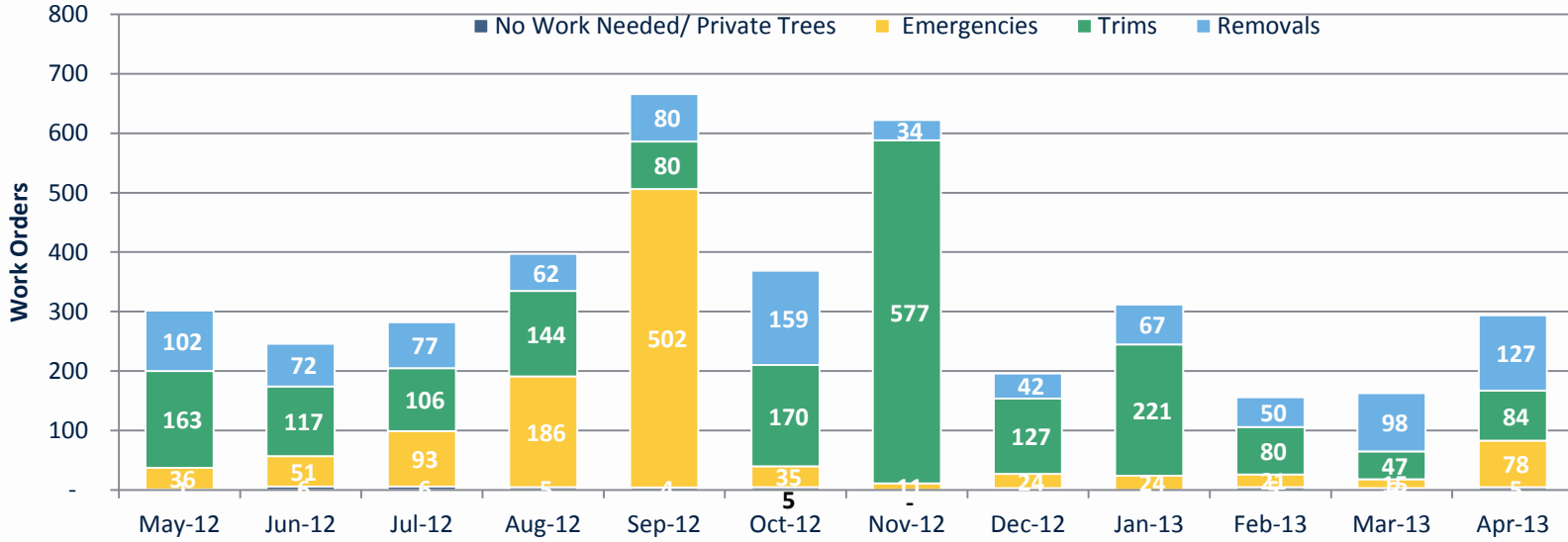


Note: Work orders may include multiple trees.

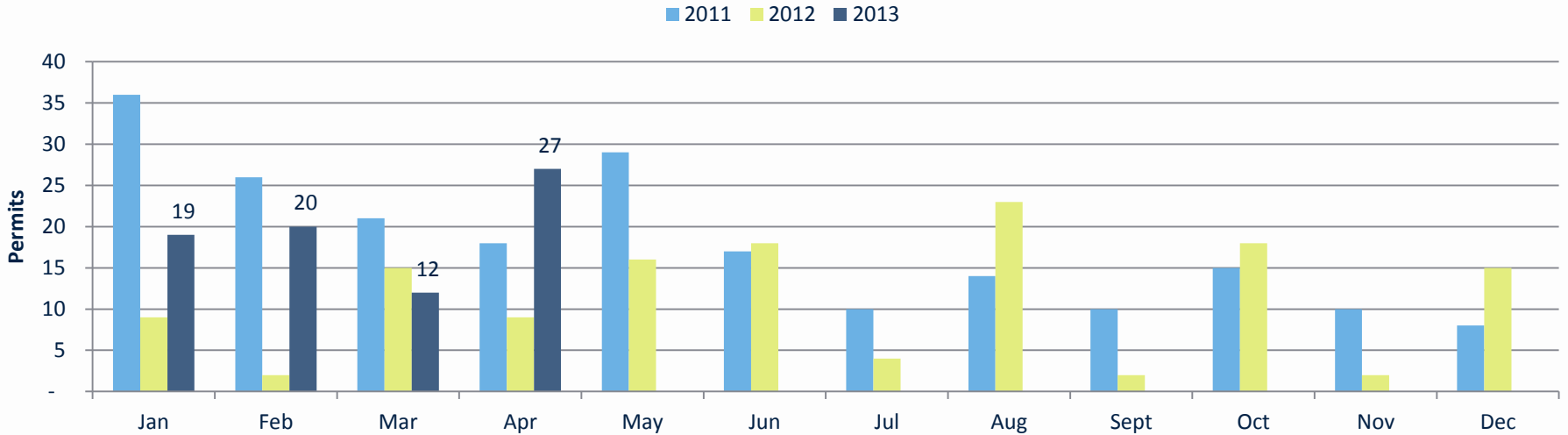


Forestry Activity

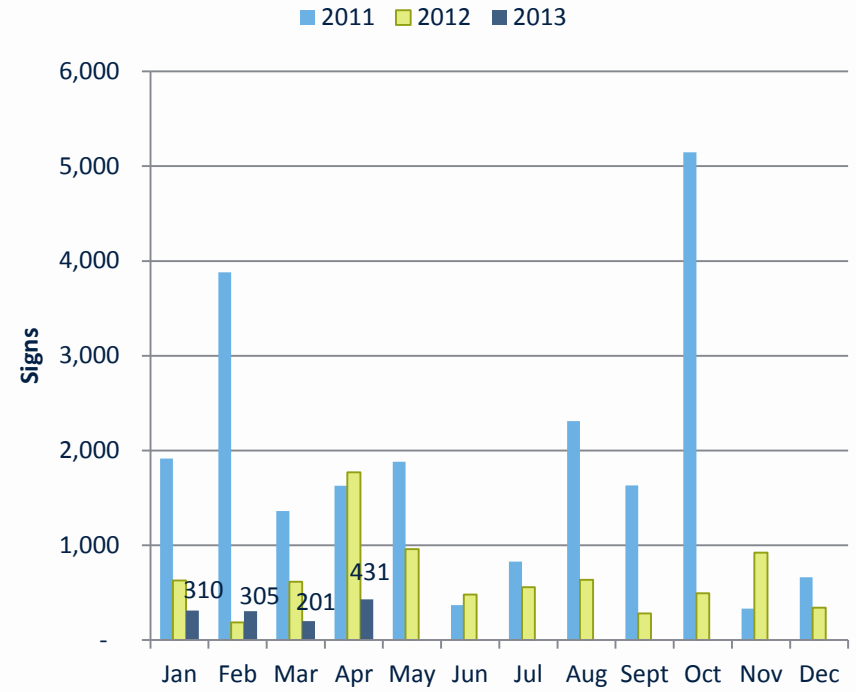
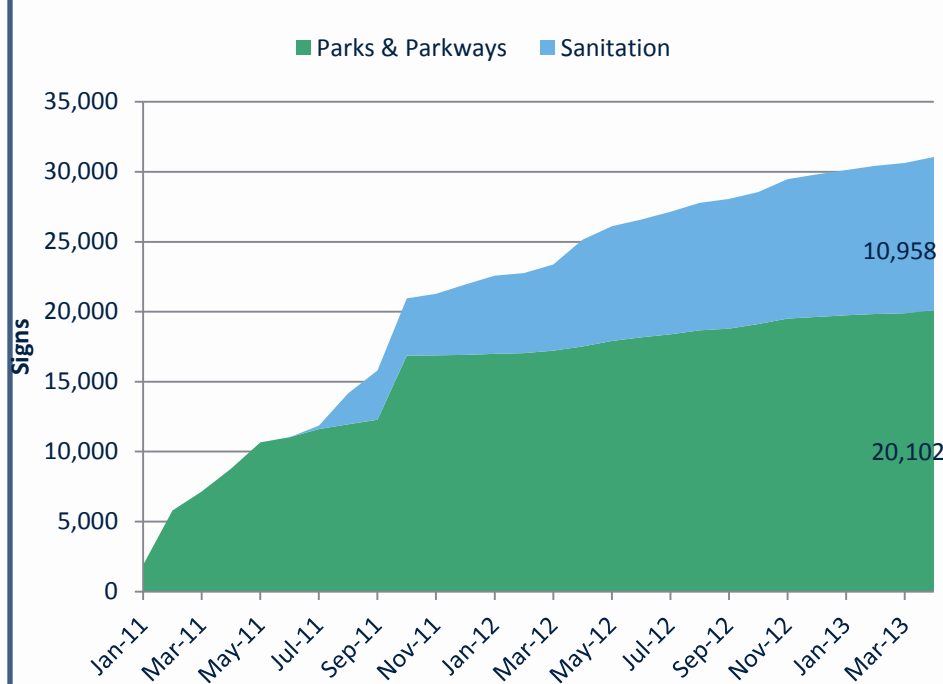
Work Orders Completed



Permits Issued



Bandit Signs Removed



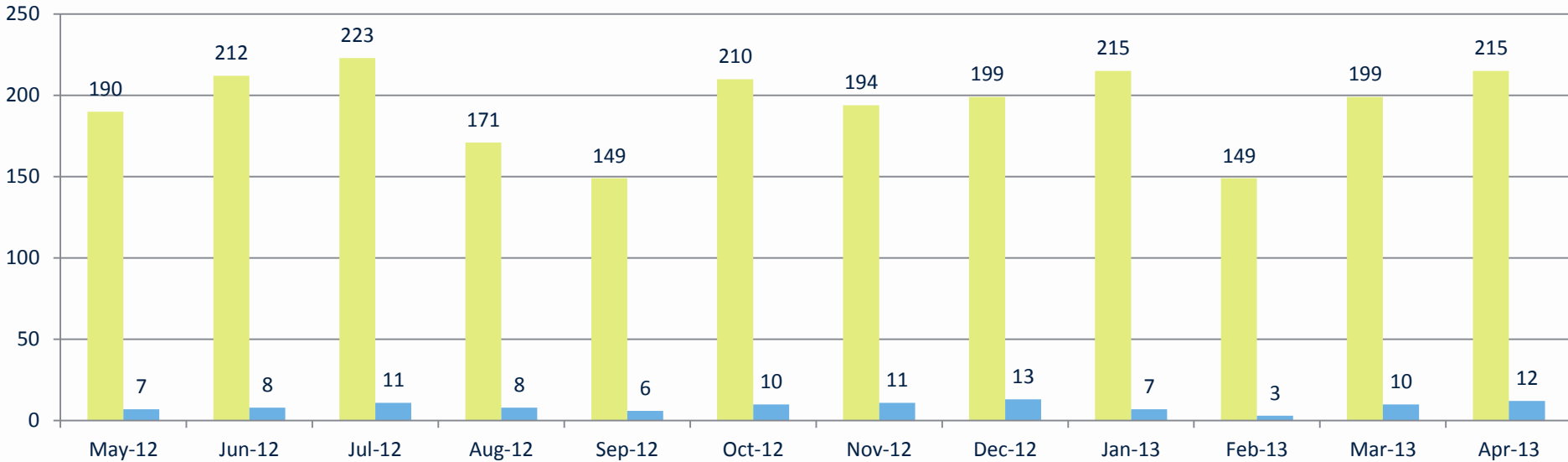
Action Items

Date	Responsible Parties	Action Item	Due	Status
10/4/12	C. Sylvain-Lear	Develop a plan for PSAs regarding signs for businesses	Ongoing	Items developed: brochure 8/11 (revised 2012/2013); PSAs 6/12 (general), 1/13 (waste tires); and flyers for inside and outside of the FQ/DDD in 3/12 (revised 12/12)
7/12/12	E. Williams, D. Macnamara, C. Sylvain-Lear	Pursue civil actions against repeat bandit sign offenders	Ongoing	Law will discuss with Entergy the possibility of Entergy taking action to address the damage to their property. While Law believes that actions in Civil District Court may be brought in the form of injunctions, this may not be the best use of City resources.



Sanitation Enforcement

■ Inspections ■ NOPD Summons



Note: Additional inspections performed and summons issued by the NOPD quality of life officers are not included in the totals.

Action Items

Date	Responsible Parties	Action Item	Due	Status
1/3/13	C. Sylvain-Lear, D. Albert	Increase NOPD cooperation on Sanitation priorities	Ongoing	
11/1/12	D. Macnamara	Research feasibility of utilizing cameras and electronic processing of citations	Ongoing	D. Macnamara coordinating with M. Sherman.
7/12/12	E. Williams, C. Sylvain-Lear	Draft ordinance authorizing Sanitation Rangers to issue citations for sanitation issues	Ongoing	Research being conducted by Asst. City Attorney C. McDonald. Law is also exploring other enforcement issues under Chapter 6.



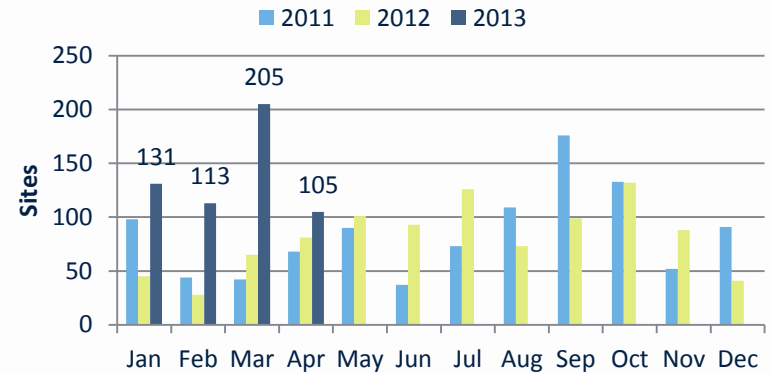
Key Performance Indicator: Number of illegal dumping sites cleared

Responsible Organization: Department of Sanitation

2011		2012		2013		
Annual Actual	Target Met?	Annual Actual	Target Met?	YTD Actual	Annual Target	Status
1,013	●	972	●	554	900	●

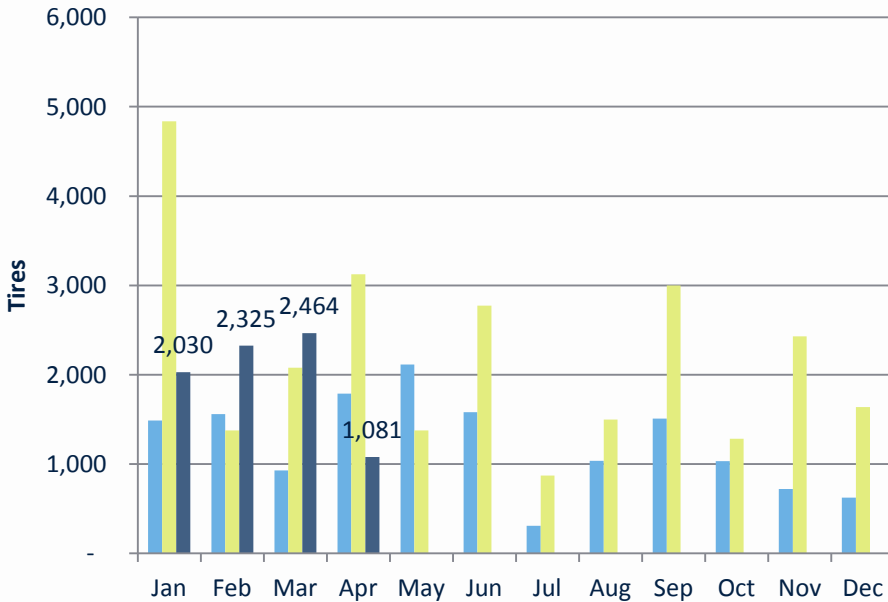
- On Target
- ▲ Within 10% of Target
- ◆ Off Target

*Note: January result previously reported revised in April.



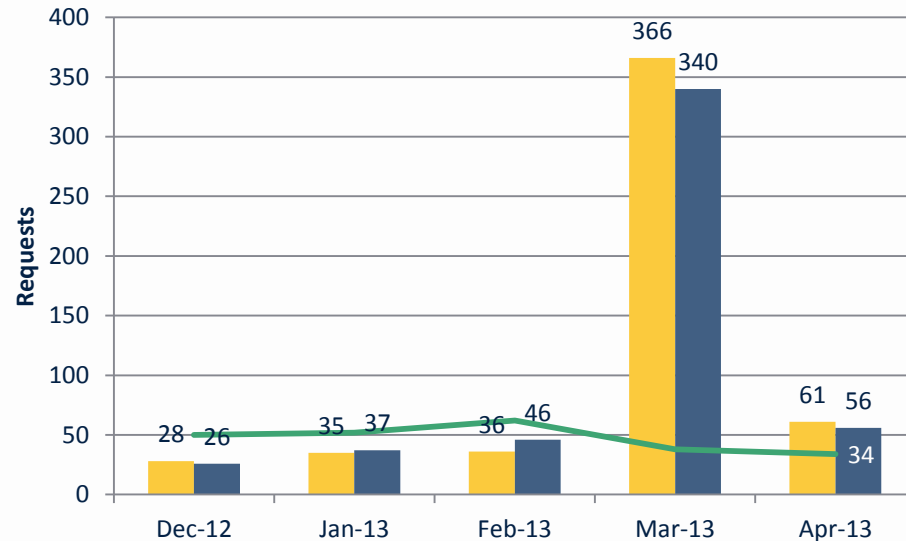
Tires Removed

2011 Actual 2012 Actual 2013 Actual



311 Illegal Dumping Service Requests

Closed Requests New Requests Open Requests (End of Month)

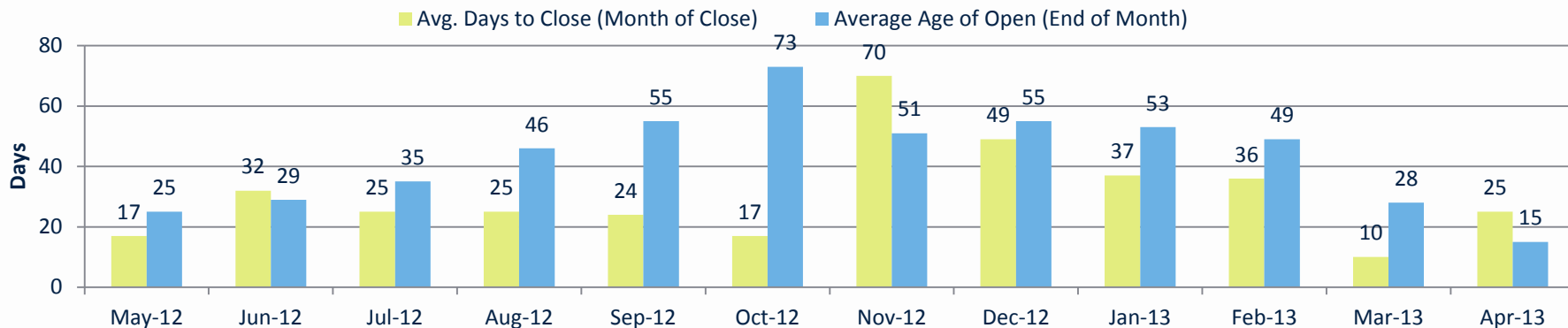


Note: March numbers reflect entering of backlog of cases from the field.



Key Performance Indicator: Average days to close illegal dumping 311 cases

Responsible Organization: Department of Sanitation



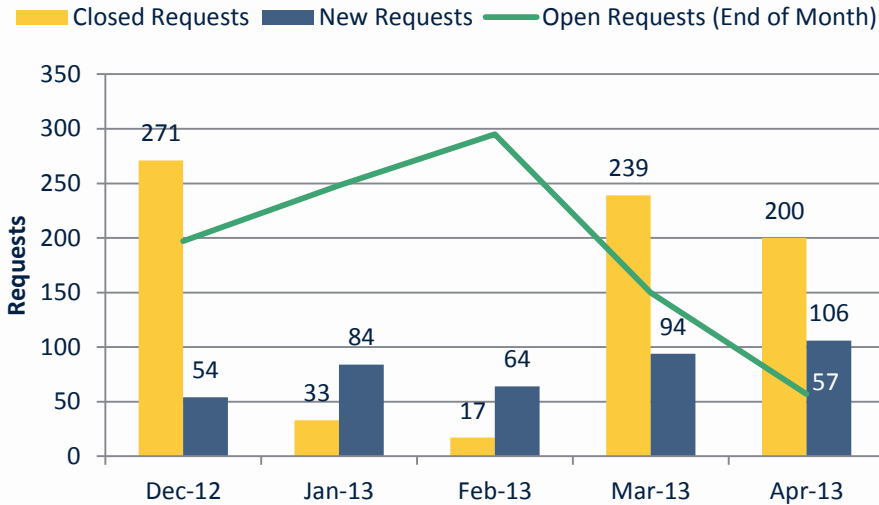
Note: Establishing a baseline in 2013. Expected days to close, developed in 2012: 30 days.

Action Items

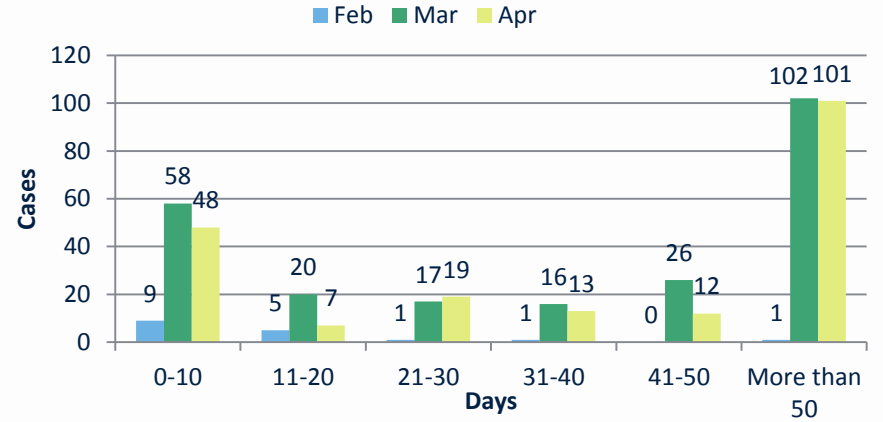
Date	Responsible Parties	Action Item	Due	Status
7/12/12	C. Sylvain-Lear	Explore grants to address tire dumping	Ongoing	To date, unsuccessful. Applied for Keep America Beautiful and Keep Louisiana Beautiful grants for surveillance cameras and other items related to inspections, education, and increased enforcement.
7/12/12	E. Williams, C. Sylvain-Lear, J. Munster	Consider increasing barriers to entry for tire shops via changes in occupational license requirements	Ongoing	Sanitation to coordinate with Safety and Permits.
6/7/12	D. Macnamara	To address tire dumping, coordinate training on occupational licenses for Quality of Life officers, in conjunction with code enforcement training	Ongoing	Training sessions are ongoing. Subject areas are broad. Training has been on a platoon level, and with 24 platoons, a means of training more officers at once needs to be explored.
4/5/12	L. Diaz	Reach out to neighborhood and volunteer groups to encourage pre-notification to Sanitation of clean-up needs	Ongoing	Pre-notifications have increased as a result of disseminating info to organizations, but some are still after the fact.

Other Sanitation 311 Service Requests

Large Item Pickup (Vendor)

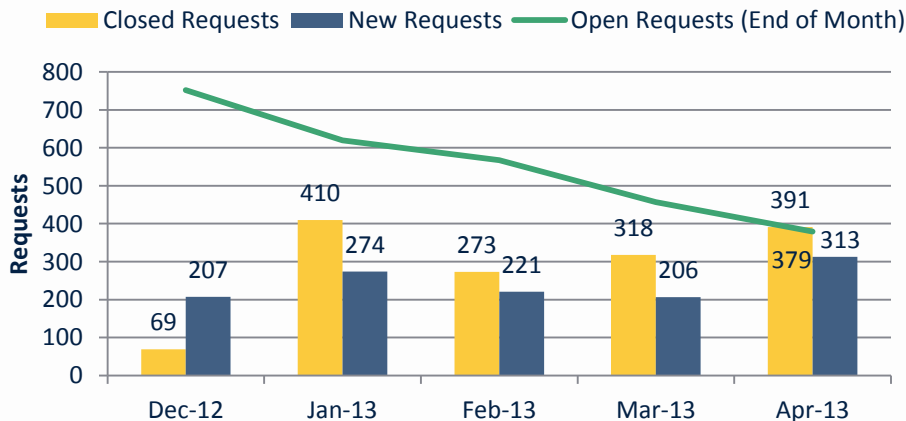


Days to Close

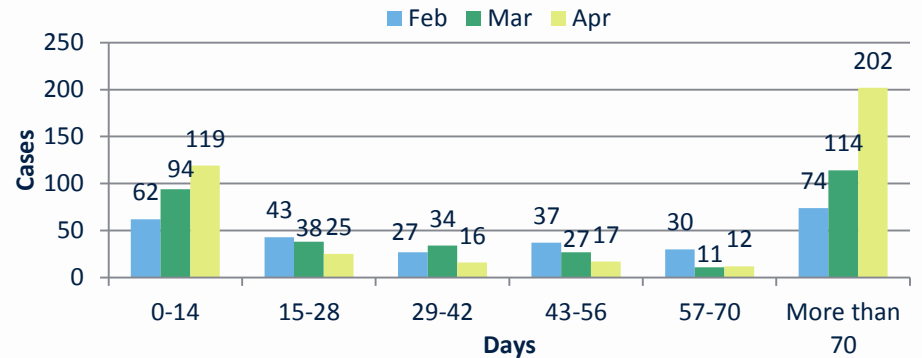


Note: Expected days to close, developed in 2012: 10 days.

Trash/Garbage Pickup (Vendor)



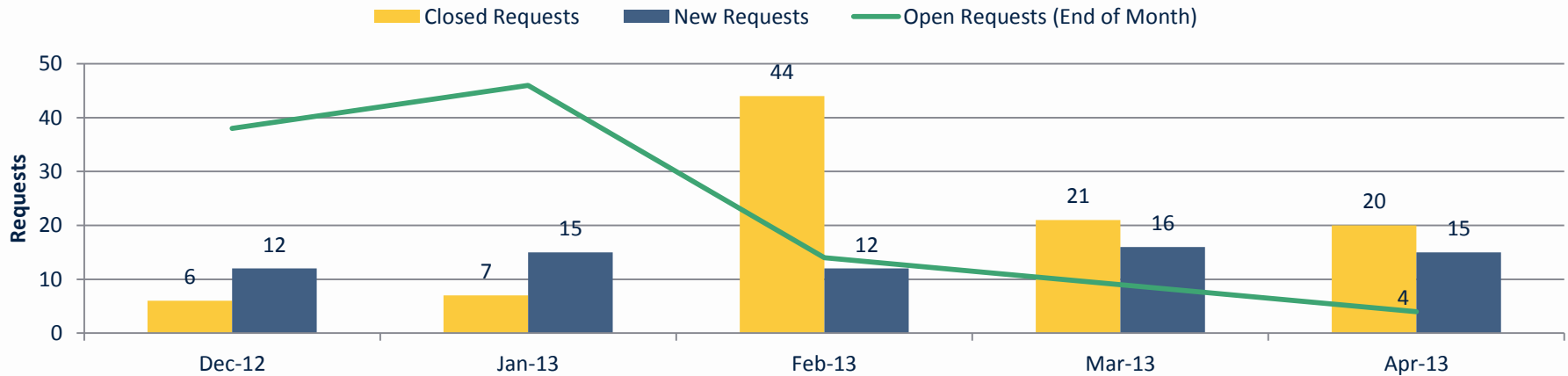
Days to Close



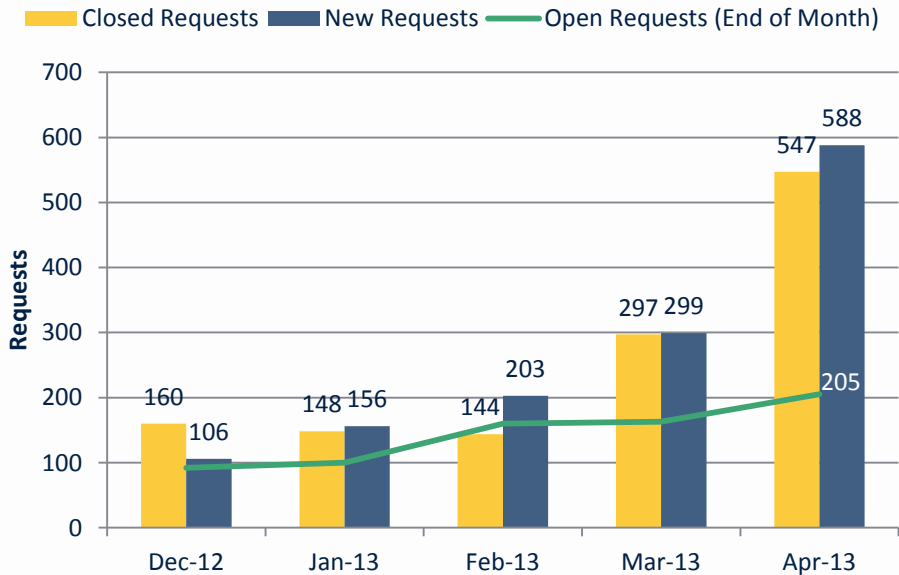
Note: Expected days to close, developed in 2012: 4-14 days.

Other Sanitation 311 Service Requests

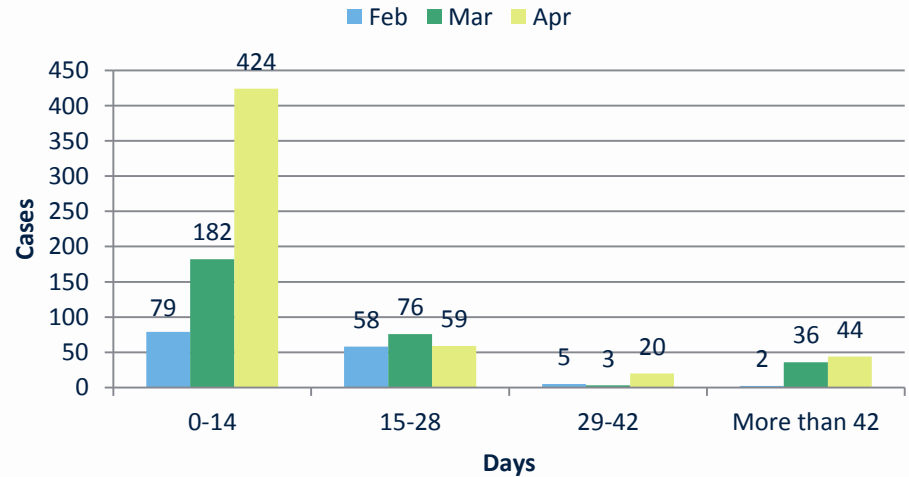
Dead Animal Pickup (Vendor)



Residential Recycling Programs



Days to Close



Note: Expected days to close, developed in 2012: 14-30 days.



Sanitation: 311 Issues

Responsible Parties	Issue	Due	Status
C. Sylvain-Lear	Address vendor case backlog.	Ongoing	Monitoring ongoing. Net closed 127 cases in April 2013.
M. Torri	Create automated daily report for new 311 recycling cases.	5/31/13	Delayed due to higher priority issues.
M. Torri	Consolidate recycling data into a single database.	5/31/13	Delayed due to higher priority issues.
C. Sylvain-Lear	Identify process for handling illegal dumping cases on City owned properties.	TBD	C. Sylvain-Lear and G. Patterson of Property Management have developed a process. 311 is reviewing scripting changes needed.
M. Torri	Determine process for handling properties like Federal City.	TBD	311 and GIS getting requests.



Public Safety

Goal: Ensure the public's safety and serve our citizens with respect and dignity.

Objectives and Strategies

Outcome Measures

Rebuild citizen confidence in public safety offices

1. Reform NOPD policies and operations
2. Employ proactive policing and positive community engagement
3. Support oversight entities to promote transparency, accountability, and trust

- Percent compliance with consent decrees
- Citizens reporting feeling safe in their neighborhood (NOCC survey)
- Citizen confidence in NOPD (NOCC survey)

Ensure safe and secure neighborhoods, and reduce the murder rate

1. Prevent illegal activity
2. Intervene when conflicts occur to resolve them non-violently
3. Enforce the law with integrity
4. Effectively and fairly administer justice
5. Rehabilitate the incarcerated so that they do not recidivate
6. Coordinate the criminal justice system

- Homicide rate
- Violent crime rate
- Property crime rate
- Felony recidivism rates
- Average time to disposition
- Fatal traffic accidents per 1,000 population

Prepare for, mitigate, and effectively respond to emergencies

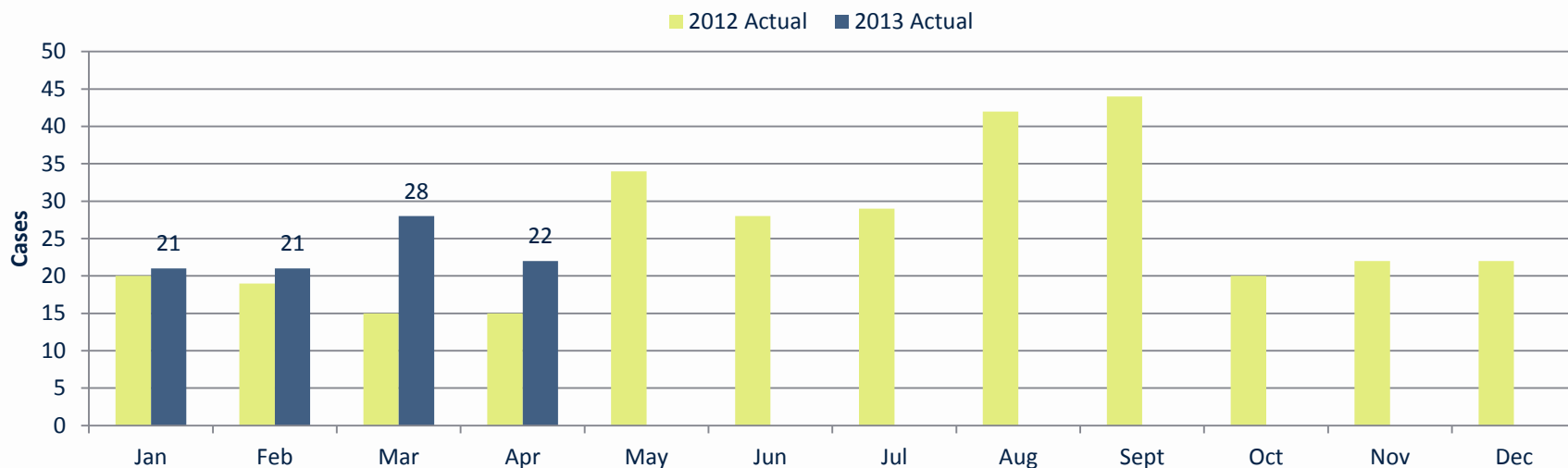
1. Respond to emergencies, including fire and medical, effectively
2. Plan and prepare for disasters

- Fires per 1,000 structures (with detail on residential, commercial, and industrial structures)
- Fatalities due to fire
- Cardiac arrest with pulse at delivery to hospital
- Percent of City plans, procedures, and other strategies that are National Incident Management System (NIMS) compliant



Key Performance Indicator: Number of tax and public nuisance cases filed before the ABO Board

Responsible Organization: Law Department



2011		2012		2013		
Annual Actual	Target Met?	Annual Actual	Target Met?	YTD Actual	Annual Target	Status
233	●	310	●	70	200	●

- On Target
- ▲ Within 10% of Target
- ◆ Off Target

Action Items

Date	Responsible Parties	Action Item	Due	Status
11/1/12	D. Macnamara, D. Albert	Compile data on crimes to use to prioritize ABO prosecutions	Ongoing	Innovation Delivery Team provided list of ABOs in vicinity of murders and shootings. NOPD Quality of Life officers compiling additional information.



Economic Development

Goal: Spur the growth of a diverse, inclusive economy that creates good-paying jobs and provides equal access to economic prosperity.

Objectives and Strategies

Outcome Measures

Promote business growth and job creation

1. Foster a business-friendly regulatory environment, including streamlining the permitting process
2. Promote an environment of equal opportunity for a diverse supplier pool
3. Aggressively seek to attract new business and retain existing businesses
4. Provide support for world-class special events

- Job growth (metro)
- High wage job growth
- Cultural industry job growth
- Tourism growth (metro)
- Population growth
- **Value of residential and commercial construction**
- Office, retail, and warehouse space occupancy rates (deviation from mean of benchmark jurisdictions)
- Sales taxes generated
- Occupational license growth

Develop and train the local workforce, and connect residents with jobs

1. Provide access to work opportunities to youth and other vulnerable populations
2. Promote workforce development and skills training to meet employers' needs
3. Link employers to the local workforce

- Unemployment rate
- Average annual wages
- Gross Metro Product (GMP) per job
- Educational attainment (proportion of population with some college, and bachelor's degree or higher)
- Size of the City's middle class (proportion of households by national income quintiles)
- Median household income by race and ethnicity



Key Performance Indicator: Average number of days to respond to an inspection request

Responsible Organization: Department of Safety and Permits

2013				
March Actual	April Actual	YTD Actual	Annual Target	Status
9	7	9	≤ 3	Off Target

-  On Target
-  Within 10% of Target
-  Off Target

Note: March result reflects business license application inspections only.

Data Source: LAMA Permitting System



Evaluation Form

- Are you a city employee or a member of the public?
- On a scale 1-5, how useful was this meeting to you (1= least useful and 5= most useful)?
- What's working?
- What's not working?

